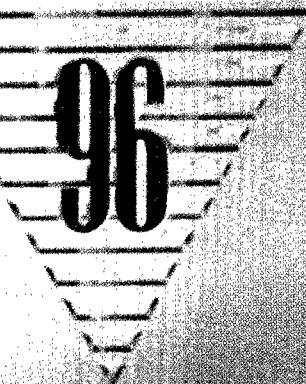


# DEFENSE '96



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# ALMANAC

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## ALMANAC SOURCES

The following are among the sources that provided information for this edition of the *Almanac*.

DMDC: Defense Manpower Data Center  
DSAA: Defense Security Assistance Agency  
OCJCS/PA: Special Assistant for Public Affairs, Office of the Chairman, Joint Chiefs of Staff  
OASD(HA): Office of the Assistant Secretary of Defense for Health Affairs  
OASD(RA): Office of the Assistant Secretary of Defense for Reserve Affairs  
DUSD(A&T): Office of the Undersecretary of Defense for Acquisition and Technology  
OUSD(A&T)/DUSD(I&B)CTO: Deputy Undersecretary of Defense for Industrial Affairs and Installations Base Closure Transition Office  
OUSD(P&R): Office of the Undersecretary of Defense for Personnel and Readiness  
WHS: Washington Headquarters Services

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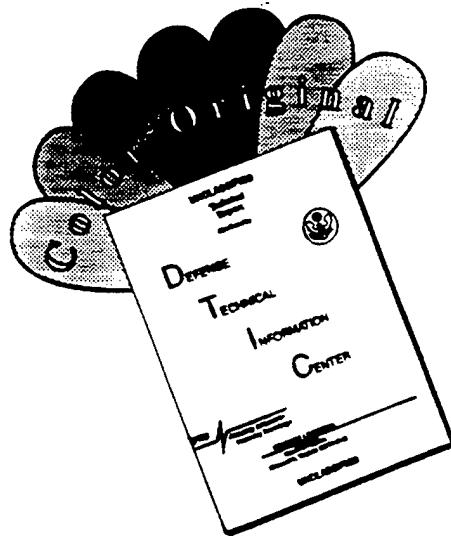
- 50 Evolution
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**DEFENSE 96** is a publication of the Department of Defense to provide official and professional information to commanders and key personnel on matters related to defense policies and interests and to create better understanding and teamwork within the Department of Defense. Published bimonthly by the American Forces Information Service, 601 N. Fairfax Street, Room 311, Alexandria, VA 22314-2007. Telephone (703) 428-0609, DSN 328-0609. Distributed to DoD activities through the service channels. Subscriptions are sold by the U.S. Government Printing Office, Washington, D.C. 20401. To place an order by credit card or for more information, call 202-512-1800 between 8 a.m. and 4 p.m. Eastern time. Jacket No. 300-734-40004. ISSN 0737-1217.

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at a Glance

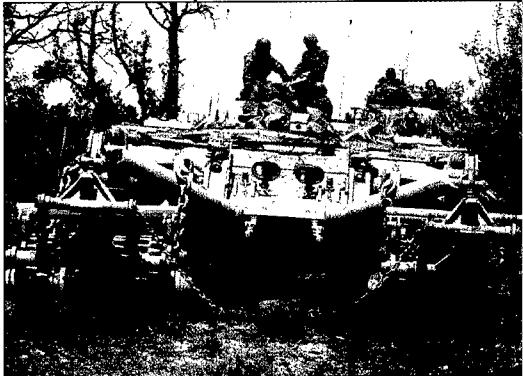
## MAJOR WEAPONS & COMBAT FORCE

AS OF SEPT. 15, 1996

|     |   |
|-----|---|
| 580 | Intercontinental Ballistic Missiles (USAF)  |
| 16  | Fleet Ballistic Missile Submarines  |
| 384 | Deployed Submarine-Launched Ballistic Missiles  |
| 7   | Air Force Bomber Wings  |
| 30  | (19 Res/ANG) Airlift Wings  |
| 18  | (8 ARNG) Army Divisions   |
| 4   | (1 Res) Marine Divisions  |
| 34  | (15 Res/ANG) Air Force Fighter Wings  |
| 11  | (2 Res) Navy Carrier Air Wings  |
| 4   | (1 Res) Marine Aircraft Wings   |
| 12  | Aircraft Carriers   |
| 359 | Total Battle Force Ships  |
| 77  | Navy Attack Submarines  |
| 20  | Ships in the Naval Reserve  |
| 129 | Ships in the Military Sealift Command:  |
| 35  | Naval Fleet Auxiliary Force   |
| 30  | Special Mission Vessels   |
| 27  | Strategic Sealift   |
| 37  | Pre-positioning Ships   |
| 82  | Ready Reserve Force Ships<br><i>(These ships normally are maintained in a reduced operating status by the Maritime Administration. When activated, the vessels are under the operational control of MSC.)</i> |
| 720 | (349 Res/ANG) Air Force Airlift Aircraft  |
| 16  | (8 Res/ANG) Air Force Refueling Wings   |
| 15  | (1 Res/ANG) Air Force Composite Wings   |

## PEOPLE

Active duty forces in the Army, Navy, Marine Corps and Air Force number 1.5 million, with another 1.7 million in the Ready and Standby Reserves, and nearly 1 million civilians.



## PLACES

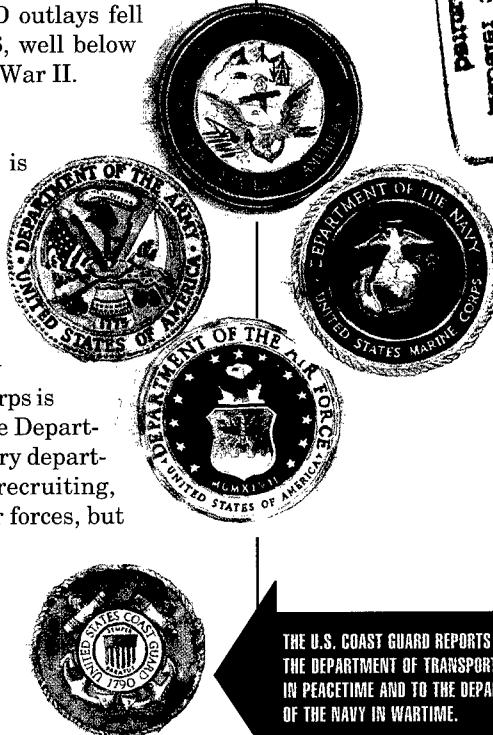
More than 560 military installations and properties. But as DoD shrinks, the number of installations and properties also shrinks. DoD has closed many bases, installations and properties overseas. The base closure and realignment commission has recommended to close major bases in the United States.

## MONEY

The fiscal 1997 budget continues the Clinton administration's Future Years Defense Program. This carries on the recommendations of the Bottom-up Review that examined what forces the U.S. military would need in the Post-Cold War world. The president requested \$242 billion in budget authority for defense. As a share of America's gross domestic product, DoD outlays fell to 3.4 percent in fiscal 1996, well below any time since before World War II.

## ORGANIZATION

The Department of Defense is a Cabinet-level organization. Reporting to it are the three military departments (Army, Navy and Air Force) and 16 defense agencies. The four armed services are subordinate to their military departments. The Marine Corps is a second armed service in the Department of the Navy. The military departments are responsible for recruiting, training and equipping their forces, but operational control of those forces is assigned to one of the unified combatant commands, which currently are: U.S. European Command, U.S. Pacific Command, U.S. Atlantic Command, U.S. Southern Command, U.S. Central Command, U.S. Space Command, U.S. Special Operations Command, U.S. Transportation Command and U.S. Strategic Command.



THE U.S. COAST GUARD REPORTS TO THE DEPARTMENT OF TRANSPORTATION IN PEACETIME AND TO THE DEPARTMENT OF THE NAVY IN WARTIME.

19961105 015

## OFFICE OF THE SECRETARY OF DEFENSE

AS OF SEPT. 30, 1996

Secretary of Defense  
**WILLIAM J. PERRY**



Deputy Secretary  
of Defense  
**JOHN P. WHITE**



Under Secretary of  
Defense for Policy  
**WALTER B. SLOCOMBE**



Principal Deputy  
Under Secretary of  
Defense for Policy  
**JAN M. LODAL**



Under Secretary of  
Defense  
(Comptroller and  
Chief Financial  
Officer)  
**JOHN J. HAMRE**



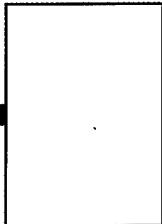
Under Secretary of Defense  
for Personnel and  
Readiness  
**EDWIN D. BARN**



Principal Deputy  
Under Secretary for  
Personnel and  
Readiness, and  
Assistant Secretary  
of Defense for  
Force Management  
**FREDERICK F.Y. PANG**



Assistant Secretary of Defense for  
International Security Affairs  
**FRANKLIN D. KRAMER**



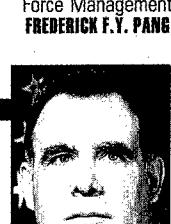
Assistant Secretary of Defense for  
International Security Policy  
**VACANT**



Principal Deputy  
Comptroller  
**ALICE C. MARONI**



Assistant Secretary of Defense for  
Reserve Affairs  
**DEBORAH R. LEE**



Assistant Secretary of Defense for  
Health Affairs  
**DR. STEPHEN C. JOSEPH**



Assistant Secretary of Defense for  
Strategy and  
Requirements  
**EDWARD L. WARNER**  
III



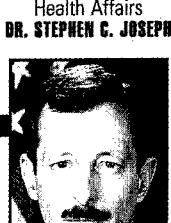
Assistant Secretary of Defense for  
Special Operations and Low-Intensity  
Conflict  
**H. ALLEN HOLMES**



Director, Program  
Analysis and  
Evaluation  
**WILLIAM J. LYNN III**



Deputy Under  
Secretary of Defense  
for Requirements  
and Resources  
**JEANNE B. FITES**



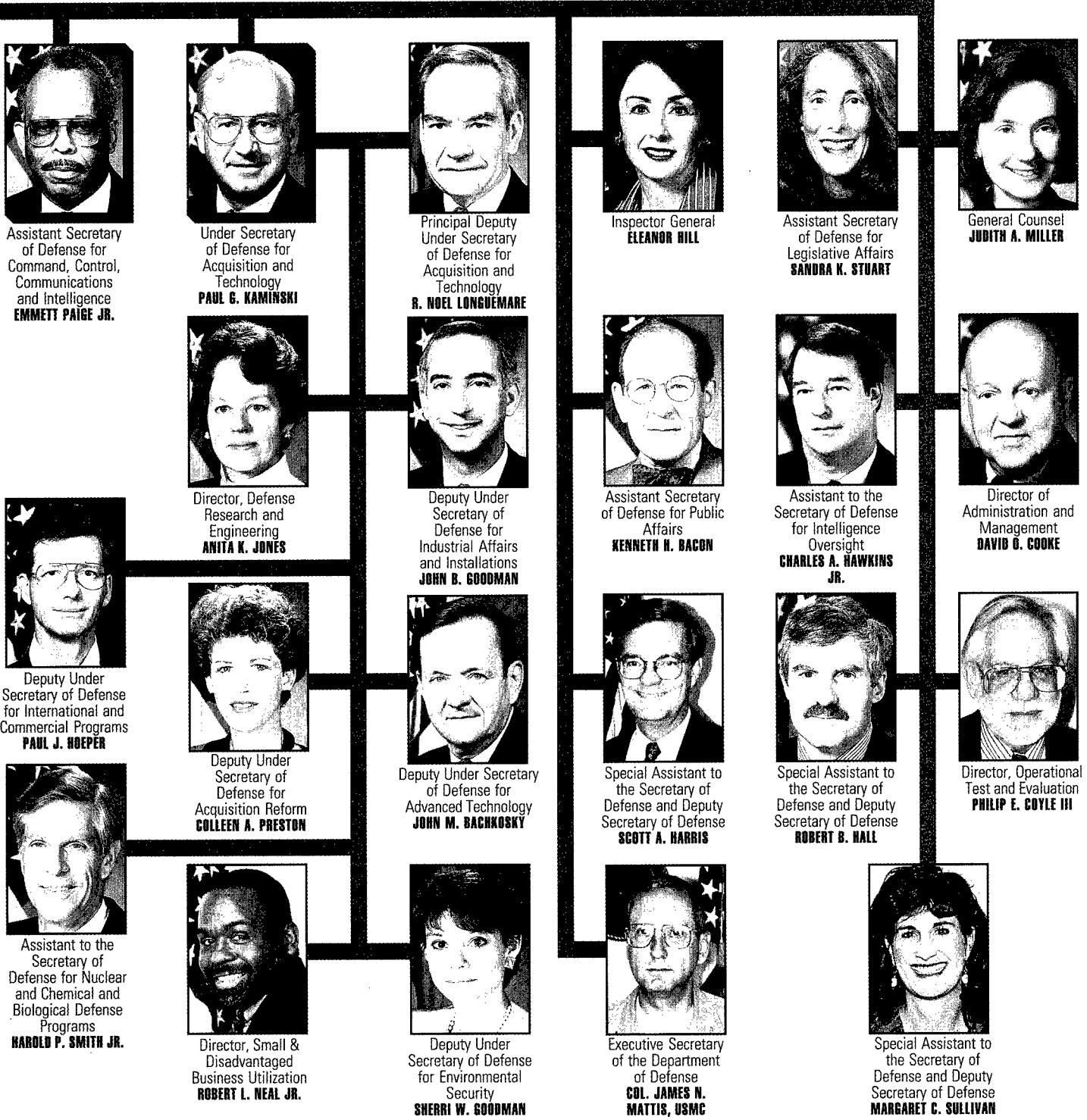
Deputy Under  
Secretary of Defense  
for Readiness  
**LOUIS C. FINCH**



Defense Advisor  
U.S. Mission to  
NATO  
**CATHERINE KELLEHER**



Director, Net  
Assessment  
**ANDREW W. MARSHALL**



## JOINT CHIEFS OF STAFF



Sgt. Yvette Walden, USAF

Army Gen. John M. Shalikashvili, chairman of the Joint Chiefs of Staff, tours a military hospital in Zagreb, Croatia.



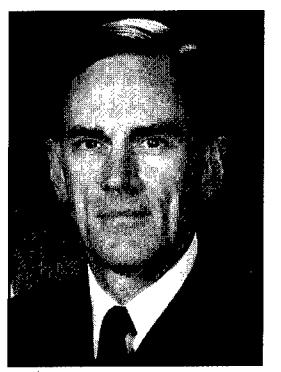
GEN. JOSEPH W. RALSTON, USAF  
Vice Chairman



GEN. DENNIS J. REIMER, USA



GEN. CHARLES C. KRULAK, USMC



ADM. JAY L. JOHNSON, USN



GEN. RONALD R. FOGLEMAN, USAF



## UNIFIED COMBATANT COMMANDS

AS OF SEPT. 30, 1996

**O**PERATIONAL CONTROL of U.S. combat forces is assigned to the nation's unified combat commands. The chain of command runs from the president to the secretary of defense to the unified commanders in chief. Orders and other communications from the president or secretary are transmitted through the chairman of the Joint Chiefs of Staff. A unified combatant command is composed of forces from two or more services, has a broad and continuing mission and is normally organized on a geographical basis. The number of unified combatant commands is not fixed by law or regulation and may vary from time to time.

### COMMANDERS IN CHIEF



U.S. European Command  
Stuttgart-Vaihingen, Germany  
**GEN. GEORGE A. JOULWAN, USA**



U.S. Pacific Command  
Honolulu, Hawaii  
**ADM. JOSEPH W. PRUEHER, USN**



U.S. Atlantic Command  
Norfolk, Va.  
**GEN. JOHN J. SHEEHAN, USMC**



U.S. Southern Command  
Quarry Heights, Republic of Panama  
**GEN. WESLEY K. CLARK, USA**



U.S. Central Command  
MacDill Air Force Base, Fla.  
**GEN. JAMES HENRY BINFORD PEAY III, USA**



U.S. Space Command  
Peterson Air Force Base, Colo.  
**GEN. HOWELL M. ESTES III, USAF**



U.S. Special Operations Command  
MacDill Air Force Base, Fla.  
**GEN. HENRY H. SHELTON, USAF**



U.S. Transportation Command  
Scott Air Force Base, Ill.  
**GEN. ROBERT L. RUTHERFORD, USAF**



U.S. Strategic Command  
Offutt Air Force Base, Neb.  
**GEN. EUGENE E. HABIGER, USAF**

## DEFENSE AGENCIES

AS OF SEPT. 30, 1996



**LARRY LYNN**  
Director, Defense Advanced Research Projects Agency



**LT. GEN. LESTER L. LYLES, USAF**  
Director, Ballistic Missile Defense Organization



**ANNETTE J. KRYGIEL**  
Director, Central Imagery Office



**MAJ. GEN. RICHARD E. BEALE JR., USA**  
Director, Defense Commissary Agency



**WILLIAM H. REED**  
Director, Defense Contract Audit Agency



**RICHARD F. KEEVEY**  
Director, Defense Finance and Accounting Service



**LT. GEN. AL EDMONDS, USAF**  
Director, Defense Information Systems Agency



**LT. GEN. PATRICK M. HUGHES, USA**  
Director, Defense Intelligence Agency



**MARGARET R. MUNSON**  
Director, Defense Investigative Service



**JUDITH A. MILLER**  
Director, Defense Legal Services Agency



**MAJ. GEN. GEORGE T. BABBITT JR., USAF**  
Director, Defense Logistics Agency



**RADM(B) JOSEPH J. DANTONE, USA**  
Director, Defense Mapping Agency



**MAJ. GEN. GARY L. CURTIN, USAF**  
Director, Defense Special Weapons Agency



**LT. GEN. THOMAS G. RHAME, USA**  
Director, Defense Security Assistance Agency



**LT. GEN. KENNETH A. MINIHAN, USAF**  
Director, National Security Agency/Central Security Service



**BRIG. GEN. THOMAS E. KUENNING JR., USAF**  
Director, On-Site Inspection Agency

## MILITARY SERVICES

### DEPARTMENT OF THE ARMY

AS OF SEPT. 30, 1996

#### MAJOR ARMY COMMANDS

| NAME                                | LOCATION OF HEADQUARTERS |
|-------------------------------------|--------------------------|
| ARMY MATERIEL COMMAND               | Alexandria, Va.          |
| CORPS OF ENGINEERS                  | Washington, D.C.         |
| CRIMINAL INVESTIGATION COMMAND      | Fort Belvoir, Va.        |
| EIGHTH U.S. ARMY                    | Seoul, Korea             |
| FORCES COMMAND                      | Fort McPherson, Ga.      |
| MEDICAL COMMAND                     | Fort Sam Houston, Texas  |
| INFORMATION SYSTEMS COMMAND         | Fort Huachuca, Ariz.     |
| INTELLIGENCE AND SECURITY COMMAND   | Fort Belvoir, Va.        |
| MILITARY DISTRICT OF WASHINGTON     | Fort McNair, D.C.        |
| MILITARY TRAFFIC MANAGEMENT COMMAND | Falls Church, Va.        |
| SPECIAL OPERATIONS COMMAND          | Fort Bragg, N.C.         |
| TRAINING AND DOCTRINE COMMAND       | Fort Monroe, Va.         |
| U.S. ARMY EUROPE AND SEVENTH ARMY   | Heidelberg, Germany      |
| U.S. ARMY PACIFIC                   | Fort Shafter, Hawaii     |
| U.S. ARMY SOUTH                     | Fort Clayton, Panama     |

### DEPARTMENT OF THE AIR FORCE

AS OF SEPT. 30, 1996

#### MAJOR AIR COMMANDS

| NAME                                 | LOCATION OF HEADQUARTERS              |
|--------------------------------------|---------------------------------------|
| AIR COMBAT COMMAND                   | Langley Air Force Base, Va.           |
| AIR FORCE MATERIEL COMMAND           | Wright-Patterson Air Force Base, Ohio |
| AIR FORCE SPACE COMMAND              | Peterson Air Force Base, Colo.        |
| AIR FORCE SPECIAL OPERATIONS COMMAND | Hurlburt Field, Fla.                  |
| AIR MOBILITY COMMAND                 | Scott Air Force Base, Ill.            |
| AIR EDUCATION AND TRAINING COMMAND   | Randolph Air Force Base, Texas        |
| PACIFIC AIR FORCES                   | Hickam Air Force Base, Hawaii         |
| U.S. AIR FORCES EUROPE               | Ramstein Air Base, Germany            |



Secretary of the Air Force  
**SHEILA E. WIDNALL**



Air Force Chief of Staff  
**GEN. RONALD R. FOGLEMAN**



Chief Master Sergeant of the Air Force  
**CMSAF DAVID J. CAMPANALE**

## COAST GUARD

AS OF SEPT. 30, 1996

#### MAJOR COAST GUARD COMMANDS

| NAME                     | LOCATION OF HEADQUARTERS |
|--------------------------|--------------------------|
| COAST GUARD HEADQUARTERS | Washington, D.C.         |
| ATLANTIC AREA            | New York, N.Y.           |
| PACIFIC AREA             | San Francisco, Calif.    |

There are also 10 Coast Guard Districts in the United States.



Commandant of the Coast Guard  
**ADM. ROBERT E. KRAMEK**



Master Chief Petty Officer of the Coast Guard  
**MCPOCG RICK TRENTE**

## MILITARY SERVICES

### DEPARTMENT OF THE NAVY

AS OF SEPT. 30, 1996

#### MAJOR NAVAL OPERATING FORCES

| NAME                                     | LOCATION OF HEADQUARTERS |
|--|--------------------------|
| PACIFIC FLEET                            | Pearl Harbor, Hawaii     |
| —Third Fleet                             | San Diego, Calif.        |
| — Seventh Fleet                          | Yokosuka, Japan          |
| ATLANTIC FLEET                           | Norfolk, Va.             |
| — Second Fleet                           | Norfolk, Va.             |
| U.S. NAVAL FORCES, EUROPE                | London, England          |
| —Sixth Fleet                             | Gaeta, Italy             |
| MILITARY SEALIFT COMMAND                 | Washington, D.C.         |
| NAVAL RESERVE FORCE                      | New Orleans, La.         |
| MINE WARFARE COMMAND                     | Ingleside, Texas         |
| OPERATIONAL TEST AND<br>EVALUATION FORCE | Norfolk, Va.             |
| NAVAL FORCES SOUTHERN COMMAND            | Rodman, Panama           |
| NAVAL FORCES CENTRAL COMMAND             | Manama, Bahrain          |
| —Fifth Fleet                             | Manama, Bahrain          |
| NAVAL SPECIAL WARFARE COMMAND            | Coronado, Calif.         |

#### NAVAL SHORE ESTABLISHMENTS

| NAME  | LOCATION OF HEADQUARTERS |
|---|--------------------------|
| BUREAU OF MEDICINE AND SURGERY                | Washington, D.C.         |
| BUREAU OF NAVAL PERSONNEL                     | Washington, D.C.         |
| NAVAL AIR SYSTEMS COMMAND                     | Washington, D.C.         |
| NAVAL DATA AUTOMATION COMMAND                 | Washington, D.C.         |
| NAVAL DOCTRINE COMMAND                        | Norfolk, Va.             |
| NAVAL EDUCATION AND<br>TRAINING COMMAND       | Pensacola, Fla.          |
| NAVAL FACILITIES                              |                          |
| ENGINEERING COMMAND                           | Alexandria, Va.          |
| NAVAL LEGAL SERVICES COMMAND                  | Alexandria, Va.          |
| NAVAL METEOROLOGY AND<br>OCEANOGRAPHY COMMAND | Bay St. Louis, Miss.     |
| NAVAL SEA SYSTEMS COMMAND                     | Washington, D.C.         |
| NAVAL SECURITY AND<br>INVESTIGATIVE COMMAND   | Washington, D.C.         |
| NAVAL SECURITY GROUP COMMAND                  | Washington, D.C.         |
| NAVAL SPACE COMMAND                           | Dahlgren, Va.            |
| NAVAL SUPPLY SYSTEMS COMMAND                  | Washington, D.C.         |
| NAVAL TELECOMMUNICATIONS<br>COMMAND           | Washington, D.C.         |
| NAVAL INTELLIGENCE COMMAND                    | Washington, D.C.         |
| OFFICE OF NAVAL INTELLIGENCE                  | Washington, D.C.         |
| SPACE AND NAVAL WARFARE<br>SYSTEMS COMMAND    | Washington, D.C.         |



Secretary of the  
Navy  
**JOHN H. DALTON**



Chief of Naval  
Operations  
**ADM. JAY L. JOHNSON**



Master Chief Petty  
Officer of the Navy  
**MCPON JOHN HAGAN**

#### MAJOR MARINE CORPS COMMANDS

| NAME                                       | LOCATION OF HEADQUARTERS |
|--|--------------------------|
| FLEET MARINE FORCE, ATLANTIC               | Camp Lejeune, N.C.       |
| FLEET MARINE FORCE, PACIFIC                | Camp H.M. Smith, Hawaii  |
| MARINE CORPS COMBAT<br>DEVELOPMENT COMMAND | Quantico, Va.            |
| MARINE CORPS SYSTEMS COMMAND               | Quantico, Va.            |
| I MARINE EXPEDITIONARY FORCE               | Camp Pendleton, Calif.   |
| II MARINE EXPEDITIONARY FORCE              | Camp Lejeune, N.C.       |
| III MARINE EXPEDITIONARY FORCE             | Camp Butler, Okinawa     |
| MARINE CORPS AIR-GROUND<br>COMBAT CENTER   | Twentynine Palms, Calif. |
| MARINE RESERVE FORCES                      | New Orleans, La.         |



Commandant of the  
Marine Corps  
**GEN. CHARLES C.  
KRULAK**



Sergeant Major of  
the Marine Corps  
**SGT. MAJ. LOUIS LEE**

**ARMED SERVICES COMMITTEE AS OF SEPT. 15, 1996**

| <b>REPUBLICANS</b>      |                |                   |               |                      |              |  |  |
|-------------------------|----------------|-------------------|---------------|----------------------|--------------|--|--|
| CHAIRMAN STROM THURMOND | SOUTH CAROLINA | JOHN McCAIN       | ARIZONA       | KAY BAILEY HUTCHISON | TEXAS        |  |  |
| JOHN W. WARNER          | VIRGINIA       | DAN COATS         | INDIANA       | JAMES M. INHOFE      | OKLAHOMA     |  |  |
| WILLIAM S. COHEN        | MAINE          | ROBERT C. SMITH   | NEW HAMPSHIRE | RICK SANTORUM        | PENNSYLVANIA |  |  |
| <b>DEMOCRATS</b>        |                | DIRK KEMPTHORNE   | IDAHO         | SHEILA FRAHM         | KANSAS       |  |  |
| SAM NUNN                | GEORGIA        | EDWARD M. KENNEDY | MASSACHUSETTS | BOB GRAHAM           | FLORIDA      |  |  |
| J. JAMES EXON           | NEBRASKA       | JEFF BINGAMAN     | NEW MEXICO    | CHARLES S. ROBB      | VIRGINIA     |  |  |
| CARL LEVIN              | MICHIGAN       | JOHN GLENN        | OHIO          | JOSEPH I. LIEBERMAN  | CONNECTICUT  |  |  |
|                         |                | ROBERT C. BYRD    | WEST VIRGINIA | RICHARD H. BRYAN     | NEVADA       |  |  |

**COMMITTEE ON NATIONAL SECURITY AS OF SEPT. 15, 1996**

| <b>REPUBLICANS</b>      |                |                         |               |                             |                |  |  |
|-------------------------|----------------|-------------------------|---------------|-----------------------------|----------------|--|--|
| CHAIRMAN FLOYD SPENCE   | SOUTH CAROLINA | H. JIM SAXTON           | NEW JERSEY    | RON LEWIS                   | KENTUCKY       |  |  |
| BOB STUMP               | ARIZONA        | RANDY CUNNINGHAM        | CALIFORNIA    | J.C. WATTS                  | OKLAHOMA       |  |  |
| DUNCAN HUNTER           | CALIFORNIA     | STEVE BUYER             | INDIANA       | WILLIAM M. (MAC) THORNBERRY | TEXAS          |  |  |
| JOHN R. KASICH          | OHIO           | PETER G. TORKILDSEN     | MASSACHUSETTS | JOHN N. HOSTETTLER          | INDIANA        |  |  |
| HERBERT H. BATEMAN      | VIRGINIA       | TILLIE FOWLER           | FLORIDA       | SAXBY CHAMBLISS             | GEORGIA        |  |  |
| JAMES V. HANSEN         | UTAH           | JOHN M. McHUGH          | NEW YORK      | VAN HILLEARY                | TENNESSEE      |  |  |
| CURT WELDON             | PENNSYLVANIA   | JAMES M. TALENT         | MISSOURI      | JOE SCARBOROUGH             | FLORIDA        |  |  |
| ROBERT K. DORNAN        | CALIFORNIA     | TERRY EVERETT           | ALABAMA       | WALTER B. JONES JR.         | NORTH CAROLINA |  |  |
| JOEL HEFLEY             | COLORADO       | ROSCOE G. BARTLETT      | MARYLAND      | JAMES B. LONGLEY JR.        | MAINE          |  |  |
|                         |                | HOWARD P. (BUCK) McKEON | CALIFORNIA    | TODD TIAHRT                 | KANSAS         |  |  |
|                         |                |                         |               | RICHARD (DOC) HASTINGS      | WASHINGTON     |  |  |
| <b>DEMOCRATS</b>        |                |                         |               |                             |                |  |  |
| RON V. DELLUMS          | CALIFORNIA     | LANE EVANS              | ILLINOIS      | JANE HARMAN                 | CALIFORNIA     |  |  |
| G.V. (SONNY) MONTGOMERY | MISSISSIPPI    | JOHN S. TANNER          | TENNESSEE     | PAUL McHALE                 | PENNSYLVANIA   |  |  |
| PATRICIA SCHROEDER      | COLORADO       | GLEN BROWDER            | ALABAMA       | PETE GEREN                  | TEXAS          |  |  |
| IKE SKELTON             | MISSOURI       | GENE TAYLOR             | MISSISSIPPI   | DOUGLAS (PETE) PETERSON     | FLORIDA        |  |  |
| NORMAN SISISKY          | VIRGINIA       | NEIL ABERCROMBIE        | HAWAII        | WILLIAM J. JEFFERSON        | LOUISIANA      |  |  |
| JOHN SPRATT JR.         | SOUTH CAROLINA | CHET EDWARDS            | TEXAS         | ROSA DELAURO                | CONNECTICUT    |  |  |
| SOLOMON P. ORTIZ        | TEXAS          | FRANK TEJEDA            | TEXAS         | MIKE WARD                   | KENTUCKY       |  |  |
| OWEN B. PICKETT         | VIRGINIA       | MARTIN T. MEEHAN        | MASSACHUSETTS | PATRICK KENNEDY             | RHODE ISLAND   |  |  |
|                         |                | ROBERT A. UNDERWOOD     | GUAM          |                             |                |  |  |

**SECURITY SUBCOMMITTEES OF APPROPRIATIONS COMMITTEE**

AS OF SEPT. 15, 1996

| <b>REPUBLICANS</b>       |               |                        |                |                          |                |  |  |
|--------------------------|---------------|------------------------|----------------|--------------------------|----------------|--|--|
| TED STEVENS              | ALASKA        | PETE V. DOMENICI       | NEW MEXICO     | CONNIE MACK              | FLORIDA        |  |  |
| THAD COCHRAN             | MISSISSIPPI   | PHIL GRAMM             | TEXAS          | RICHARD C. SHELBY        | ALABAMA        |  |  |
| ARLEN SPECTER            | PENNSYLVANIA  | CHRISTOPHER (KIT) BOND | MISSOURI       |                          |                |  |  |
| <b>DEMOCRATS</b>         |               | MITCH MCCONNELL        | KENTUCKY       |                          |                |  |  |
| ROBERT C. BYRD           | WEST VIRGINIA | ERNEST F. HOLLINGS     | SOUTH CAROLINA | DALE BUMPERS             | ARKANSAS       |  |  |
| DANIEL K. INOUYE         | HAWAII        | J. BENNETT JOHNSTON    | LOUISIANA      | FRANK R. LAUTENBERG      | NEW JERSEY     |  |  |
|                          |               | PATRICK J. LEAHY       | VERMONT        | TOM HARKIN               | IOWA           |  |  |
| <b>REPUBLICANS</b>       |               |                        |                |                          |                |  |  |
| CHAIRMAN C.W. BILL YOUNG | FLORIDA       | JERRY LEWIS            | CALIFORNIA     | HENRY BONILLA            | TEXAS          |  |  |
| JOSEPH M. MCCDADE        | PENNSYLVANIA  | JOE SKEEN              | NEW MEXICO     | GEORGE R. NETHERCUTT JR. | WASHINGTON     |  |  |
| BOB LIVINGSTON           | LOUISIANA     | DAVID HOBSON           | OHIO           | MARK W. NEUMANN          | WISCONSIN      |  |  |
| <b>DEMOCRATS</b>         |               |                        |                |                          |                |  |  |
| JOHN P. MURTHA           | PENNSYLVANIA  | NORMAN D. DICKS        | WASHINGTON     | W.G. (BILL) HEFNER       | NORTH CAROLINA |  |  |
|                          |               | CHARLES WILSON         | TEXAS          | MARTIN OLAV SABO         | MINNESOTA      |  |  |

## THE DEFENSE BUDGET

\*Federal, state and local net spending excluding government enterprises (such as the U.S. Postal Service and public utilities) except for any support these activities receive from tax funds.

### DoD'S SLICE OF THE DOLLAR

DEFENSE OUTLAYS AS A PERCENTAGE OF

| FISCAL YEAR | FEDERAL OUTLAYS | NET PUBLIC SPENDING* |
|-------------|-----------------|----------------------|
| 1965        | 38.8            | 25.2                 |
| 1970        | 39.4            | 25.5                 |
| 1975        | 25.5            | 16.5                 |
| 1980        | 22.5            | 15.3                 |
| 1981        | 23.0            | 15.8                 |
| 1982        | 24.5            | 16.7                 |
| 1983        | 25.4            | 17.3                 |
| 1984        | 25.9            | 17.5                 |
| 1985        | 25.9            | 17.6                 |
| 1986        | 26.8            | 17.9                 |
| 1987        | 27.3            | 17.6                 |
| 1988        | 26.5            | 17.0                 |
| 1989        | 25.8            | 16.5                 |
| 1990        | 23.1            | 14.8                 |
| 1991        | 19.8            | 12.6                 |
| 1992        | 20.8            | 13.3                 |
| 1993        | 19.8            | 12.2                 |
| 1994        | 18.4            | 11.5                 |
| 1995        | 17.1            | 11.0                 |

### BREAKOUT OF THE BUDGET \$ IN MILLIONS

|   | BUDGET AUTHORITY  |                   |                     |
|---|-------------------|-------------------|---------------------|
|   | FY 1995<br>ACTUAL | FY 1996<br>ACTUAL | FY 1997<br>ESTIMATE |
| MILITARY PERSONNEL                          | 71,557            | 69,566            | 69,783              |
| INCLUDES RETIRED PAY                        |                   |                   |                     |
| OPERATIONS & MAINTENANCE                    | 93,751            | 93,491            | 89,171              |
| PROCUREMENT                                 | 43,572            | 42,291            | 38,937              |
| RESEARCH, DEVELOPMENT,<br>TEST & EVALUATION | 34,522            | 34,856            | 34,746              |
| MILITARY CONSTRUCTION                       | 5,426             | 6,910             | 5,275               |
| FAMILY HOUSING                              | 3,393             | 4,304             | 3,858               |
| DEFENSEWIDE CONTINGENCY                     |                   | -601              | -21                 |
| REVOLVING & MANAGEMENT FUNDS                | 5,260             | 1,753             | 1,661               |
| TRUST & RECEIPTS                            | -1,648            | -446              | -540                |
| DEDUCT, INTRAGOV'T. RECEIPT                 | -180              | -364              | -237                |
| <b>TOTAL</b>                                | <b>255,652</b>    | <b>251,761</b>    | <b>242,632</b>      |

SecDef Annual Report to Congress

### DoD'S BUDGET BY COMPONENT \$ IN MILLIONS

|                             | BUDGET AUTHORITY  |                   |                     |
|-----------------------------|-------------------|-------------------|---------------------|
|                             | FY 1995<br>ACTUAL | FY 1996<br>ACTUAL | FY 1997<br>ESTIMATE |
| DEPARTMENT OF THE ARMY      | 63,268            | 62,785            | 59,799              |
| DEPARTMENT OF THE NAVY      | 76,873            | 76,353            | 73,977              |
| DEPARTMENT OF THE AIR FORCE | 73,932            | 71,881            | 71,977              |
| DEFENSE AGENCIES/OSD/JCS    | 21,120            | 22,228            | 21,379              |
| DEFENSEWIDE                 | 20,460            | 18,514            | 15,500              |
| <b>TOTAL</b>                | <b>255,652</b>    | <b>251,761</b>    | <b>242,632</b>      |



\$ IN THOUSANDS

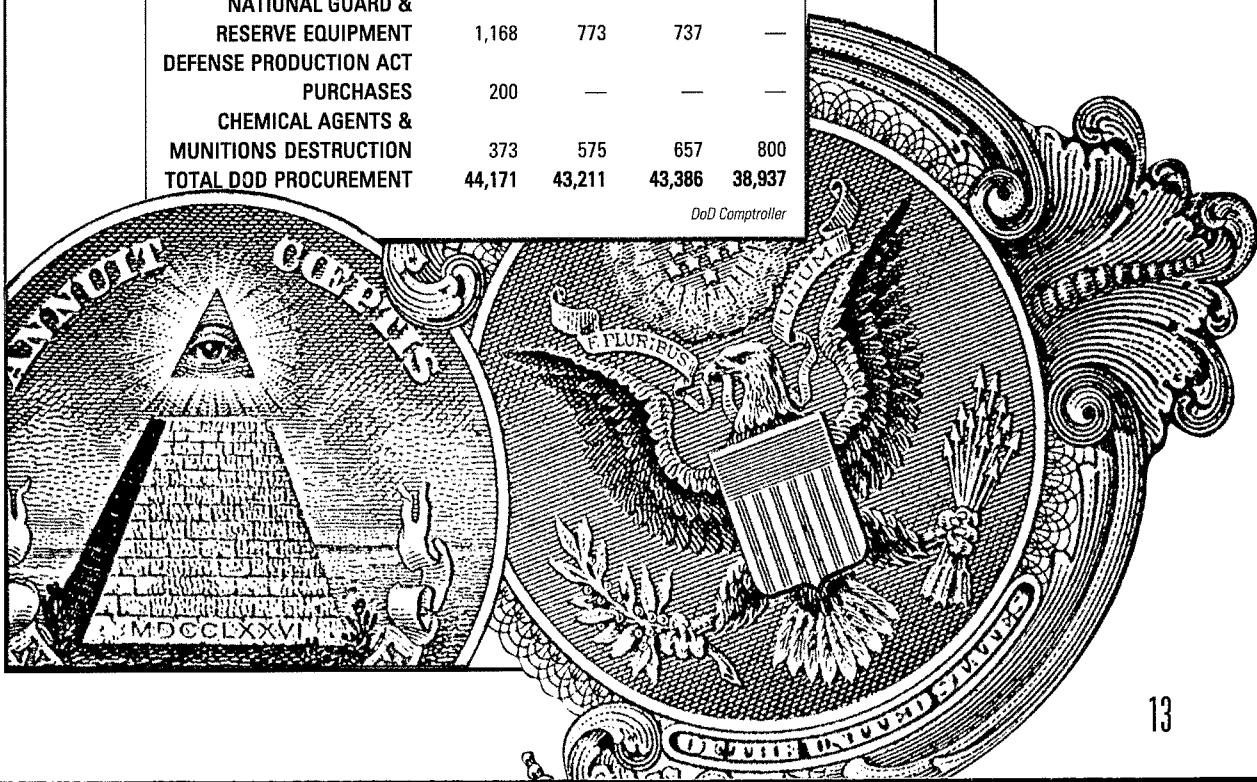
| FY 1995 | STATE                  | PERSONNEL COMPENSATION |                          |                              |                       | TOTAL COMPEN-SATION | PRIME CONTRACT AWARDS     |                              |                 |
|---------|------------------------|------------------------|--------------------------|------------------------------|-----------------------|---------------------|---------------------------|------------------------------|-----------------|
|         |                        | CIVILIAN PAY           | MILITARY ACTIVE DUTY PAY | RESERVE & NATIONAL GUARD PAY | RETIRIED MILITARY PAY |                     | CIVIL FUNCTIONS CONTRACTS | MILITARY FUNCTIONS CONTRACTS | TOTAL CONTRACTS |
|         | ALABAMA                | 762,397                | 496,734                  | 222,810                      | 700,701               | 2,182,642           | 75,866                    | 1,806,060                    | 1,881,926       |
|         | ALASKA                 | 169,684                | 539,956                  | 35,320                       | 98,823                | 843,783             | 20,528                    | 532,598                      | 553,126         |
|         | ARIZONA                | 316,182                | 606,419                  | 76,970                       | 753,527               | 1,753,098           | 18,357                    | 2,420,007                    | 2,438,364       |
|         | ARKANSAS               | 122,739                | 146,310                  | 73,119                       | 345,708               | 687,876             | 27,039                    | 196,434                      | 223,473         |
|         | CALIFORNIA             | 3,961,337              | 5,055,303                | 385,125                      | 3,506,669             | 12,908,434          | 340,718                   | 17,936,590                   | 18,277,308      |
|         | COLORADO               | 474,006                | 842,990                  | 148,186                      | 749,542               | 2,214,724           | 63,471                    | 2,196,991                    | 2,260,462       |
|         | CONNECTICUT            | 197,837                | 248,948                  | 53,943                       | 156,204               | 656,932             | 19,278                    | 2,698,743                    | 2,718,021       |
|         | DELAWARE               | 51,046                 | 126,953                  | 37,515                       | 90,671                | 306,185             | 3,013                     | 117,254                      | 120,287         |
|         | DISTRICT OF COLUMBIA   | 656,276                | 442,571                  | 44,154                       | 50,489                | 1,193,490           | 55,846                    | 1,043,632                    | 1,099,478       |
|         | FLORIDA                | 1,157,525              | 2,062,537                | 178,548                      | 2,913,673             | 6,312,283           | 94,552                    | 6,121,620                    | 6,216,172       |
|         | GEORGIA                | 1,163,104              | 1,799,946                | 224,167                      | 1,027,328             | 4,214,545           | 56,991                    | 3,460,350                    | 3,517,341       |
|         | HAWAII                 | 707,938                | 1,276,720                | 55,000                       | 226,685               | 2,266,343           | 6,804                     | 666,837                      | 673,641         |
|         | IDAHO                  | 53,423                 | 103,020                  | 35,944                       | 142,228               | 334,615             | 20,464                    | 76,439                       | 96,903          |
|         | ILLINOIS               | 574,697                | 751,152                  | 145,903                      | 426,866               | 1,898,618           | 135,497                   | 1,015,386                    | 1,150,883       |
|         | INDIANA                | 557,507                | 40,898                   | 218,263                      | 259,878               | 1,076,546           | 27,021                    | 1,220,124                    | 1,247,145       |
|         | IOWA                   | 50,124                 | 13,125                   | 73,285                       | 113,885               | 250,419             | 33,197                    | 403,322                      | 436,519         |
|         | KANSAS                 | 198,860                | 556,555                  | 93,765                       | 264,021               | 1,113,201           | 8,663                     | 848,005                      | 856,668         |
|         | KENTUCKY               | 399,689                | 935,142                  | 81,681                       | 294,442               | 1,710,954           | 36,965                    | 524,250                      | 561,215         |
|         | LOUISIANA              | 289,609                | 524,216                  | 131,072                      | 391,603               | 1,336,500           | 171,099                   | 859,673                      | 1,030,772       |
|         | MAINE                  | 235,970                | 112,071                  | 44,492                       | 151,590               | 544,123             | 1,590                     | 709,087                      | 710,677         |
|         | MARYLAND               | 1,497,661              | 887,917                  | 138,424                      | 732,256               | 3,256,258           | 35,364                    | 4,456,937                    | 4,492,301       |
|         | MASSACHUSETTS          | 338,281                | 114,494                  | 139,403                      | 280,938               | 873,116             | 52,506                    | 4,793,730                    | 4,846,236       |
|         | MICHIGAN               | 322,502                | 50,075                   | 145,249                      | 298,837               | 816,663             | 45,565                    | 1,242,421                    | 1,287,986       |
|         | MINNESOTA              | 97,124                 | 27,386                   | 123,060                      | 178,406               | 425,976             | 51,194                    | 1,066,105                    | 1,117,299       |
|         | MISSISSIPPI            | 355,015                | 447,944                  | 134,590                      | 318,079               | 1,255,628           | 104,425                   | 1,442,989                    | 1,547,414       |
|         | MISSOURI               | 577,496                | 381,778                  | 184,601                      | 437,349               | 1,581,224           | 75,129                    | 5,772,367                    | 5,847,496       |
|         | MONTANA                | 38,814                 | 112,333                  | 30,919                       | 92,244                | 274,310             | 2,167                     | 131,512                      | 133,679         |
|         | NEBRASKA               | 118,678                | 294,045                  | 43,785                       | 187,283               | 643,791             | 14,701                    | 271,807                      | 286,508         |
|         | NEVADA                 | 72,358                 | 258,297                  | 22,826                       | 353,287               | 706,768             | 7,341                     | 208,913                      | 216,254         |
|         | NEW HAMPSHIRE          | 52,179                 | 20,016                   | 24,531                       | 144,986               | 241,712             | 736                       | 503,418                      | 504,154         |
|         | NEW JERSEY             | 728,573                | 282,247                  | 116,220                      | 317,150               | 1,444,190           | 120,501                   | 2,823,948                    | 2,944,449       |
|         | NEW MEXICO             | 301,897                | 438,021                  | 36,805                       | 341,185               | 1,117,908           | 12,417                    | 644,216                      | 656,633         |
|         | NEW YORK               | 472,231                | 502,957                  | 219,343                      | 418,491               | 1,613,022           | 32,600                    | 3,505,898                    | 3,538,498       |
|         | NORTH CAROLINA         | 610,599                | 2,163,708                | 135,944                      | 964,757               | 3,875,008           | 31,795                    | 1,322,556                    | 1,354,351       |
|         | NORTH DAKOTA           | 76,719                 | 247,856                  | 36,074                       | 42,186                | 402,835             | 3,964                     | 122,654                      | 126,618         |
|         | OHIO                   | 1,348,794              | 362,025                  | 159,648                      | 522,032               | 2,392,499           | 22,274                    | 2,561,002                    | 2,583,276       |
|         | OKLAHOMA               | 662,759                | 821,065                  | 98,811                       | 450,601               | 2,033,236           | 10,691                    | 718,801                      | 729,492         |
|         | OREGON                 | 101,186                | 30,747                   | 75,979                       | 295,422               | 503,334             | 31,843                    | 104,946                      | 136,789         |
|         | PENNSYLVANIA           | 1,426,344              | 187,908                  | 281,676                      | 599,056               | 2,494,984           | 60,448                    | 2,944,502                    | 3,004,950       |
|         | RHODE ISLAND           | 181,730                | 135,948                  | 30,833                       | 90,110                | 438,621             | 3,025                     | 385,257                      | 388,282         |
|         | SOUTH CAROLINA         | 465,728                | 1,007,373                | 148,504                      | 716,925               | 2,338,530           | 27,985                    | 979,458                      | 1,007,443       |
|         | SOUTH DAKOTA           | 38,992                 | 120,635                  | 26,872                       | 66,373                | 252,872             | 25,183                    | 103,432                      | 128,615         |
|         | TENNESSEE              | 200,847                | 188,484                  | 134,272                      | 554,801               | 1,078,404           | 53,224                    | 1,037,409                    | 1,090,633       |
|         | TEXAS                  | 1,749,021              | 2,990,094                | 276,572                      | 2,724,265             | 7,739,952           | 111,808                   | 8,908,379                    | 9,020,187       |
|         | UTAH                   | 475,760                | 155,746                  | 74,407                       | 161,964               | 867,877             | 4,862                     | 474,461                      | 479,323         |
|         | VERMONT                | 20,261                 | 5,187                    | 33,253                       | 42,013                | 100,714             | 1,387                     | 205,903                      | 207,290         |
|         | VIRGINIA               | 4,225,503              | 4,702,668                | 126,870                      | 2,226,300             | 11,281,341          | 79,896                    | 12,057,815                   | 12,137,711      |
|         | WASHINGTON             | 1,066,594              | 1,423,368                | 142,485                      | 1,022,199             | 3,654,646           | 76,369                    | 2,233,084                    | 2,309,453       |
|         | WEST VIRGINIA          | 59,403                 | 17,942                   | 50,661                       | 117,283               | 245,289             | 101,885                   | 101,506                      | 203,391         |
|         | WISCONSIN              | 115,166                | 27,209                   | 112,499                      | 178,729               | 433,603             | 20,673                    | 495,263                      | 515,936         |
|         | WYOMING                | 33,456                 | 100,710                  | 16,773                       | 55,331                | 206,270             | 1,194                     | 90,588                       | 91,782          |
|         | TOTAL U.S.             | 29,931,621             | 35,187,749               | 5,681,151                    | 27,595,371            | 98,395,892          | 2,440,111                 | 106,564,679                  | 109,004,790     |
|         | GUAM                   | 138,596                | 197,632                  | 2,858                        | 24,058                | 363,144             | 46                        | 122,201                      | 122,247         |
|         | PUERTO RICO            | 97,045                 | 77,673                   | 91,499                       | 70,329                | 336,546             | 24,066                    | 230,516                      | 254,582         |
|         | TOTAL U.S. POSSESSIONS | 17,778                 | 127,721                  | 258                          | 4,586                 | 150,343             | 28,632                    | 297,445                      | 326,077         |
|         | TOTAL U.S. POSSESSIONS | 253,419                | 403,026                  | 94,615                       | 98,973                | 850,033             | 52,744                    | 650,162                      | 702,906         |

## DEFENSE PROCUREMENT

\$ IN MILLIONS

|   | FY 1994       | FY 1995       | FY 1996       | FY 1997<br>ESTIMATE |
|---|---------------|---------------|---------------|---------------------|
| <b>ARMY</b>                             |               |               |               |                     |
| AIRCRAFT                                | 1,305         | 1,019         | 1,364         | 971                 |
| MISSILES                                | 1,080         | 803           | 839           | 766                 |
| WEAPONS, TRACKED                        | 887           | 1,143         | 1,598         | 1,102               |
| AMMUNITION                              | 727           | 1,112         | 1,031         | 853                 |
| OTHER                                   | 2,895         | 2,610         | 2,677         | 2,627               |
| <b>TOTAL</b>                            | <b>6,894</b>  | <b>6,687</b>  | <b>7,509</b>  | <b>6,319</b>        |
| <b>NAVY</b>                             |               |               |               |                     |
| AIRCRAFT                                | 5,489         | 4,594         | 4,444         | 5,882               |
| WEAPONS                                 | 2,948         | 2,102         | 1,549         | 1,400               |
| SHIPBUILDING & CONVERSION               | 4,195         | 6,486         | 6,497         | 4,912               |
| AMMUNITION (NAVY & MARINE CORPS)        | —             | 408           | 406           | —                   |
| OTHER                                   | 2,895         | 3,268         | 2,421         | 2,714               |
| MARINE CORPS                            | 443           | 406           | 450           | 556                 |
| <b>TOTAL</b>                            | <b>15,970</b> | <b>17,264</b> | <b>15,767</b> | <b>15,464</b>       |
| <b>AIR FORCE</b>                        |               |               |               |                     |
| AIRCRAFT                                | 6,448         | 6,102         | 7,098         | 5,779               |
| AMMUNITION                              | 3,718         | 3,052         | 2,869         | 2,734               |
| MISSILES                                | —             | 286           | 334           | —                   |
| OTHER                                   | 7,600         | 6,452         | 6,268         | 5,999               |
| <b>TOTAL</b>                            | <b>17,766</b> | <b>15,892</b> | <b>16,569</b> | <b>14,512</b>       |
| <b>OTHER</b>                            |               |               |               |                     |
| DEFENSE-WIDE                            | 1,801         | 2,020         | 2,148         | 1,841               |
| NATIONAL GUARD & RESERVE EQUIPMENT      | 1,168         | 773           | 737           | —                   |
| DEFENSE PRODUCTION ACT PURCHASES        | 200           | —             | —             | —                   |
| CHEMICAL AGENTS & MUNITIONS DESTRUCTION | 373           | 575           | 657           | 800                 |
| <b>TOTAL DOD PROCUREMENT</b>            | <b>44,171</b> | <b>43,211</b> | <b>43,386</b> | <b>38,937</b>       |

DoD Comptroller



# THE 100 TOP DEFENSE CONTRACTORS

**T**HE 100 companies (including their subsidiaries) receiving the largest dollar volume of prime contract awards from the Department of Defense during fiscal 1995.

| COMPANY                        | STATUS | \$ IN THOUSANDS | COMPANY                         | STATUS | \$ IN THOUSANDS |
|--------------------------------|--------|-----------------|---------------------------------|--------|-----------------|
| LOCKHEED MARTIN CORP.          | 1      | 10,482,787      | JOHNSON CONTROLS                | 51     | 269,839         |
| TENNECO INC.                   | 3      | 3,709,810       | BELL ATLANTIC CORP.             | 53     | 253,359         |
| NORTHROP GRUMMAN CORP.         | 5      | 2,913,072       | NV KON. NEDERLANDSE PETROLEUM   | 55     | 247,727         |
| GENERAL ELECTRIC COMPANY       | 7      | 2,103,657       | UNITED STATES DEPT ENERGY       | 57     | 240,368         |
| BOEING COMPANY                 | 9      | 1,780,287       | T I/MARTIN JAVELIN JOINT VENTR  | 59     | 231,653         |
| GENERAL DYNAMICS CORP.         | 11     | 1,695,254       | BOOZ ALLEN & HAMILTON INC.      | 61     | 229,442         |
| WESTINGHOUSE ELECTRIC CORP.    | 13     | 1,225,438       | BECHTEL GROUP INC.              | 63     | 212,155         |
| TEXTRON INC.                   | 15     | 1,069,000       | SALOMON INC.                    | 65     | 187,842         |
| TRW INC.                       | 17     | 866,963         | MESC HOLDINGS INC.              | 67     | 185,188         |
| ITT INDUSTRIES INC.            | 19     | 647,888         | PROCTER & GAMBLE COMPANY        | 69     | 176,981         |
| FULCRUM II LIMITED PARTNERSHIP | 21     | 563,480         | WORLDCORP INC.                  | 71     | 170,601         |
| TRACOR INC.                    | 23     | 510,465         | XEROX CORP.                     | 73     | 168,356         |
| FMC CORP.                      | 25     | 485,551         | MAERSK INC.                     | 75     | 167,270         |
| EXXON CORP.                    | 27     | 471,859         | KAMAN CORP.                     | 77     | 157,114         |
| DYNCORP                        | 29     | 448,409         | PHILLIP MORRIS COMPANIES        | 79     | 152,146         |
| BLACK & DECKER CORP.           | 31     | 434,060         | BLAKE CONSTRUCTION COMPANY      | 81     | 149,576         |
| AT&T CORP.                     | 33     | 422,289         | GOVERNMENT TECHNOLOGY SVCS INC. | 83     | 146,443         |
| CARLYLE PARTNERS               | 35     | 386,706         | CLARK ENTERPRISES INC.          | 85     | 145,539         |
| MITRE CORP.                    | 37     | 370,277         | CUBIC CORP.                     | 87     | 143,369         |
| MASSACHUSETTS INST. OF TECH    | 39     | 343,644         | GENCOP INC.                     | 89     | 137,100         |
| UNITED DEFENSE LP              | 41     | 319,667         | MORTENSON M A COMPANIES         | 91     | 134,547         |
| FEDERAL EXPRESS CORP.          | 43     | 302,221         | OSHKOSH TRUCK CORP.             | 93     | 129,297         |
| OHM CORP.                      | 45     | 289,231         | OGDEN CORP.                     | 95     | 124,180         |
| HALLIBURTON COMPANY            | 47     | 276,180         | ARINC INC.                      | 97     | 123,762         |
| JOHNS HOPKINS UNIVERSITY       | 49     | 274,258         | TRINITY INDUSTRIES INC.         | 99     | 118,730         |

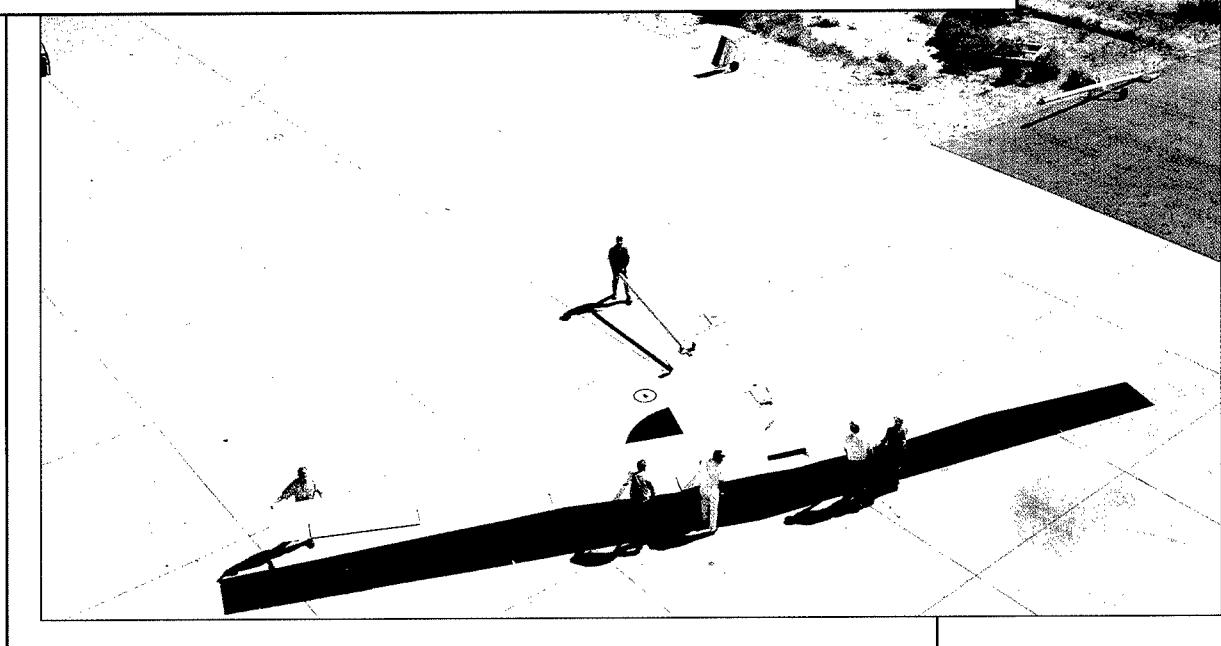
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**DEFENSE ALMANAC: BUDGET AND FINANCIAL REPORT**

**\$ IN THOUSANDS**

|   | FY 1995           | FY 1996           | FY 1997<br>ESTIMATE |
|---|-------------------|-------------------|---------------------|
| <b>SUMMARY BY APPROPRIATION</b>             |                   |                   |                     |
| ARMY  | 5,403,477         | 4,738,172         | 4,320,640           |
| NAVY  | 8,606,317         | 8,419,734         | 7,334,734           |
| AIR FORCE                                   | 11,583,999        | 12,677,976        | 14,417,456          |
| DEFENSE WIDE                                | 8,603,472         | 9,036,124         | 8,398,836           |
| DIRECTOR OF TEST AND EVALUATION DEFENSE     | 234,342           | 247,082           | 252,038             |
| DIRECTOR OF OPERATIONAL TEST AND EVALUATION | 22,962            | 22,587            | 21,968              |
| <b>TOTAL</b>                                | <b>34,454,569</b> | <b>35,141,675</b> | <b>34,745,672</b>   |
| <b>SUMMARY RECAP OF BUDGET ACTIVITIES</b>   |                   |                   |                     |
| BASIC RESEARCH                              | 1,175,735         | 1,132,498         | 1,155,990           |
| APPLIED RESEARCH                            | 2,932,705         | 2,850,528         | 2,697,153           |
| ADVANCED TECHNOLOGY DEVELOPMENT             | 3,821,183         | 3,519,951         | 3,367,426           |
| DEMONSTRATION AND VALIDATION                | 4,403,490         | 4,972,039         | 4,596,506           |
| ENGINEERING & MANUFACTURING DEVELOPMENT     | 8,683,317         | 8,716,709         | 8,763,321           |
| RDT& MANAGEMENT SUPPORT                     | 3,697,794         | 3,350,456         | 2,907,665           |
| OPERATIONAL SYSTEMS DEVELOPMENT             | 9,740,345         | 10,589,494        | 11,257,611          |
| <b>TOTAL</b>                                | <b>34,454,569</b> | <b>35,141,675</b> | <b>34,745,672</b>   |
| <b>BY FUTURE-YEAR DEFENSE PROGRAMS</b>      |                   |                   |                     |
| STRATEGIC FORCES                            | 143,934           | 145,455           | 140,704             |
| GENERAL PURPOSE FORCES                      | 3,515,522         | 3,271,943         | 2,922,132           |
| INTELLIGENCE AND COMMUNICATIONS             | 5,646,151         | 6,495,498         | 7,946,377           |
| MOBILITY FORCES                             | 19,749            | 22,165            | 95,930              |
| RESEARCH AND DEVELOPMENT (FYDP PROGRAM 6)   | 24,878,632        | 24,833,871        | 23,342,248          |
| CENTRAL SUPPLY AND MAINTENANCE              | 29,688            | 199,085           | 129,581             |
| TRAINING, MEDICAL AND OTHER                 | 1,441             | 1,017             | 1,887               |
| ADMINISTRATION AND ASSOCIATED ACTIVITIES    | 17,885            | 16,714            | 40,829              |
| SUPPORT OF OTHER NATIONS                    | 1,849             | 8,106             | 3,633               |
| SPECIAL OPERATIONS FORCES                   | 199,718           | 147,821           | 122,351             |
| <b>TOTAL</b>                                | <b>34,454,569</b> | <b>35,141,675</b> | <b>34,745,672</b>   |

DoD Comptroller



SB = Small Business  
 SDB = Small Disadvantaged Business  
 WOSB = Women-owned Small Business

## Economy

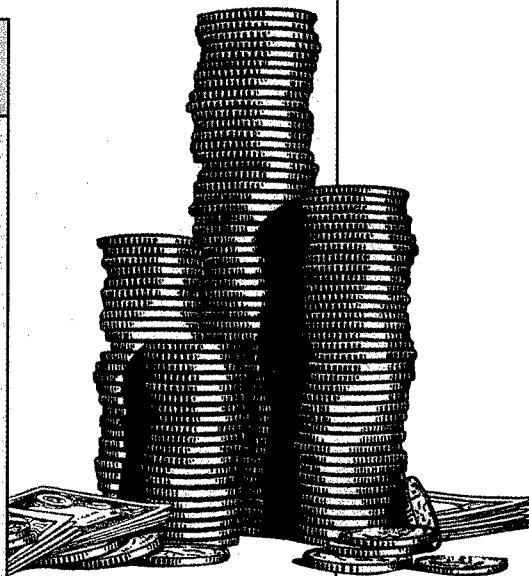
**T**HROUGH its procurement program, DoD award contracts to over 30,000 small businesses throughout the country. The contract dollars result in the creation of hundreds of thousands of jobs in local communities. Defense prime contractors also award billions of dollars to many of these same firms. As a result, small businesses play a major role in the defense industrial base and have a tremendous impact on the economic security of the nation.

### PRIME CONTRACT AWARDS BY PROGRAM

\$ IN MILLIONS

| PROCUREMENT PROGRAM               | TOTAL AWARDS     | AWARDS TO SB    | SB % OF TOTAL | AWARDS TO SDB  | AWARDS TO WOSB |
|-----------------------------------|------------------|-----------------|---------------|----------------|----------------|
| <b>TOTAL</b>                      | <b>\$110,833</b> | <b>\$25,274</b> | <b>22.87%</b> | <b>\$8,862</b> | <b>\$2,804</b> |
| AIRFRAMES AND SPARES              | 12,453           | 312             | 2.5           | 64             | 45             |
| AIRCRAFT ENGINES AND SPARES       | 2,886            | 145             | 5.02          | 6              | 6              |
| OTHER AIRCRAFT EQUIPMENT          | 3,445            | 439             | 12.75         | 87             | 23             |
| MISSILES & SPACE SYSTEMS          | 10,551           | 759             | 7.19          | 203            | 45             |
| SHIPS                             | 9,106            | 805             | 8.84          | 71             | 11             |
| COMBAT VEHICLES                   | 1,130            | 115             | 10.18         | 14             | 5              |
| NONCOMBAT VEHICLES                | 941              | 196             | 20.87         | 21             | 12             |
| WEAPONS                           | 1,368            | 148             | 10.79         | 35             | 9              |
| AMMUNITION                        | 1,833            | 189             | 10.31         | 46             | 5              |
| ELECTRONICS & COMM EQUIP          | 12,304           | 1,841           | 14.96         | 697            | 127            |
| PETROLEUM                         | 2,394            | 659             | 27.52         | 172            | 60             |
| OTHER FUELS & LUBRICANTS          | 187              | 64              | 34.22         | 35             | 13             |
| CONTAINERS & HANDLING EQUIP       | 12               | 7               | 65.66         | 0.3            | 3              |
| TEXTILES/CLOTHING/EQUIPAGE        | 707              | 391             | 55.25         | 36             | 28             |
| BUILDING SUPPLIES                 | 41               | 19              | 45.9          | 2              | 2              |
| SUBSISTENCE                       | 1,837            | 401             | 21.83         | 54             | 16             |
| TRANSPORTATION EQUIPMENT          | 0.6              | 0.6             | 100           | 0.1            | —              |
| PRODUCTION EQUIPMENT              | 166              | 53              | 32.01         | 3              | 2              |
| CONSTRUCTION                      | 10,857           | 4,825           | 44.44         | 1,999          | 408            |
| CONSTRUCTION EQUIPMENT            | 18               | 12              | 66.13         | 4              | 0.9            |
| MEDICAL/DENTAL EQUIP/SUPPLIES     | 234              | 61              | 25.97         | 4              | 5              |
| PHOTOGRAPHIC EQUIP/SUPPLIES       | 20               | 11              | 55.15         | 3              | 0.1            |
| MATERIALS HANDLING EQUIPMENT      | 33               | 19              | 56.97         | 1-             | 0.9            |
| ALL OTHER EQUIP/SUPPLIES          | 7,425            | 2,235           | 30.1          | 562            | 120            |
| SERVICES                          | 18,589           | 5,276           | 28.38         | 2,292          | 572            |
| <b>ACTIONS LESS THAN \$25,000</b> | <b>11,496</b>    | <b>6,293</b>    | <b>54.74</b>  | <b>454</b>     | <b>487</b>     |

Numbers will not total due to rounding.



### DOD THRUST PROGRAM FY 1995

|  | \$ IN MILLIONS |
|--|----------------|
| ENVIRONMENTAL                              | \$1,384        |
| HEALTH CARE                                | \$561          |
| TELECOMMUNICATIONS                         | \$8,571        |
| MANAGEMENT INFORMATION SYSTEMS/SIMULATIONS | \$3,930        |
| MANUFACTURING                              | \$25,368       |

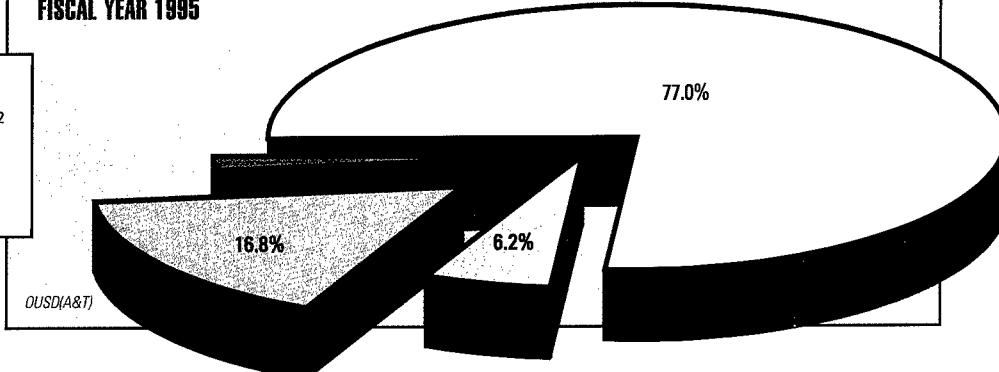
Small Business includes:

- Awards to SB: Total awards to all nondisadvantaged and disadvantaged small businesses.
- Awards to SDB: Awards to small disadvantaged businesses, including those owned by women.
- Awards to WOSB: Awards to nondisadvantaged and disadvantaged small businesses owned by women.

### DOD PARTNERS IN THE ECONOMY

FISCAL YEAR 1995

| \$ IN MILLIONS                              |
|---|
| NON DISADVANTAGED SMALL BUSINESS — \$18,412 |
| SMALL DISADVANTAGED BUSINESS — \$6,862      |
| LARGE BUSINESS — \$84,753                   |



# People

AS OF MARCH 31, 1996

## ACTIVE DUTY

|                | TOTAL     | OFFICERS | ENLISTED  | ACADEMY CADETS | CIVILIAN EMPLOYEES* |
|----------------|-----------|----------|-----------|----------------|---------------------|
| ARMY           | 499,145   | 81,291   | 413,991   | 3,863          | 296,236             |
| NAVY           | 428,412   | 57,258   | 367,096   | 4,058          | **248,423           |
| MARINE CORPS   | 172,434   | 17,902   | 154,532   | —              | —                   |
| AIR FORCE      | 393,400   | 76,763   | 312,760   | 3,877          | 142,697             |
| OTHER          | —         | —        | —         | —              | 141,383             |
| TOTAL DOD      | 1,493,391 | 233,214  | 1,248,379 | 11,798         | 874,142             |
| COAST GUARD*** | 36,731    | 7,295    | 28,401    | 841            | 8,368               |

\* Figures as of Sept. 1995.  
\*\* Includes Marine Corps civilian personnel.  
\*\*\* Coast Guard figures as of Aug. 23, 1996.  
WHS

People



## WHERE THEY SERVE

AS OF SEPT. 30, 1995

|   | ARMY           | NAVY           | MARINE CORPS   | AIR FORCE      | TOTAL DOD        |
|---|----------------|----------------|----------------|----------------|------------------|
| <b>UNITED STATES, U.S. TERRITORIES, AND SPECIAL LOCATIONS</b> |                |                |                |                |                  |
| CONTINENTAL U. S.   | 369,203        | 221,825        | 135,961        | 314,331        | 1,041,320        |
| ALASKA  | 6,512          | 929            | 20             | 9,548          | 17,009           |
| HAWAII  | 16,672         | 10,738         | 6,198          | 4,564          | 38,172           |
| GUAM  | 44             | 3,277          | 46             | 2,142          | 5,509            |
| JOHNSTON ATOLL  | 248            | 3              | —              | 11             | 262              |
| PUERTO RICO   | 257            | 2,196          | 281            | 37             | 2,771            |
| TRANSIENTS  | 11,004         | 11,561         | 6,664          | 7,614          | 36,843           |
| AFLOAT  | —              | 138,187        | —              | —              | 138,187          |
| *OTHER  | 67             | 6              | —              | 14             | 87               |
| <b>TOTAL</b>  | <b>404,007</b> | <b>388,722</b> | <b>149,170</b> | <b>338,261</b> | <b>1,280,160</b> |
| <b>EUROPE</b>   |                |                |                |                |                  |
| BELGIUM   | 1,024          | 108            | 36             | 521            | 1,689            |
| ***FYROMACEDONIA  | 591            | —              | —              | —              | 591              |
| GERMANY   | 57,654         | 289            | 142            | 15,195         | 73,280           |
| GREECE  | 17             | 242            | 72             | 158            | 489              |
| GREENLAND   | —              | —              | —              | 131            | 131              |
| ICELAND   | 3              | 1,251          | 88             | 640            | 1,982            |
| ITALY   | 2,764          | 4,673          | 586            | 3,984          | 12,007           |
| NETHERLANDS   | 370            | 13             | 14             | 290            | 687              |
| PORTUGAL  | 25             | 66             | 9              | 966            | 1,066            |
| SPAIN   | 9              | 2,441          | 132            | 217            | 2,799            |
| TURKEY  | 295            | 25             | 19             | 2,772          | 3,111            |
| UNITED KINGDOM  | 343            | 1,617          | 188            | 9,983          | 12,131           |
| AFLOAT  | —              | 5,255          | 2,548          | —              | 7,803            |
| *OTHER  | 67             | 45             | 194            | 84             | 396              |
| <b>TOTAL</b>  | <b>63,162</b>  | <b>16,025</b>  | <b>4,034</b>   | <b>34,941</b>  | <b>118,162</b>   |
| <b>FORMER SOVIET UNION</b>                                    |                |                |                |                |                  |
| BELARUS   | 2              | —              | —              | —              | 2                |
| GEORGIA   | 1              | —              | 1              | —              | 2                |
| KAZAKSTAN   | 2              | —              | 6              | 1              | 9                |
| RUSSIA  | 8              | 5              | 36             | 11             | 60               |
| UKRAINE   | 3              | 1              | —              | 1              | 5                |
| *OTHER  | 7              | —              | 1              | 1              | 9                |
| <b>TOTAL</b>  | <b>23</b>      | <b>6</b>       | <b>44</b>      | <b>14</b>      | <b>87</b>        |
| <b>EAST ASIA AND PACIFIC</b>                                  |                |                |                |                |                  |
| AUSTRALIA   | 11             | 36             | 13             | 254            | 314              |
| JAPAN   | 1,908          | 7,064          | 15,200         | 14,962         | 39,134           |
| REPUBLIC OF KOREA   | 26,967         | 264            | 124            | 8,661          | 36,016           |
| SINGAPORE   | 4              | 102            | 22             | 38             | 166              |
| PHILIPPINES   | 10             | 94             | 10             | 12             | 126              |
| THAILAND  | 40             | 9              | 24             | 26             | 99               |
| AFLOAT  | —              | 13,241         | —              | —              | 13,241           |
| *OTHER  | 44             | 78             | 59             | 28             | 210              |
| <b>TOTAL</b>  | <b>28,984</b>  | <b>20,889</b>  | <b>15,452</b>  | <b>23,981</b>  | <b>89,306</b>    |

|   | ARMY           | NAVY           | MARINE CORPS   | AIR FORCE      | TOTAL DOD        |
|---|----------------|----------------|----------------|----------------|------------------|
| <b>NORTH AFRICA, NEAR EAST AND SOUTH ASIA</b> |                |                |                |                |                  |
| BAHRAIN                                       | 12             | 422            | 172            | 12             | 618              |
| DIEGO GARCIA                                  | 9              | 766            | 98             | 24             | 897              |
| EGYPT   | 1,008          | 34             | 27             | 54             | 1,123            |
| KUWAIT  | 509            | 17             | 236            | 9              | 771              |
| SAUDI ARABIA                                  | 759            | 38             | 95             | 185            | 1,077            |
| AFLOAT  | —              | 1,393          | 2,660          | —              | 4,053            |
| *OTHER  | 82             | 24             | 117            | 54             | 277              |
| <b>TOTAL</b>                                  | <b>2,379</b>   | <b>3,124</b>   | <b>3,405</b>   | <b>338</b>     | <b>9,246</b>     |
| <b>SUB-SAHARAN AFRICA</b>                     |                |                |                |                |                  |
| SOMALIA                                       | 397            | —              | 22             | —              | 419              |
| AFLOAT  | —              | 2,729          | —              | —              | 2,848            |
| *OTHER  | 43             | 5              | 215            | 12             | 275              |
| <b>TOTAL</b>                                  | <b>440</b>     | <b>2,734</b>   | <b>237</b>     | <b>12</b>      | <b>3,423</b>     |
| <b>WESTERN HEMISPHERE</b>                     |                |                |                |                |                  |
| CANADA  | 19             | 92             | 12             | 91             | 214              |
| CUBA (GUANTANAMO)                             | 2,157          | 1,104          | 1,866          | 2              | 5,129            |
| HAITI   | 1,600          | —              | 16             | —              | 1,616            |
| HONDURAS                                      | 148            | 2              | 10             | 33             | 193              |
| PANAMA  | 5,296          | 275            | 60             | 2,096          | 7,727            |
| SURINAME                                      | 146            | —              | 6              | —              | 152              |
| TRINIDAD & TOBAGO                             | —              | —              | 119            | —              | 119              |
| AFLOAT  | —              | 1,402          | —              | —              | 1,402            |
| *OTHER  | 198            | 106            | 208            | 68             | 580              |
| <b>TOTAL</b>                                  | <b>9,564</b>   | <b>2,981</b>   | <b>2,297</b>   | <b>2,290</b>   | <b>17,132</b>    |
| <b>ANTARCTICA</b>                             |                |                |                |                |                  |
| <b>TOTAL</b>                                  | <b>—</b>       | <b>24</b>      | <b>—</b>       | <b>—</b>       | <b>24</b>        |
| <b>UNDISTRIBUTED</b>                          |                |                |                |                |                  |
| **ASHORE                                      | —              | 112            | —              | 572            | 684              |
| <b>TOTAL</b>                                  | <b>—</b>       | <b>112</b>     | <b>—</b>       | <b>572</b>     | <b>684</b>       |
| <b>FOREIGN COUNTRIES</b>                      |                |                |                |                |                  |
| **ASHORE                                      | 104,552        | 21,875         | 20,261         | 62,148         | 208,836          |
| AFLOAT  | —              | 24,020         | 5,208          | —              | 29,228           |
| <b>TOTAL</b>                                  | <b>104,552</b> | <b>45,895</b>  | <b>25,469</b>  | <b>62,148</b>  | <b>238,064</b>   |
| <b>WORLDWIDE</b>                              |                |                |                |                |                  |
| **ASHORE                                      | 508,559        | 272,410        | 169,431        | 400,409        | 1,391,084        |
| AFLOAT  | —              | 162,207        | 5,208          | —              | 167,415          |
| <b>TOTAL</b>                                  | <b>508,559</b> | <b>434,617</b> | <b>174,639</b> | <b>400,409</b> | <b>1,518,224</b> |

\* Countries with less than 100 assigned U.S. military members are listed as "Other."

\*\* Includes temporarily shore-based.

\*\*\* Former Yugoslav Republic of Macedonia.

WHS

PEOPLE

## **WHERE WE GET OUR OFFICERS**

FY 1995

| WHERE WE GET OUR OFFICERS |             | FY 1995 |       |              |
|---------------------------|-------------|---------|-------|--------------|
|                           |             | ARMY    | NAVY  | MARINE CORPS |
|                           | ACADEMY     | 1,024   | 799   | 125          |
| ROTC                      | SCHOLARSHIP | 1,557   | 993   | 158          |
|                           | ROTC OTHER  | 1,923   | 60    | —            |
|                           | OCS         | 379     | 709   | 598          |
| DIRECT APPOINTMENT        |             | 1,782   | 1,313 | 5            |
|                           | OTHER       | 1       | 519   | 565          |
|                           | UNKNOWN     | 24      | 37    | —            |
| TOTAL                     |             | 6,690   | 4,430 | 1,451        |
|                           |             |         |       | AIR FORCE    |
|                           |             |         |       | TOTAL DOD    |
| <i>DMDC</i>               |             |         |       | 5,050        |
|                           |             |         |       | 17,621       |

## **HOW THEY RANK:**

## **OFFICERS**

**AS OF SEPT. 30, 1995**

## **ENLISTED**

| RANK/GRADE                                  | ARMY          | NAVY          | MARINE CORPS  | AIR FORCE     | TOTAL DDP      | RANK/GRADE                     | ARMY           | NAVY           | MARINE CORPS   | AIR FORCE      | TOTAL DDP        |
|---|---------------|---------------|---------------|---------------|----------------|--------------------------------|----------------|----------------|----------------|----------------|------------------|
| GENERAL, ADMIRAL                            | 11            | 11            | 3             | 10            | 35             | E-9                            | 3,253          | 3,284          | 1,394          | 3,175          | 11,106           |
| LT. GENERAL, VICE ADMIRAL                   | 39            | 28            | 9             | 34            | 110            | E-8                            | 10,983         | 8,186          | 3,354          | 6,307          | 28,830           |
| MAJOR GENERAL, REAR ADMIRAL<br>(UPPER HALF) | 92            | 70            | 22            | 90            | 274            | E-7                            | 39,856         | 27,698         | 8,779          | 32,997         | 109,330          |
| BRIG. GENERAL, REAR ADMIRAL<br>(LOWER HALF) | 149           | 109           | 34            | 140           | 432            | E-6                            | 59,220         | 66,472         | 13,772         | 40,994         | 180,458          |
| COLONEL, CAPTAIN                            | 3,602         | 3,337         | 626           | 4,158         | 11,723         | E-5                            | 80,377         | 82,656         | 21,378         | 77,002         | 261,413          |
| LT. COLONEL, COMMANDER                      | 9,241         | 7,112         | 1,638         | 10,659        | 28,650         | E-4                            | 127,774        | 74,287         | 30,885         | 84,223         | 317,169          |
| MAJOR, LT. COMMANDER                        | 14,011        | 11,227        | 3,162         | 15,516        | 43,916         | E-3                            | 50,679         | 57,259         | 45,666         | 43,461         | 197,065          |
| CAPTAIN, LIEUTENANT                         | 24,926        | 21,089        | 5,457         | 32,817        | 84,289         | E-2                            | 29,923         | 31,470         | 19,746         | 18,603         | 99,742           |
| 1ST LIEUTENANT, LIEUTENANT JR. GRADE        | 8,559         | 7,133         | 2,859         | 7,551         | 26,102         | E-1                            | 20,008         | 20,358         | 11,834         | 11,176         | 63,376           |
| 2ND LIEUTENANT, ENSIGN                      | 9,573         | 6,423         | 2,091         | 7,469         | 25,556         | <b>TOTAL</b>                   | <b>422,073</b> | <b>371,670</b> | <b>156,808</b> | <b>317,938</b> | <b>1,268,489</b> |
| CHIEF WARRANT OFFICER, W-5                  | 383           | —             | 34            | —             | 417            | <b>CADETS &amp; MIDSHIPMEN</b> |                |                |                |                |                  |
| CHIEF WARRANT OFFICER, W-4                  | 1,425         | 431           | 299           | —             | 2,155          |                                |                |                |                |                |                  |
| CHIEF WARRANT OFFICER, W-3                  | 3,016         | 886           | 574           | —             | 4,476          |                                |                |                |                |                |                  |
| CHIEF WARRANT OFFICER, W-2                  | 5,637         | 927           | 867           | —             | 7,431          | <b>GRAND TOTAL</b>             |                |                |                |                |                  |
| WARRANT OFFICER, W-1                        | 1,875         | 5             | 156           | —             | 2,036          |                                |                |                |                |                |                  |
| <b>TOTAL</b>                                | <b>82,539</b> | <b>58,788</b> | <b>17,831</b> | <b>78,444</b> | <b>237,602</b> |                                |                |                |                |                |                  |
| WHS   |               |               |               |               |                |                                |                |                |                |                |                  |

## **HOW OLD THEY ARE**

AS OF JUNE 30, 1996

| HOW OLD THEY ARE        |               | NO OF VETS IN, 1960 |               | ARMY           |               | NAVY           |               | MARINE CORPS   |                | AIR FORCE        |         | TOTAL B&B |      |
|-------------------------|---------------|---------------------|---------------|----------------|---------------|----------------|---------------|----------------|----------------|------------------|---------|-----------|------|
| AGE GROUP               |               | OFF.                | ENL.          | OFF.           | ENL.          | OFF.           | ENL.          | OFF.           | ENL.           | OFF.             | ENL.    | OFF.      | ENL. |
| <b>20 &amp; YOUNGER</b> |               | 4                   | 56,813        | 3              | 53,238        | 1              | 41,903        | 2              | 34,554         | 10               | 188,927 |           |      |
| <b>21-25</b>            | 10,334        | 140,115             | 7,584         | 118,739        | 2,821         | 66,649         | 8,507         | 87,830         | 19,850         | 420,506          |         |           |      |
| <b>26-30</b>            | 18,224        | 84,136              | 13,874        | 69,882         | 4,728         | 18,657         | 17,515        | 63,264         | 55,550         | 241,850          |         |           |      |
| <b>31-35</b>            | 18,745        | 62,362              | 12,432        | 61,483         | 3,920         | 13,765         | 18,184        | 63,809         | 54,674         | 207,617          |         |           |      |
| <b>36-40</b>            | 15,731        | 42,798              | 11,055        | 40,878         | 3,333         | 9,803          | 14,764        | 44,659         | 46,709         | 142,437          |         |           |      |
| <b>41-45</b>            | 10,778        | 13,825              | 8,046         | 12,948         | 2,088         | 2,581          | 11,522        | 15,404         | 33,829         | 44,828           |         |           |      |
| <b>46-50</b>            | 5,585         | 3,512               | 3,881         | 2,912          | 1,027         | 708            | 5,521         | 2,101          | 16,660         | 9,460            |         |           |      |
| <b>OVER 50</b>          | 1,592         | 456                 | 1,266         | 333            | 183           | 48             | 1,302         | 79             | 4,454          | 963              |         |           |      |
| <b>TOTAL</b>            | <b>80,997</b> | <b>404,017</b>      | <b>58,141</b> | <b>360,403</b> | <b>18,074</b> | <b>154,114</b> | <b>77,317</b> | <b>310,700</b> | <b>231,736</b> | <b>1,256,588</b> |         |           |      |



# PEOPLE

## FAMILIES...

AS OF SEPT 30, 1995

|                     | MILITARY PERSONNEL | SPOUSES | CHILDREN  | PARENTS/ OTHERS | TOTAL FAMILY MEMBERS |
|---------------------|--------------------|---------|-----------|-----------------|----------------------|
| <b>ARMY</b>         |                    |         |           |                 |                      |
| OFFICERS            | 82,539             | 54,843  | 96,051    | 328             | 151,222              |
| ENLISTED            | 422,073            | 241,607 | 414,859   | 3,877           | 660,343              |
| TOTAL               | 504,612            | 296,450 | 510,910   | 4,205           | 811,565              |
| <b>NAVY</b>         |                    |         |           |                 |                      |
| OFFICERS            | 58,788             | 45,434  | 62,359    | 270             | 108,063              |
| ENLISTED            | 371,670            | 230,427 | 326,410   | 3,263           | 560,100              |
| TOTAL               | 430,458            | 275,861 | 388,769   | 3,533           | 668,163              |
| <b>MARINE CORPS</b> |                    |         |           |                 |                      |
| OFFICERS            | 17,831             | 12,678  | 19,821    | 43              | 32,542               |
| ENLISTED            | 156,808            | 66,009  | 89,384    | 379             | 155,772              |
| TOTAL               | 174,639            | 78,687  | 109,205   | 422             | 188,314              |
| <b>AIR FORCE</b>    |                    |         |           |                 |                      |
| OFFICERS            | 78,444             | 59,609  | 83,681    | 632             | 143,922              |
| ENLISTED            | 317,938            | 210,342 | 265,456   | 2,178           | 477,976              |
| TOTAL               | 396,382            | 269,951 | 349,137   | 2,810           | 621,898              |
| <b>TOTAL DOD</b>    |                    |         |           |                 |                      |
| OFFICERS            | 237,602            | 172,564 | 261,912   | 1,273           | 435,749              |
| ENLISTED            | 1,268,489          | 748,385 | 1,096,109 | 9,697           | 1,854,191            |
| TOTAL               | 1,506,091          | 920,949 | 1,358,021 | 10,970          | 2,289,940            |

WHS

## ...AND WHERE THEY LIVE

**TOTAL DEPENDENTS AS OF SEPT 30, 1995**

| LOCATION                       | ARMY    | NAVY    | MARINE CORPS | AIR FORCE | OTHER DOD ORGANIZATIONS | TOTAL DOD |
|--------------------------------|---------|---------|--------------|-----------|-------------------------|-----------|
| CONTINENTAL U.S.               | 664,421 | 608,275 | 169,739      | 526,196   | —                       | 1,968,631 |
| ALASKA                         | 12,713  | 267     | 33           | 14,869    | 196                     | 28,078    |
| HAWAII                         | 26,824  | 20,564  | 5,014        | 6,527     | 499                     | 59,428    |
| AMERICAN SAMOA                 | 10      | —       | —            | —         | —                       | 10        |
| FEDERATED STATES OF MICRONESIA | 54      | —       | —            | —         | —                       | 54        |
| GUAM                           | 16      | 6,577   | 51           | 2,527     | 125                     | 9,296     |
| JOHNSTON ATOLL                 | 43      | —       | —            | —         | —                       | 43        |
| MARSHALL ISLANDS               | 106     | —       | —            | 4         | 4                       | 110       |
| PUERTO RICO                    | 1,229   | 2,236   | 97           | 86        | 86                      | 3,718     |
| U.S. VIRGIN ISLANDS            | 16      | —       | —            | —         | —                       | 16        |
| WAKE ISLAND                    | 1       | —       | —            | —         | —                       | 1         |
| SUBTOTALS, ABOVE               | 705,433 | 637,919 | 174,934      | 550,189   | 910                     | 2,069,385 |
| FOREIGN COUNTRIES              | 118,326 | 33,013  | 13,380       | 74,563    | 2,925                   | 242,207   |
| TOTAL WORLDWIDE                | 823,759 | 670,932 | 188,314      | 624,752   | 3,835                   | 2,311,592 |

## PEOPLE

## RE-ENLISTMENT RATES BY SERVICE

## (A) "UNADJUSTED" RE-ENLISTMENT RATES FOR FIRST - TERM REGULARS

|                    | FY 1993 | ARMY   | NAVY   | MARINE CORPS | AIR FORCE | TOTAL DOD |
|--------------------|---------|--------|--------|--------------|-----------|-----------|
| ELIGIBLES          | 17,791  | 43,990 | 14,201 | 28,997       | 104,979   |           |
| RE-ENLISTMENTS     | 7,508   | 24,248 | 2,256  | 17,563       | 51,575    |           |
| RE-ENLISTMENT RATE | 42.2%   | 55.1%  | 15.9%  | 60.6%        | 49.1%     |           |
| <b>FY 1994</b>     |         |        |        |              |           |           |
| ELIGIBLES          | 15,639  | 41,715 | 15,807 | 21,933       | 95,094    |           |
| RE-ENLISTMENTS     | 7,702   | 21,898 | 3,053  | 13,050       | 45,793    |           |
| RE-ENLISTMENT RATE | 49.2%   | 52.5%  | 19.3%  | 59.5%        | 48.1%     |           |
| <b>FY 1995</b>     |         |        |        |              |           |           |
| ELIGIBLES          | 16,363  | 32,087 | 14,857 | 20,923       | 84,230    |           |
| RE-ENLISTMENTS     | 8,098   | 18,516 | 3,035  | 13,493       | 43,142    |           |
| RE-ENLISTMENT RATE | 49.5%   | 57.7%  | 20.4%  | 64.5%        | 51.2%     |           |

## (B) "ADJUSTED" RE-ENLISTMENT RATES FOR FIRST - TERM REGULARS

|                    | FY 1993 | ARMY   | NAVY   | MARINE CORPS | AIR FORCE | TOTAL DOD |
|--------------------|---------|--------|--------|--------------|-----------|-----------|
| ELIGIBLES          | 16,473  | 48,620 | 14,435 | 30,521       | 110,049   |           |
| RE-ENLISTMENTS     | 6,190   | 25,561 | 2,478  | 19,087       | 53,316    |           |
| RE-ENLISTMENT RATE | 37.6%   | 52.6%  | 17.2%  | 62.5%        | 48.8%     |           |
| <b>FY 1994</b>     |         |        |        |              |           |           |
| ELIGIBLES          | 12,757  | 41,874 | 15,837 | 22,836       | 93,304    |           |
| RE-ENLISTMENTS     | 5,263   | 22,430 | 3,075  | 13,953       | 44,821    |           |
| RE-ENLISTMENT RATE | 42%     | 53.6%  | 19.4%  | 61.1%        | 48%       |           |
| <b>FY 1995</b>     |         |        |        |              |           |           |
| ELIGIBLES          | 11,416  | 34,944 | 14,867 | 21,549       | 82,776    |           |
| RE-ENLISTMENTS     | 3,351   | 18,728 | 3,043  | 14,120       | 39,242    |           |
| RE-ENLISTMENT RATE | 29.4%   | 53.6%  | 20.5%  | 65.5%        | 47.4%     |           |

## (A) "UNADJUSTED" RE-ENLISTMENT RATES FOR CAREER REGULARS

|                    | FY 1993 | ARMY   | NAVY   | MARINE CORPS | AIR FORCE | TOTAL DOD |
|--------------------|---------|--------|--------|--------------|-----------|-----------|
| ELIGIBLES          | 86,165  | 49,538 | 13,137 | 42,434       | 191,274   |           |
| RE-ENLISTMENTS     | 66,892  | 39,680 | 9,109  | 38,313       | 153,994   |           |
| RE-ENLISTMENT RATE | 77.6%   | 80.1%  | 69.3%  | 90.3%        | 80.5%     |           |
| <b>FY 1994</b>     |         |        |        |              |           |           |
| ELIGIBLES          | 79,176  | 48,705 | 11,653 | 45,923       | 185,457   |           |
| RE-ENLISTMENTS     | 62,077  | 37,085 | 8,574  | 40,956       | 148,692   |           |
| RE-ENLISTMENT RATE | 78.4%   | 76.1%  | 73.6%  | 89.2%        | 80.2%     |           |
| <b>FY 1995</b>     |         |        |        |              |           |           |
| ELIGIBLES          | 79,582  | 47,383 | 11,811 | 42,151       | 180,927   |           |
| RE-ENLISTMENTS     | 64,042  | 36,709 | 8,634  | 36,991       | 146,376   |           |
| RE-ENLISTMENT RATE | 80.5%   | 77.5%  | 73.1%  | 87.8%        | 80.9%     |           |

## (B) "ADJUSTED" RE-ENLISTMENT RATES FOR CAREER REGULARS

|                    | FY 1993 | ARMY   | NAVY   | MARINE CORPS | AIR FORCE | TOTAL DOD |
|--------------------|---------|--------|--------|--------------|-----------|-----------|
| ELIGIBLES          | 87,531  | 50,668 | 15,492 | 66,804       | 220,495   |           |
| RE-ENLISTMENTS     | 68,260  | 41,047 | 11,462 | 62,683       | 183,452   |           |
| RE-ENLISTMENT RATE | 78%     | 81%    | 74%    | 93.8%        | 83.2%     |           |
| <b>FY 1994</b>     |         |        |        |              |           |           |
| ELIGIBLES          | 71,642  | 48,251 | 11,716 | 67,568       | 199,177   |           |
| RE-ENLISTMENTS     | 55,185  | 37,855 | 8,637  | 62,601       | 164,278   |           |
| RE-ENLISTMENT RATE | 77%     | 78.5%  | 73.7%  | 92.6%        | 82.5%     |           |
| <b>FY 1995</b>     |         |        |        |              |           |           |
| ELIGIBLES          | 57,823  | 48,833 | 11,832 | 57,825       | 176,313   |           |
| RE-ENLISTMENTS     | 42,758  | 37,162 | 8,655  | 52,665       | 141,240   |           |
| RE-ENLISTMENT RATE | 73.9%   | 76.1%  | 73.1%  | 91.1%        | 80.1%     |           |

(A) "Unadjusted re-enlistment rate" - The ratio of total re-enlistments occurring in a given period to total separations of personnel eligible to re-enlist in the same period, expressed as a percentage.  
 (B) "Adjusted re-enlistment rate" - The "Unadjusted" rate adjusted to exclude the effects of:  
 (1) Early separations for immediate re-enlistments and;  
 (2) Other early discharges of eligibles under early release programs for strength control purposes.

WHS

## GUARD & RESERVE

**AS OF MAY 31, 1986**

**T**HE READY RESERVE is the major source of manpower augmentation for the active force. It includes Selected Reserve units, pretrained individual reservists and a training pipeline. Selected Reserve units are organized, equipped and trained to perform a wartime mission. Members of Selected Reserve units train throughout the year and participate annually in active duty training. Pretrained individual reservists include individual mobilization augmentees, members of the Inactive National Guard and individual ready reservists. The Individual Ready Reserve generally consists of people who have served recently in the active forces or Selected Reserve and have some period of obligated service remaining on their contract. The majority of the members in the Individual Ready Reserve do not participate in organized training.

### **READY RESERVE**

|  | ARMY<br>NATL<br>GUARD | ARMY<br>RESERVE | NAVAL<br>RESERVE | MARINE<br>CORPS<br>RESERVE | AIR<br>NATL<br>GUARD | AIR<br>FORCE<br>RESERVE | TOTAL<br>DOD     | COAST<br>GUARD<br>RESERVE |
|--|-----------------------|-----------------|------------------|----------------------------|----------------------|-------------------------|------------------|---------------------------|
| <b>SELECTED RESERVE</b>                                      |                       |                 |                  |                            |                      |                         |                  |                           |
| OFFICER  | 41,967                | 47,892          | 20,365           | 4,855                      | 13,267               | 15,901                  | 144,247          | 1,178                     |
| ENLISTED   | 326,503               | 183,411         | 76,220           | 36,048                     | 95,467               | 57,360                  | 775,009          | 6,155                     |
| <b>TOTAL</b>   | <b>368,470</b>        | <b>231,303</b>  | <b>96,585</b>    | <b>40,903</b>              | <b>108,734</b>       | <b>73,261</b>           | <b>919,256</b>   | <b>7,333</b>              |
| <b>INDIVIDUAL READY RESERVE/<br/>INACTIVE NATIONAL GUARD</b> |                       |                 |                  |                            |                      |                         |                  |                           |
| OFFICER  | 542                   | 63,159          | 22,147           | 3,517                      | —                    | 12,701                  | 102,066          | 359                       |
| ENLISTED   | 5,287                 | 273,038         | 132,459          | 54,305                     | —                    | 56,066                  | 521,155          | 6,778                     |
| <b>TOTAL</b>   | <b>5,829</b>          | <b>336,197</b>  | <b>154,606</b>   | <b>57,822</b>              | <b>—</b>             | <b>68,767</b>           | <b>623,221</b>   | <b>7,137</b>              |
| <b>TOTAL READY RESERVE</b>                                   |                       |                 |                  |                            |                      |                         |                  |                           |
| OFFICER  | 42,509                | 111,051         | 42,512           | 8,372                      | 13,267               | 28,602                  | 246,313          | 1,537                     |
| ENLISTED   | 331,790               | 456,449         | 208,679          | 90,353                     | 95,467               | 113,426                 | 1,296,164        | 14,470                    |
| <b>TOTAL</b>   | <b>374,299</b>        | <b>567,500</b>  | <b>251,191</b>   | <b>98,725</b>              | <b>108,734</b>       | <b>142,028</b>          | <b>1,542,477</b> | <b>16,007</b>             |

### **STANDBY RESERVE**

|              |          |              |               |            |          |               |               |            |
|--------------|----------|--------------|---------------|------------|----------|---------------|---------------|------------|
| OFFICER      | —        | 431          | 4,360         | 119        | —        | 11,491        | 16,401        | 210        |
| ENLISTED     | —        | 652          | 8,224         | 48         | —        | 2,895         | 11,819        | 8          |
| <b>TOTAL</b> | <b>—</b> | <b>1,083</b> | <b>12,584</b> | <b>167</b> | <b>—</b> | <b>14,386</b> | <b>28,220</b> | <b>218</b> |

The Standby Reserve consists of personnel who have been designated key civilian employees or have a temporary hardship or disability and wish to maintain their military affiliation without being in the Ready Reserve. These individuals have also served in the active component or Selected Reserve and can be mobilized in time of national emergency if necessary.  
Includes active and inactive Standby Reserve.  
DMDC

## SELECTED RESERVE: CONTINUATION RATES

|                      | FY 91                                     | FY 92       | FY 93       | FY 94       | FY 95       | FY 96<br>2ND QTR |      |
|----------------------|---|-------------|-------------|-------------|-------------|------------------|------|
| <b>FIRST TERM</b>    | <b>LESS THAN SIX YEARS' TOTAL SERVICE</b> |             |             |             |             |                  |      |
| ARMY NATIONAL GUARD  | 84.7                                      | 78.5        | 77.6        | 79.2        | 77.7        | 78.7             |      |
| ARMY RESERVE         | 77.3                                      | 72.0        | 69.3        | 71.2        | 72.3        | 72.6             |      |
| NAVAL RESERVE        | 82.7                                      | 77.9        | 68.7        | 64.6        | 72.0        | 72.8             |      |
| MARINE CORPS RESERVE | 83.7                                      | 81.6        | 80.1        | 78.8        | 79.8        | 82.3             |      |
| AIR NATIONAL GUARD   | 90.8                                      | 88.4        | 88.1        | 88.2        | 87.4        | 87.1             |      |
| AIR FORCE RESERVE    | 87.0                                      | 81.1        | 81.0        | 81.1        | 81.0        | 77.2             |      |
| <b>TOTAL DOD</b>     | <b>82.9</b>                               | <b>77.8</b> | <b>75.5</b> | <b>76.4</b> | <b>76.9</b> | <b>77.5</b>      |      |
| COAST GUARD          | 82.8                                      | 77.7        | 68.6        | 77.7        | 81.1        | 79.8             |      |
| <b>CAREER</b>        | <b>SIX OR MORE YEARS' TOTAL SERVICE</b>   |             |             |             |             |                  |      |
| ARMY NATIONAL GUARD  | 89.0                                      | 84.8        | 85.7        | 86.7        | 84.9        | 85.7             |      |
| ARMY RESERVE         | 87.2                                      | 83.1        | 82.2        | 82.8        | 80.0        | 80.4             |      |
| NAVAL RESERVE        | 83.3                                      | 80.5        | 81.6        | 73.6        | 82.1        | 83.9             |      |
| MARINE CORPS RESERVE | 78.0                                      | 71.2        | 75.5        | 71.7        | 73.7        | 72.5             |      |
| AIR NATIONAL GUARD   | 91.5                                      | 91.6        | 92.4        | 91.1        | 89.8        | 90.5             |      |
| AIR FORCE RESERVE    | 90.9                                      | 88.3        | 88.8        | 88.8        | 88.5        | 87.9             |      |
| <b>TOTAL DOD</b>     | <b>88.2</b>                               | <b>84.9</b> | <b>85.4</b> | <b>84.6</b> | <b>84.4</b> | <b>85.0</b>      |      |
| DMDC                 | COAST GUARD                               | 86.1        | 86.2        | 84.4        | 72.5        | 89.7             | 88.4 |

| <b>HOW OLD THEY ARE</b>         |        | AS OF MAY 31, 1996 |         |         |        |        |        |        |         |        |
|---------------------------------|--------|--------------------|---------|---------|--------|--------|--------|--------|---------|--------|
|                                 |        | BELOW 21           | 21-25   | 26-30   | 31-35  | 36-40  | 41-45  | 46-50  | OVER 50 | TOTALS |
| <b>ARMY NATIONAL GUARD</b>      |        |                    |         |         |        |        |        |        |         |        |
| OFFICER                         | 26     | 1,543              | 7,943   | 9,791   | 6,656  | 5,353  | 6,740  | 3,915  | 41,967  |        |
| ENLISTED                        | 35,712 | 76,203             | 62,030  | 50,457  | 36,427 | 26,066 | 24,662 | 14,946 | 326,503 |        |
| <b>ARMY RESERVE</b>             |        |                    |         |         |        |        |        |        |         |        |
| OFFICER                         | 666    | 838                | 4,965   | 7,945   | 8,532  | 8,876  | 10,724 | 5,346  | 47,892  |        |
| ENLISTED                        | 27,149 | 45,633             | 32,444  | 25,543  | 20,016 | 13,772 | 12,254 | 6,600  | 183,411 |        |
| <b>NAVAL RESERVE</b>            |        |                    |         |         |        |        |        |        |         |        |
| OFFICER                         | 3      | 31                 | 1,052   | 4,601   | 6,193  | 4,631  | 2,638  | 1,216  | 20,365  |        |
| ENLISTED                        | 1,836  | 12,565             | 16,989  | 16,456  | 12,868 | 7,909  | 4,723  | 2,874  | 76,220  |        |
| <b>MARINE CORPS RESERVE</b>     |        |                    |         |         |        |        |        |        |         |        |
| OFFICER                         | —      | 21                 | 506     | 1,260   | 1,357  | 876    | 616    | 219    | 4,855   |        |
| ENLISTED                        | 7,286  | 17,502             | 6,151   | 2,664   | 1,305  | 531    | 456    | 153    | 36,048  |        |
| <b>AIR FORCE NATIONAL GUARD</b> |        |                    |         |         |        |        |        |        |         |        |
| OFFICER                         | 2      | 127                | 1,329   | 2,961   | 3,132  | 2,471  | 2,145  | 1,100  | 13,267  |        |
| ENLISTED                        | 3,074  | 12,813             | 17,333  | 19,265  | 13,724 | 11,055 | 11,103 | 7,100  | 95,467  |        |
| <b>AIR FORCE RESERVE</b>        |        |                    |         |         |        |        |        |        |         |        |
| OFFICER                         | —      | 64                 | 804     | 3,313   | 3,998  | 3,554  | 2,840  | 1,328  | 15,901  |        |
| ENLISTED                        | 646    | 5,381              | 10,488  | 13,419  | 9,784  | 7,019  | 6,635  | 3,988  | 57,360  |        |
| <b>TOTAL DOD</b>                |        |                    |         |         |        |        |        |        |         |        |
| OFFICER                         | 697    | 2,624              | 16,599  | 29,871  | 29,868 | 25,761 | 25,703 | 13,124 | 144,247 |        |
| ENLISTED                        | 75,703 | 170,097            | 145,435 | 127,804 | 94,124 | 66,352 | 59,833 | 35,661 | 775,009 |        |
| <b>COAST GUARD RESERVE</b>      |        |                    |         |         |        |        |        |        |         |        |
| OFFICER                         | —      | 11                 | 47      | 141     | 260    | 265    | 287    | 167    | 1,178   |        |
| ENLISTED                        | 87     | 700                | 855     | 974     | 1,000  | 940    | 895    | 704    | 6,155   |        |

DMDC

## CIVILIAN PERSONNEL

AS OF MAY 31, 1996

**M**OST CIVILIAN EMPLOYEES of the Department of Defense are hired directly by the military departments, the defense agencies or the Office of the Secretary of Defense and the Organization of the Joint Chiefs of Staff and are designated as "direct hire" civilians. In general, salaried personnel are described as "blue collar."

In a few foreign countries, substantial numbers of foreign nationals, who are technically employees of the host country (or an agency of that government), are assigned to work with U.S. forces under contracts or agreements with the host government. These foreign nationals are designated "indirect hire" civilians.

|               | ARMY         | NAVY/<br>MARINE<br>CORPS | AIR FORCE      | OTHER          | TOTAL DOD      |
|---------------|--------------|--------------------------|----------------|----------------|----------------|
| DIRECT HIRE   | 272,727      | 228,550                  | 180,916        | 130,881        | 813,074        |
| INDIRECT HIRE | 20,989       | 10,568                   | 6,726          | 2,363          | 40,646         |
| WHS           | <b>TOTAL</b> | <b>293,716</b>           | <b>239,118</b> | <b>187,642</b> | <b>853,720</b> |

## GENERAL SCHEDULE/MERIT PAY SYSTEM

FULL-TIME EMPLOYEES

| GRADE        | ARMY           | NAVY           | MARINES      | AIR FORCE      | OTHER DOD      | TOTAL DOD      |
|--------------|----------------|----------------|--------------|----------------|----------------|----------------|
| 1            | 490            | 154            | 2            | 505            | 62             | 1,213          |
| 2            | 781            | 411            | 23           | 663            | 386            | 2,264          |
| 3            | 3,837          | 1,662          | 259          | 1,762          | 6,774          | 14,294         |
| 4            | 16,014         | 7,477          | 761          | 6,131          | 6,255          | 36,638         |
| 5            | 24,777         | 14,423         | 1,639        | 14,100         | 10,945         | 65,884         |
| 6            | 13,973         | 9,692          | 927          | 8,350          | 8,463          | 41,405         |
| 7            | 18,944         | 11,450         | 1,161        | 11,056         | 8,625          | 51,236         |
| 8            | 3,659          | 2,077          | 179          | 1,716          | 1,840          | 9,471          |
| 9            | 20,297         | 12,539         | 1,283        | 15,616         | 6,942          | 56,677         |
| 10           | 2,320          | 1,579          | 110          | 1,157          | 366            | 5,532          |
| 11           | 28,373         | 22,109         | 1,425        | 17,742         | 16,727         | 86,376         |
| 12           | 34,543         | 35,263         | 1,190        | 21,065         | 18,607         | 110,668        |
| 13           | 19,564         | 15,018         | 558          | 11,106         | 8,076          | 54,322         |
| 14           | 7,619          | 5,718          | 176          | 3,483          | 3,905          | 20,901         |
| 15           | 2,990          | 2,762          | 83           | 1,302          | 2,432          | 9,569          |
| <b>TOTAL</b> | <b>198,181</b> | <b>142,334</b> | <b>9,776</b> | <b>115,754</b> | <b>100,405</b> | <b>566,450</b> |

DMDC

## SENIOR EXECUTIVE SERVICE

|                                       |              |
|---------------------------------------|--------------|
| ARMY                                  | 256          |
| NAVY                                  | 312          |
| MARINE CORPS                          | 12           |
| AIR FORCE                             | 148          |
| OFFICE OF THE<br>SECRETARY OF DEFENSE | 527          |
| <b>TOTAL</b>                          | <b>1,255</b> |

**CIVILIAN PERSONNEL****AS OF MAY 1996****WAGE SUPERVISORS**

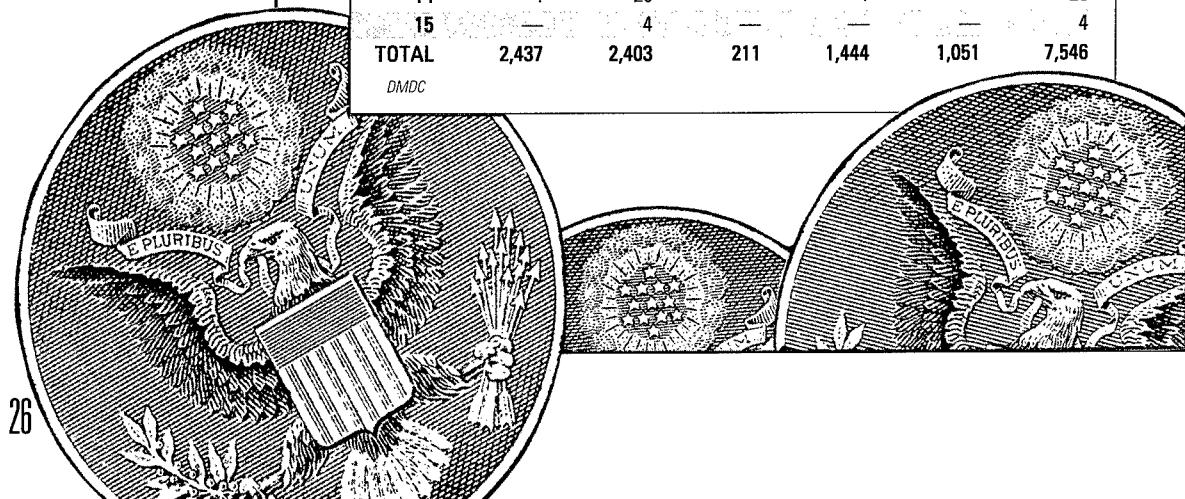
| GRADE        | ARMY         | NAVY         | MARINES    | AIR FORCE    | OTHER        | TOTAL DOD     |
|--------------|--------------|--------------|------------|--------------|--------------|---------------|
| 1            | 31           | 18           | 1          | 29           | 2            | 81            |
| 2            | 31           | 26           | 4          | 35           | 27           | 123           |
| 3            | 43           | 10           | 3          | 35           | 50           | 141           |
| 4            | 110          | 31           | 11         | 67           | 101          | 320           |
| 5            | 216          | 84           | 22         | 95           | 260          | 677           |
| 6            | 216          | 120          | 7          | 247          | 321          | 911           |
| 7            | 162          | 119          | 18         | 263          | 222          | 784           |
| 8            | 294          | 157          | 60         | 350          | 79           | 940           |
| 9            | 1,105        | 240          | 59         | 1,399        | 76           | 2,879         |
| 10           | 979          | 1,932        | 156        | 2,168        | 106          | 5,341         |
| 11           | 588          | 472          | 38         | 636          | 60           | 1,794         |
| 12           | 135          | 127          | 12         | 460          | 16           | 750           |
| 13           | 86           | 120          | 8          | 203          | 9            | 426           |
| 14           | 114          | 307          | 13         | 501          | 7            | 942           |
| 15           | 112          | 231          | 19         | 136          | 9            | 507           |
| 16           | 41           | 69           | 1          | 98           | 3            | 212           |
| 17           | 18           | 19           | 1          | 41           | 1            | 80            |
| 18           | 6            | 8            | —          | 13           | —            | 27            |
| <b>TOTAL</b> | <b>4,287</b> | <b>4,090</b> | <b>433</b> | <b>6,776</b> | <b>1,349</b> | <b>16,935</b> |

DMDC

**WAGE LEADER**

| GRADE        | ARMY         | NAVY         | MARINES    | AIR FORCE    | OTHER        | TOTAL DOD    |
|--------------|--------------|--------------|------------|--------------|--------------|--------------|
| 1            | 42           | 3            | —          | —            | —            | 45           |
| 2            | 56           | 52           | 4          | 8            | 27           | 147          |
| 3            | 34           | 9            | 1          | 3            | 3            | 50           |
| 4            | 24           | 14           | 2          | 3            | 146          | 189          |
| 5            | 142          | 83           | 13         | 33           | 386          | 657          |
| 6            | 171          | 113          | 19         | 36           | 127          | 466          |
| 7            | 133          | 105          | 8          | 59           | 221          | 526          |
| 8            | 299          | 138          | 19         | 99           | 19           | 574          |
| 9            | 405          | 205          | 29         | 271          | 18           | 928          |
| 10           | 772          | 1,324        | 101        | 757          | 63           | 3,017        |
| 11           | 252          | 262          | 11         | 116          | 34           | 675          |
| 12           | 81           | 36           | 4          | 56           | 7            | 184          |
| 13           | 22           | 35           | —          | 2            | —            | 59           |
| 14           | 4            | 20           | —          | 1            | —            | 25           |
| <b>TOTAL</b> | <b>2,437</b> | <b>2,403</b> | <b>211</b> | <b>1,444</b> | <b>1,051</b> | <b>7,546</b> |

DMDC

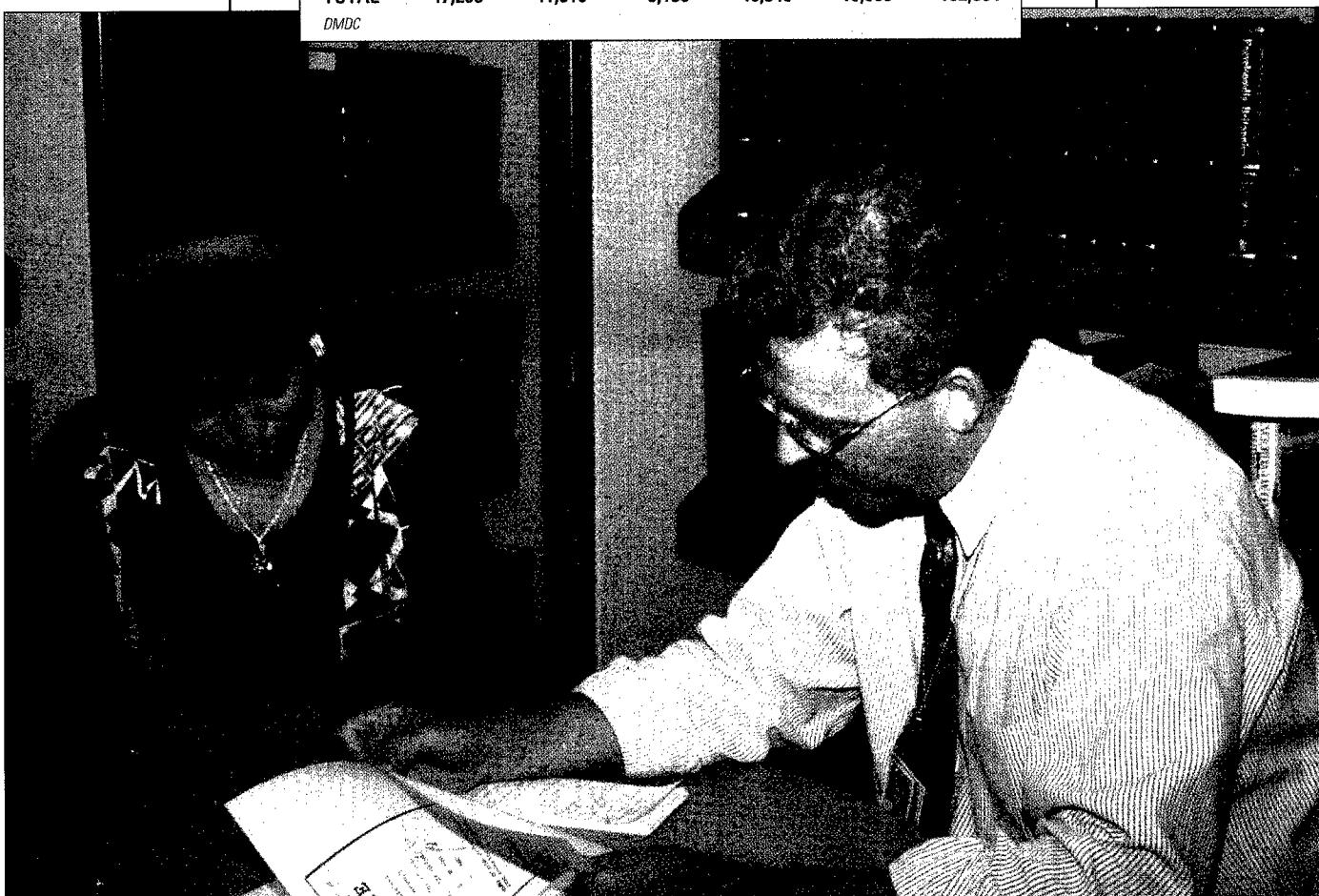


## CIVILIAN PERSONNEL

AS OF MAY 1996

| GRADE        | ARMY          | NAVY          | MARINES      | AIR FORCE     | OTHER         | TOTAL DOD      |
|--------------|---------------|---------------|--------------|---------------|---------------|----------------|
| 1            | 648           | 176           | 8            | 104           | 53            | 989            |
| 2            | 1,204         | 870           | 108          | 709           | 607           | 3,498          |
| 3            | 938           | 453           | 109          | 516           | 149           | 2,165          |
| 4            | 1,001         | 288           | 37           | 250           | 3,668         | 5,244          |
| 5            | 4,957         | 2,777         | 469          | 1,815         | 6,640         | 16,658         |
| 6            | 3,673         | 1,879         | 303          | 2,176         | 2,979         | 11,010         |
| 7            | 2,987         | 2,216         | 530          | 2,358         | 2,465         | 10,556         |
| 8            | 6,916         | 5,083         | 927          | 4,802         | 690           | 18,418         |
| 9            | 7,388         | 3,581         | 634          | 4,564         | 361           | 16,528         |
| 10           | 10,869        | 19,138        | 1,594        | 21,824        | 808           | 54,233         |
| 11           | 5,188         | 3,709         | 348          | 5,197         | 317           | 14,759         |
| 12           | 1,086         | 789           | 45           | 4,459         | 59            | 6,438          |
| 13           | 270           | 521           | 18           | 461           | 9             | 1,279          |
| 14           | 75            | 265           | —            | 112           | —             | 452            |
| 15           | 5             | 71            | —            | 1             | —             | 77             |
| <b>TOTAL</b> | <b>47,205</b> | <b>41,816</b> | <b>5,130</b> | <b>49,348</b> | <b>18,805</b> | <b>162,304</b> |

DMDC



## MILITARY RETIREES

### THEIR NUMBERS

AS OF JUNE 30, 1996

|              | YEARS OF SERVICE | NON-DISABLED | DISABLED | TOTAL     |
|--------------|------------------|--------------|----------|-----------|
| ARMY         | 0-19             | 13,965       | 36,799   | 50,764    |
|              | 20+              | 385,678      | 11,203   | 396,881   |
|              | UNKNOWN          | 28           | —        | 28        |
|              | SUBTOTAL         | 399,671      | 48,002   | 447,673   |
| NAVY         | 0-19             | 10,311       | 18,777   | 29,088    |
|              | 20+              | 325,297      | 11,109   | 336,406   |
|              | UNKNOWN          | 60           | 26       | 86        |
|              | SUBTOTAL         | 335,668      | 29,912   | 365,580   |
| MARINE CORPS | 0-19             | 7,342        | 9,221    | 16,563    |
|              | 20+              | 58,076       | 3,344    | 61,420    |
|              | UNKNOWN          | 74           | —        | 74        |
|              | SUBTOTAL         | 65,492       | 12,565   | 78,057    |
| AIR FORCE    | 0-19             | 15,318       | 12,264   | 27,582    |
|              | 20+              | 459,672      | 12,215   | 471,887   |
|              | UNKNOWN          | 34,172       | 6,887    | 41,059    |
|              | SUBTOTAL         | 509,162      | 31,366   | 540,528   |
| ALL SERVICES | 0-19             | 46,936       | 77,061   | 123,997   |
|              | 20+              | 1,228,723    | 37,871   | 1,266,594 |
|              | UNKNOWN          | 34,334       | 6,913    | 41,247    |
|              | TOTAL            | 1,309,993    | 121,845  | 1,431,838 |
| DMDC         |                  |              |          |           |

Table reflects only those retirees receiving retirement pay from the services.

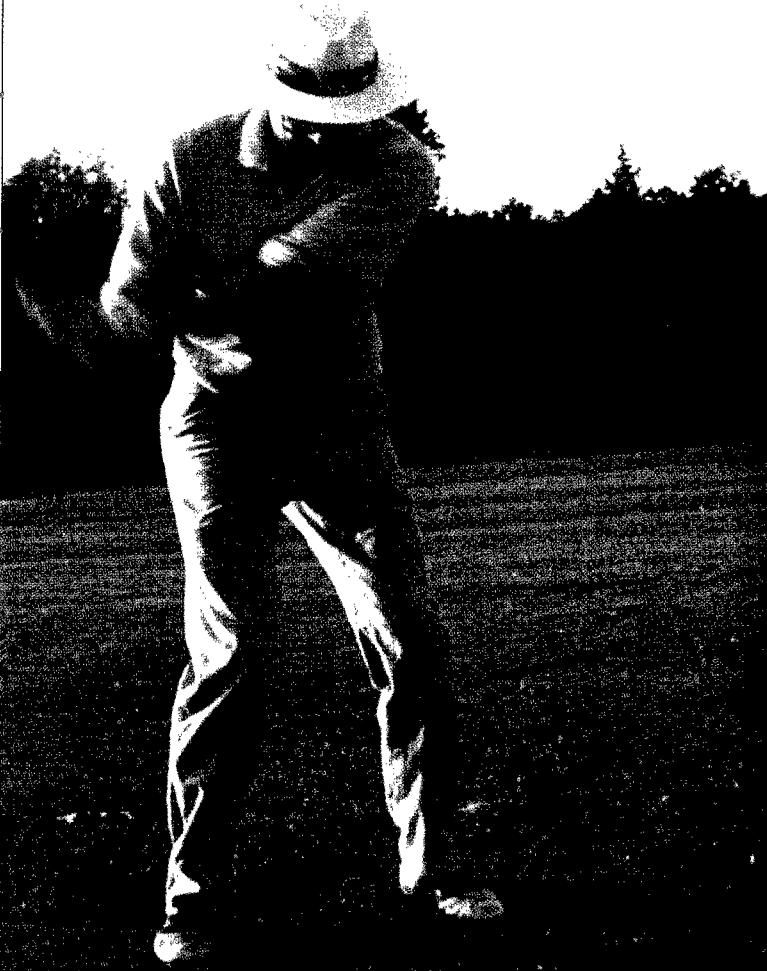
Includes retirees (nondisability) and number of families receiving survivor benefits.

\* Includes survivors  
\*\* Does not include 10,354 TERA retirees

### \*ANNUITANT TRENDS

|             |           |
|-------------|-----------|
| JUNE 1980   | 1,330,150 |
| SEPT 1981   | 1,363,164 |
| SEPT 1982   | 1,390,779 |
| SEPT 1983   | 1,418,881 |
| SEPT 1984   | 1,449,092 |
| SEPT 1985   | 1,479,940 |
| SEPT 1986   | 1,506,377 |
| SEPT 1987   | 1,535,068 |
| SEPT 1988   | 1,566,899 |
| SEPT 1989   | 1,601,703 |
| SEPT 1990   | 1,633,561 |
| SEPT 1991   | 1,667,983 |
| SEPT 1992   | 1,710,596 |
| SEPT 1993   | 1,748,320 |
| **SEPT 1994 | 1,784,990 |
| SEPT 1995   | 1,815,918 |

WHS



# Military Medicine

**K**eeping American service members ready to fight is the primary mission of military medical professionals. In addition, however, DoD provides medical care to millions of beneficiaries around the world.

The department operates 116 hospitals and about 500 clinics in its health care system. The DoD medical budget is more than \$9.8 billion in fiscal 1996.

A major DoD health care effort is establishing the TRICARE military health care plan worldwide. Officials expect TRICARE to be totally in place by the end of fiscal 1997.

Medical personnel are also called on to support military deployments around the world. Medical personnel provided care for more than 50,000 Haitian and Cuban migrants at Guantanamo Naval Base, Cuba. They deployed to support American service members in Haiti. Medical professionals from all services supported the U. N. peacekeeping force in Zagreb, Croatia, since 1993. There has been a major health care effort to support Americans deployed to Bosnia as part of Operation Joint Endeavor.

| MEDICAL PERSONNEL          |                       |               |               | FY 1996        |
|----------------------------|-----------------------|---------------|---------------|----------------|
| RANK/GRADE                 | ARMY                  | NAVY          | AIR FORCE     | TOTAL          |
| MEDICAL CORPS              | 4,420                 | 4,198         | 4,206         | 12,824         |
| DENTAL CORPS               | 1,183                 | 1,429         | 1,174         | 3,786          |
| NURSE CORPS                | 3,663                 | 3,297         | 4,909         | 11,869         |
| MEDICAL SERVICE CORPS      | 4,337                 | 2,776         | 1,225         | 8,338          |
| MEDICAL SPECIALISTS CORPS/ | 935                   | —             | —             | 935            |
| BIOLOGICAL SCIENCE CORPS   | —                     | —             | 2,604         | 2,604          |
| VETERINARY CORPS           | 430                   | —             | —             | 430            |
| WARRANT OFFICERS           | 126                   | 81            | —             | 207            |
| ENLISTED                   | 30,900                | 29,078        | 27,527        | 87,505         |
| OASD(HA)                   | <b>TOTAL MILITARY</b> | <b>45,994</b> | <b>40,859</b> | <b>41,645</b>  |
|                            |                       |               |               | <b>128,498</b> |

| DEFENSE HEALTH APPROPRIATION IN THOUSANDS |                   |                       |                     |
|---|-------------------|-----------------------|---------------------|
|   | FY 1995<br>ACTUAL | FY 1996<br>PROGRAMMED | FY 1997<br>BUDGETED |
| DIRECT PATIENT CARE                       | 3,413,238         | 3,580,752             | 3,242,313           |
| PATIENT CARE SUPPORT                      | 1,112,887         | 992,454               | 943,233             |
| CHAMPUS                                   | 3,411,220         | 3,642,073             | 3,542,741           |
| CARE IN NON-DEFENSE FACILITIES            | 450,068           | 455,177               | 447,561             |
| EDUCATION AND TRAINING                    | 216,752           | 200,200               | 207,231             |
| BASE OPERATIONS                           | 960,206           | 910,947               | 923,209             |
| UNIFORMED SERVICES UNIVERSITY             |                   |                       |                     |
| OF THE HEALTH SCIENCES                    | 60,791            | 58,900                | 52,000              |
| <b>TOTAL</b>                              | <b>9,625,162</b>  | <b>9,840,503</b>      | <b>9,358,288</b>    |

| WORLDWIDE BENEFICIARY POPULATION AS OF MARCH 1996 |                  |                    |               |                      |                  |                  |                |               |                  |
|---|------------------|--------------------|---------------|----------------------|------------------|------------------|----------------|---------------|------------------|
| AGE GROUP   | ACTIVE DUTY      | ACTIVE DUTY FAMILY | GUARD/RESERVE | GUARD/RESERVE FAMILY | RETIREE          | RETIREE FAMILY   | SURVIVOR       | OTHER         | TOTAL            |
| 0-4   | —                | 480,591            | —             | 17,946               | —                | 37,107           | 1,109          | 2,139         | 538,892          |
| 5-14  | —                | 743,112            | —             | 47,868               | —                | 291,986          | 12,502         | 2,977         | 1,098,445        |
| 15-17   | 601              | 117,255            | 190           | 12,582               | 1                | 173,737          | 7,600          | 307           | 312,273          |
| 18-24   | 607,842          | 260,525            | 18,587        | 14,735               | 2,878            | 246,233          | 13,276         | 1,893         | 1,165,969        |
| 25-34   | 619,811          | 401,346            | 23,354        | 16,239               | 20,909           | 40,272           | 4,241          | 5,398         | 1,131,570        |
| 35-44   | 316,618          | 212,379            | 25,363        | 18,085               | 191,913          | 206,344          | 10,287         | 1,444         | 982,433          |
| 45-64   | 45,071           | 48,717             | 15,836        | 10,117               | 950,313          | 786,716          | 99,837         | 11,104        | 1,967,711        |
| 65+   | 292              | 4,497              | 4             | 215                  | 685,053          | 354,398          | 192,585        | 1,092         | 1,238,136        |
| <b>TOTAL</b>                                      | <b>1,590,235</b> | <b>2,268,422</b>   | <b>83,334</b> | <b>137,787</b>       | <b>1,851,087</b> | <b>2,136,793</b> | <b>341,437</b> | <b>26,354</b> | <b>8,435,429</b> |

DMIS Summary (DEERS - March 1996)

**DOLLARS IN MILLIONS**

**TRICARE REGIONS**

**REGIONS**

**NATIONAL CAPITAL (1)**

CONNECTICUT, DELAWARE,  
DISTRICT OF COLUMBIA, MAINE, MARYLAND,  
MASSACHUSETTS, NEW HAMPSHIRE,  
NEW JERSEY, NEW YORK, PENNSYLVANIA,  
RHODE ISLAND, VERMONT, NORTHERN VIRGINIA

**PORTSMOUTH (2)**

VIRGINIA (EXCEPT THE NATIONAL CAPITAL  
AREA) AND NORTH CAROLINA

**EISENHOWER (3)**

FLORIDA, GEORGIA AND SOUTH CAROLINA

**KEESLER (4)**

ALABAMA, SMALL AREA OF ARKANSAS,  
SOUTHEAST LOUISIANA, MISSISSIPPI  
AND TENNESSEE

**WRIGHT-PATTERSON (5)**

ILLINOIS, INDIANA, OHIO, KENTUCKY,  
MICHIGAN, WEST VIRGINIA AND WISCONSIN

**WILFORD HALL (6)**

ARKANSAS, OKLAHOMA, AND MAJOR  
PORTIONS OF TEXAS AND LOUISIANA

**TRICARE REGIONS**

**REGIONS**

**WILLIAM BEAUMONT (7)**

ARIZONA, NEW MEXICO, NEVADA  
AND WEST TEXAS

**FITZSIMONS (8)**

COLORADO, IDAHO, IOWA, KANSAS,  
MINNESOTA, MISSOURI, MONTANA,  
NEBRASKA, NORTH DAKOTA, SOUTH DAKOTA,  
UTAH AND WYOMING

**SAN DIEGO (9)**

SOUTHERN CALIFORNIA

**DAVID GRANT (10)**

NORTHERN CALIFORNIA

**MADIGAN (11)**

WASHINGTON AND OREGON

**TRIPLER (12)**

HAWAII

ALASKA

EUROPE

PACIFIC

OASD(HA)





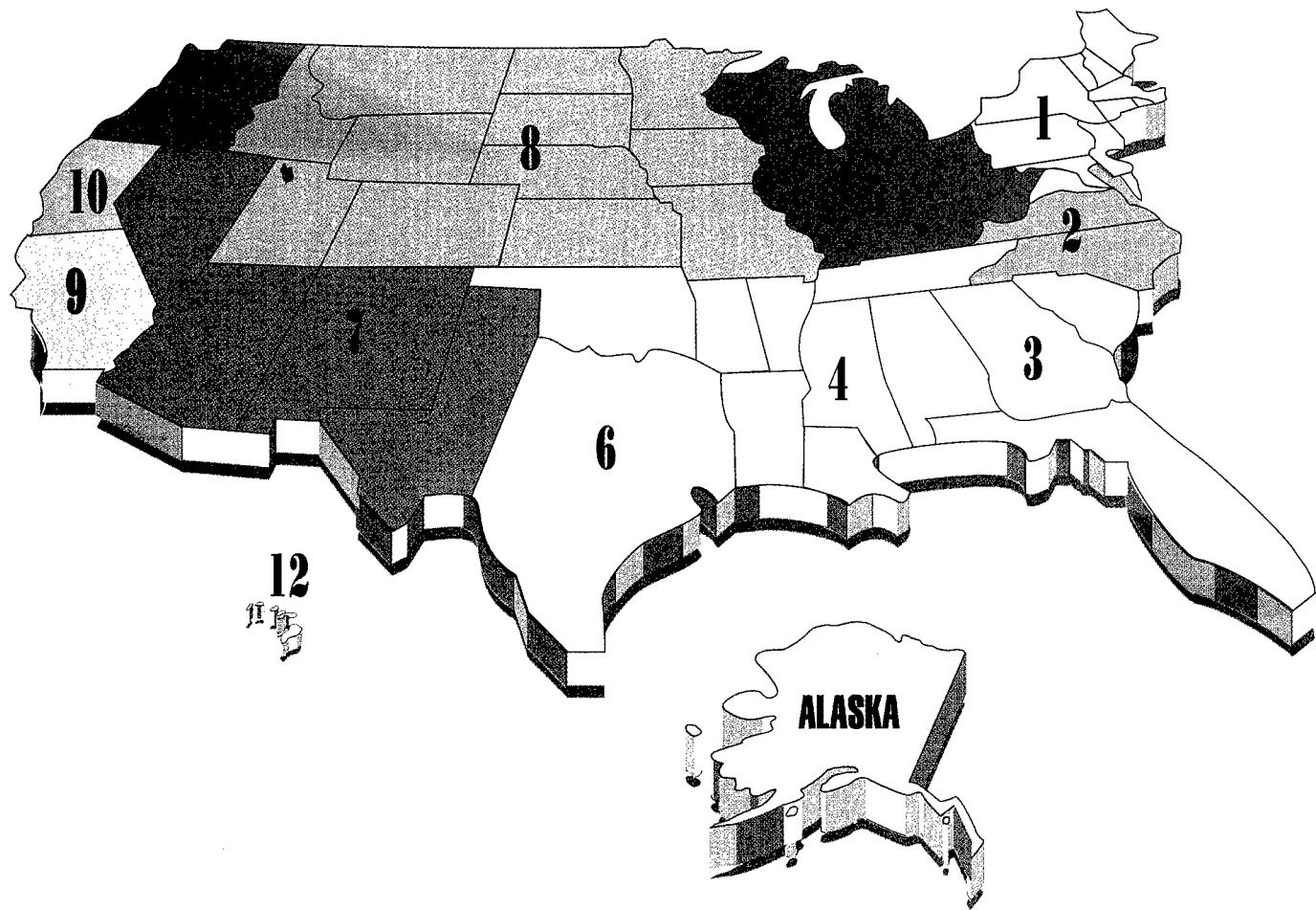
### SCHEDULE FOR TRICARE SUPPORT CONTRACTS

| REGIONS    | CONTRACTOR   | AWARD DATE   | START DATE  |
|------------|--------------|--------------|-------------|
| 11         | **Foundation | SEP 8, 1994  | MAR 1, 1995 |
| 6          | **Foundation | APR 28, 1995 | NOV 1, 1995 |
| 9, 10, 12  | **Foundation | AUG 23, 1995 | APR 1, 1996 |
| 3, 4       | *Humana      | NOV 28, 1995 | JUL 1, 1996 |
| 7, 8       |              |              | FEB 1, 1997 |
| 1          |              |              | AUG 1, 1997 |
| 2, 5       |              |              | SEP 1, 1997 |
| ***EUROPE  |              |              |             |
| ***PACIFIC |              |              |             |
| OASD(HA)   |              |              |             |

\*Humana Military  
Healthcare Services, Inc.

\*\*Foundation Health Federal  
Services, Inc.

\*\*\*No managed care  
support contract anticipated.



# Major Weapons & Combat Forces

## HIGHLIGHTS

| STRATEGIC                             |        |        |        | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |                    |
|---------------------------------------|--------|--------|--------|--------------------|--------------------|--------------------|
|                                       |        | FY1984 | FY1985 | FY1986             | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |
| <b>STRATEGIC FORCES</b>               |        |        |        |                    |                    |                    |
| INTERHEATER AIRLIFT                   |        | 107    | 104    | 530                | 530                | 500                |
| C-5                                   | 107    | 104    | 104    | 104                | 104                | 104                |
| C-141                                 | 214    | 199    | 187    | 163                | 143                | 143                |
| KC-10                                 | 54     | 54     | 54     | 54                 | 54                 | 54                 |
| C-17                                  | 9      | 17     | 22     | 24                 | 28                 | 28                 |
| <b>STRATEGIC DEFENSE INTERCEPTORS</b> |        |        |        |                    |                    |                    |
| INTERHEATER AIRLIFT                   |        | 150    | 150    | 150                | 90                 | 90                 |
|                                       | FY1984 | FY1985 | FY1986 | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |                    |

| AIRLIFT & SEALIFT            |     |        |        | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |                    |
|------------------------------|-----|--------|--------|--------------------|--------------------|--------------------|
|                              |     | FY1984 | FY1985 | FY1986             | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |
| <b>INTERHEATER AIRLIFT*</b>  |     |        |        |                    |                    |                    |
| C-5                          | 107 | 104    | 104    | 104                | 104                | 104                |
| C-141                        | 214 | 199    | 187    | 163                | 143                | 143                |
| KC-10                        | 54  | 54     | 54     | 54                 | 54                 | 54                 |
| C-17                         | 9   | 17     | 22     | 24                 | 28                 | 28                 |
| <b>INTRATHEATER AIRLIFT*</b> |     |        |        |                    |                    |                    |
| AIR FORCE                    |     | 424    | 428    | 432                | 430                | 412                |
| C-130                        | 424 | 428    | 432    | 430                | 412                |                    |
| <b>SEALIFT SHIPS**</b>       |     |        |        |                    |                    |                    |
| <i>ACTIVE</i>                |     |        |        |                    |                    |                    |
| TANKERS                      | 18  | 18     | 12     | 11                 | 11                 |                    |
| CARGO                        | 51  | 51     | 49     | 48                 | 47                 |                    |
| <i>RESERVE</i>               |     | RRF*** | 93     | 77                 | 82                 | 86                 |
|                              |     |        |        |                    |                    | 91                 |

\*Primary Aircraft Authorized.

\*\*Includes fast sealift ships,

afloat pre-positioned force ships and common user (charter) ships.

\*\*\*Ready Reserve Force

(assigned to 4-, 5-, 10- or 20-day reactivation readiness groups).

\* Number on-line:  
operational, not in  
maintenance or  
overhaul status.  
\*\* Does not  
include  
conventionally  
roled heavy  
bombers.

\*Includes the Eskimo Scout Group and  
the armored cavalry regiments.  
\*\*Primary Aircraft Inventory (combat coded  
aircraft only).

\*\*\*Excludes auxiliaries and sealift forces.

| GENERAL PURPOSE   |        |        |        | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |                    |
|---|--------|--------|--------|--------------------|--------------------|--------------------|
|   |        | FY1984 | FY1985 | FY1986             | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |
| <b>LAND FORCES</b>  |        |        |        |                    |                    |                    |
| <b>ARMY DIVISIONS:</b>  |        |        |        |                    |                    |                    |
| ACTIVE  | 12     | 12     | 10     | 10                 | 10                 | 10                 |
| RESERVE   | 8      | 8      | 8      | 8                  | 8                  | 8                  |
| <b>MARINE CORPS DIVISIONS:</b>                                      |        |        |        |                    |                    |                    |
| ACTIVE  | 3      | 3      | 3      | 3                  | 3                  | 3                  |
| RESERVE   | 1      | 1      | 1      | 1                  | 1                  | 1                  |
| <b>ARMY SEPARATE BRIGADES:*</b>                                     |        |        |        |                    |                    |                    |
| ACTIVE  | 7      | 3      | 3      | 3                  | 3                  | 3                  |
| RESERVE   | 24     | 24     | 22     | 18                 | 18                 |                    |
| <b>ARMY SPECIAL FORCES GROUPS:</b>                                  |        |        |        |                    |                    |                    |
| ACTIVE  | 5      | 5      | 5      | 5                  | 5                  | 5                  |
| RESERVE   | 2      | 2      | 2      | 2                  | 2                  | 2                  |
| <b>ARMY RANGER REGIMENT</b>   |        | 1      | 1      | 1                  | 1                  | 1                  |
| <b>TACTICAL AIR FORCES Primary Aircraft Authorized/Squadrons **</b> |        | FY1984 | FY1985 | FY1986             | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |
| <b>AIR FORCE</b>  |        |        |        |                    |                    |                    |
| <b>ATTACK/FIGHTER:</b>  |        |        |        |                    |                    |                    |
| ACTIVE  | 966/53 | 936/53 | 900/51 | 912/51             | 912/51             |                    |
| RESERVE   | 639/40 | 576/38 | 528/39 | 528/39             | 528/39             |                    |
| <b>NAVY ATTACK/FIGHTER:</b>   |        |        |        |                    |                    |                    |
| ACTIVE  | 590/50 | 528/44 | 504/37 | 420/35             | 440/35             |                    |
| RESERVE   | 90/7   | 38/3   | 38/3   | 38/3               | 38/3               |                    |
| <b>MARINE CORPS ATTACK/FIGHTER:</b>                                 |        |        |        |                    |                    |                    |
| ACTIVE  | 320/22 | 320/23 | 320/23 | 320/23             | 320/23             |                    |
| RESERVE   | 68/5   | 48/4   | 48/4   | 48/4               | 48/4               |                    |
| <b>NAVAL FORCES</b>   |        | FY1984 | FY1985 | FY1986             | FY1987<br>ESTIMATE | FY1988<br>ESTIMATE |
| <b>STRATEGIC FORCES SHIPS</b>                                       |        | 19     | 16     | 17                 | 18                 | 18                 |
| <b>BATTLE FORCES SHIPS INCLUDING TRAINING CARRIER</b>               |        | 315    | 302    | 300                | 297                | 290                |
| <b>SUPPORT FORCES SHIPS</b>   |        | 41     | 35     | 24                 | 24                 | 24                 |
| <b>RESERVE FORCES SHIPS</b>   |        | 16     | 19     | 18                 | 18                 | 16                 |
| <b>TOTAL SHIP BATTLE FORCES</b>                                     |        | 391    | 372    | 359                | 357                | 348                |
| <b>SURFACE COMBATANTS/MINE WARFARE SHIPS</b>                        |        | —      | 1      | 2                  | 6                  | 9                  |
| <b>TOTAL OTHER FORCES***</b>  |        | 8      | 14     | 17                 | 19                 | 22                 |

# Military Training

FY 1996

DATA BY

## TRAINING LOADS

| WHO TRAINS         |               | TYPES OF TRAINING         |         |
|--------------------|---------------|---------------------------|---------|
| ACTIVE FORCES      | ARMY 51,639   | RECRUIT                   | 32,711  |
|                    | NAVY 40,229   | ONE-STATION UNIT TRAINING | 9,487   |
| MARINE CORPS       | 19,988        | OFFICER ACQUISITION       | 19,089  |
| AIR FORCE          | 26,868        | SPECIALIZED SKILL         | 91,323  |
| TOTAL ACTIVE       | 138,724       | FLIGHT                    | 4,063   |
| RESERVE COMPONENTS | 30,251        | PROFESSIONAL DEVELOPMENT  | 12,302  |
|                    | TOTAL 168,975 | TOTAL                     | 168,975 |

"Training Loads" are the average number of students and trainees participating in formal individual training and education courses during the fiscal year. For a full fiscal year, training loads are the equivalent of student/trainee man-years for their participants, including both those in temporary duty and permanent change-of-station status.



## WAR COLLEGES & INTERMEDIATE OFFICERS SCHOOLS

|                                      |                       |
|--------------------------------------|-----------------------|
| NATIONAL DEFENSE UNIVERSITY          |                       |
| ARMED FORCES STAFF COLLEGE           | NORFOLK, VA           |
| INDUSTRIAL COLLEGE OF THE ARMY       | FORT McNAIR, DC       |
| NATIONAL WAR COLLEGE                 | FORT McNAIR, DC       |
| ARMY COMMAND & GENERAL STAFF COLLEGE | FORT LEAVENWORTH, KS  |
| ARMY WAR COLLEGE                     | CARLISLE BARRACKS, PA |
| COLLEGE OF NAVAL COMMAND & STAFF     | NEWPORT, RI           |
| NAVAL WAR COLLEGE                    | NEWPORT, RI           |
| MARINE CORPS COMMAND & STAFF COLLEGE | QUANTICO, VA          |
| AIR COMMAND & STAFF COLLEGE          | MAXWELL, AFB, AL      |
| AIR WAR COLLEGE                      | MAXWELL, AFB, AL      |

OUSD(P&R)

## WHERE THEY TRAIN

### MAJOR LOCATIONS

| RECRUIT TRAINING      |                   |
|-----------------------|-------------------|
| ARMY                  | AIR FORCE         |
| FORT JACKSON, SC      | LACKLAND AFB, TX  |
| FORT KNOX, KY         | NAVY              |
| FORT SILL, OK         | GREAT LAKES, IL   |
| FORT LEONARD WOOD, MO | MARINE CORPS      |
|                       | PARRIS ISLAND, SC |
|                       | SAN DIEGO, CA     |

### OFFICER ACQUISITION TRAINING

| ARMY                 | NAVY          |
|----------------------|---------------|
| FORT BENNING, GA     | ANNAPOLIS, MD |
| FORT MONMOUTH, NJ    | NAVAL ACADEMY |
| WEST POINT, NY       | NEWPORT, RI   |
| MILITARY ACADEMY     | PENSACOLA, FL |
| AIR FORCE            | MARINE CORPS  |
| COLORADO SPRINGS, CO | QUANTICO, VA  |
| AIR FORCE ACADEMY    |               |
| MAXWELL AFB, AL      |               |

OUSD(P&R)

## ROTC UNITS 1995-96 SCHOOL YEAR

|           |     |
|-----------|-----|
| ARMY      | 334 |
| NAVY      | 57  |
| AIR FORCE | 146 |
| TOTAL     | 537 |

## DEFENSE SCHOOLS

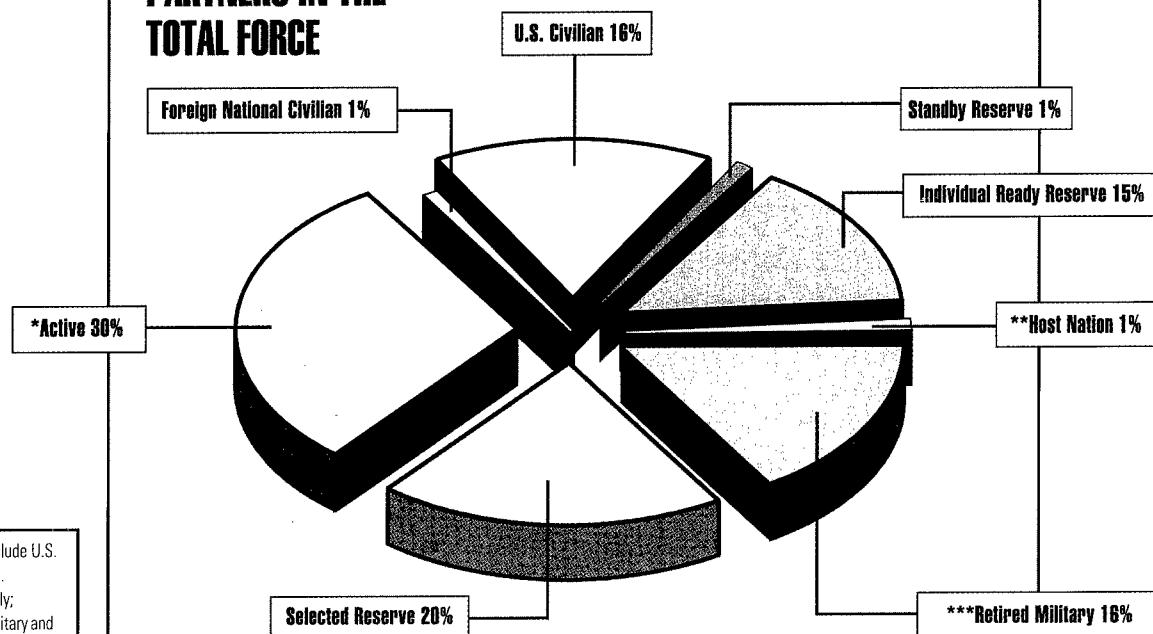
|   |                          |
|---|--------------------------|
| DEFENSE EQUAL OPPORTUNITY INSTITUTE                       | PATRICK AFB, FL          |
| MANAGEMENT INSTITUTE OF THE UNIFORMED SERVICES UNIVERSITY | BETHESDA, MD             |
| DEFENSE SYSTEMS MANAGEMENT COLLEGE                        | FORT BELVOIR, VA         |
| DEFENSE RESOURCES MANAGEMENT EDUCATION CENTER             | MONTEREY, CA             |
| DEFENSE BUSINESS MANAGEMENT UNIVERSITY                    | SOUTHBRIDGE, MA          |
| JOINT MILITARY INTELLIGENCE COLLEGE                       | BOLLING AFB, DC          |
| JOINT MILITARY INTELLIGENCE TRAINING CENTER               | BOLLING AFB, DC          |
| DEFENSE MAPPING SCHOOL                                    | FORT BELVOIR, VA         |
| DEFENSE FOREIGN LANGUAGE INSTITUTE                        | PRESIDIO OF MONTEREY, CA |
| NATIONAL CRYPTOLOGIC SCHOOL                               | FORT MEADE, MD           |
| DEFENSE POLYGRAPH SCHOOL                                  | FORT MCCLELLAN, AL       |
| DOD SECURITY INSTITUTE                                    | RICHMOND, VA             |
| DEFENSE INFORMATION SCHOOL                                | FORT MEADE, MD           |
| INFORMATION RESOURCES MANAGEMENT COLLEGE                  | FORT MCNAIR, DC          |
| DEFENSE PHOTOGRAPHY SCHOOL                                | PENSACOLA, FL            |

OUSD(P&R)

# Total Force

## PARTNERS IN THE TOTAL FORCE

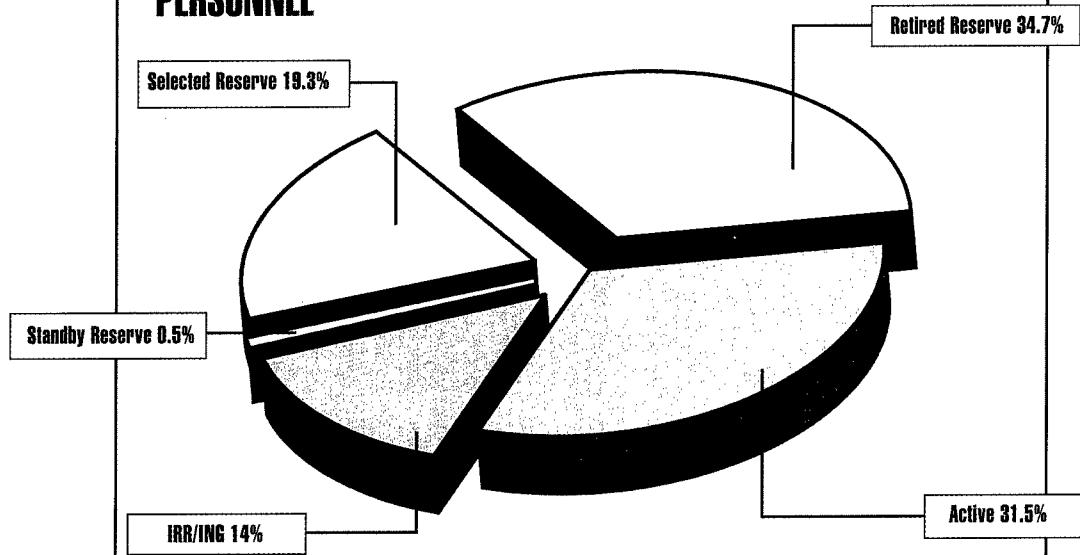
FY 1996



- \* Does not include U.S. Coast Guard.
  - \*\* Germany only; includes military and civilian personnel.
  - \*\*\* Does not include disabled or above age 60.
- SecDef Annual Report to Congress*

## TOTAL MOBILIZATION PERSONNEL

AS OF JUNE 30, 1996

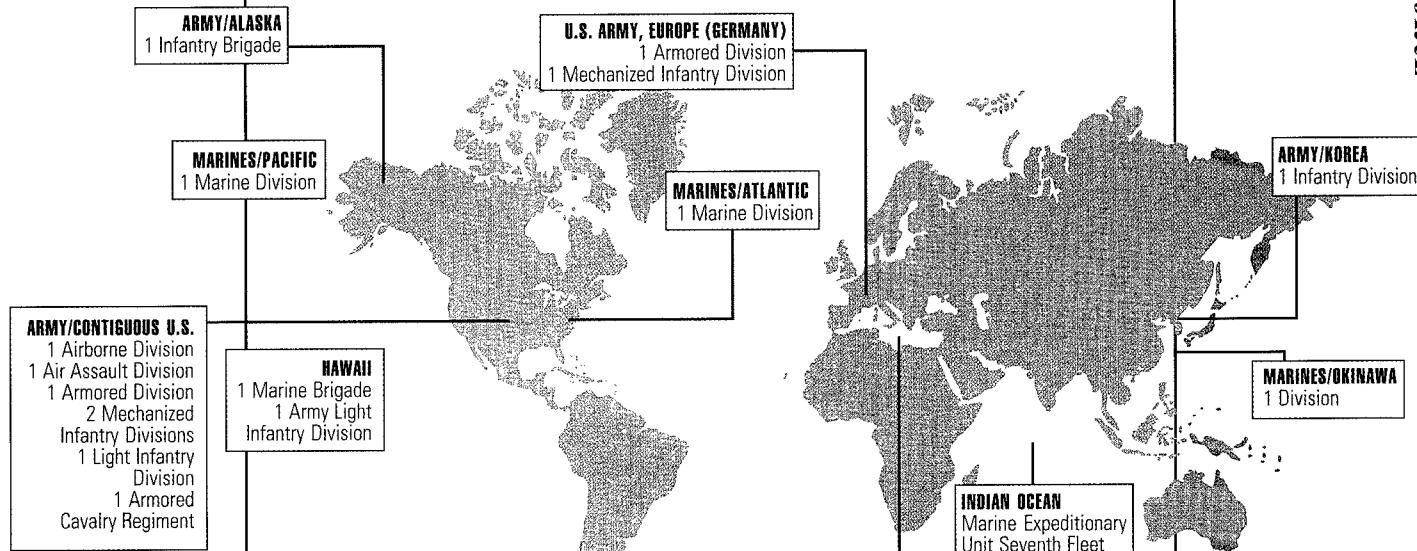


100% = 4,949,476 PERSONNEL

OASD(RA)

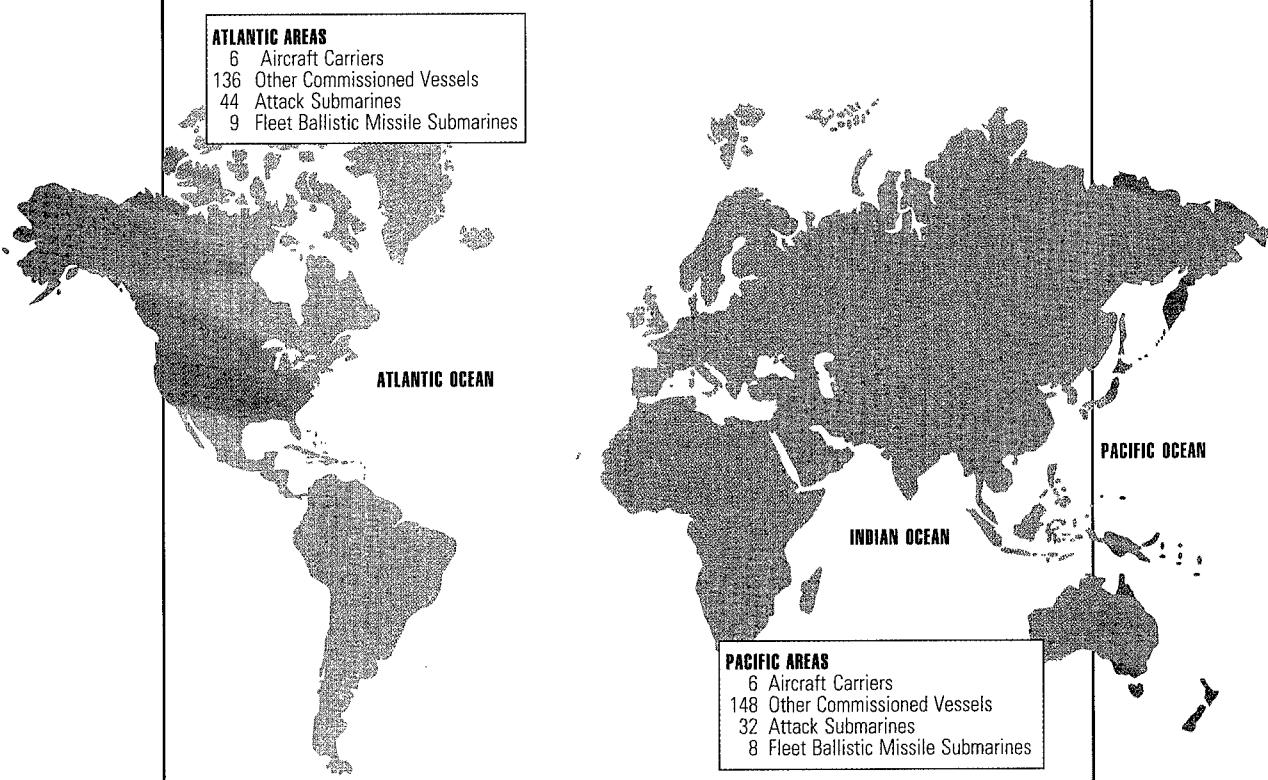
## MAJOR ACTIVE LAND COMBAT UNITS

AS OF AUG. 31, 1996



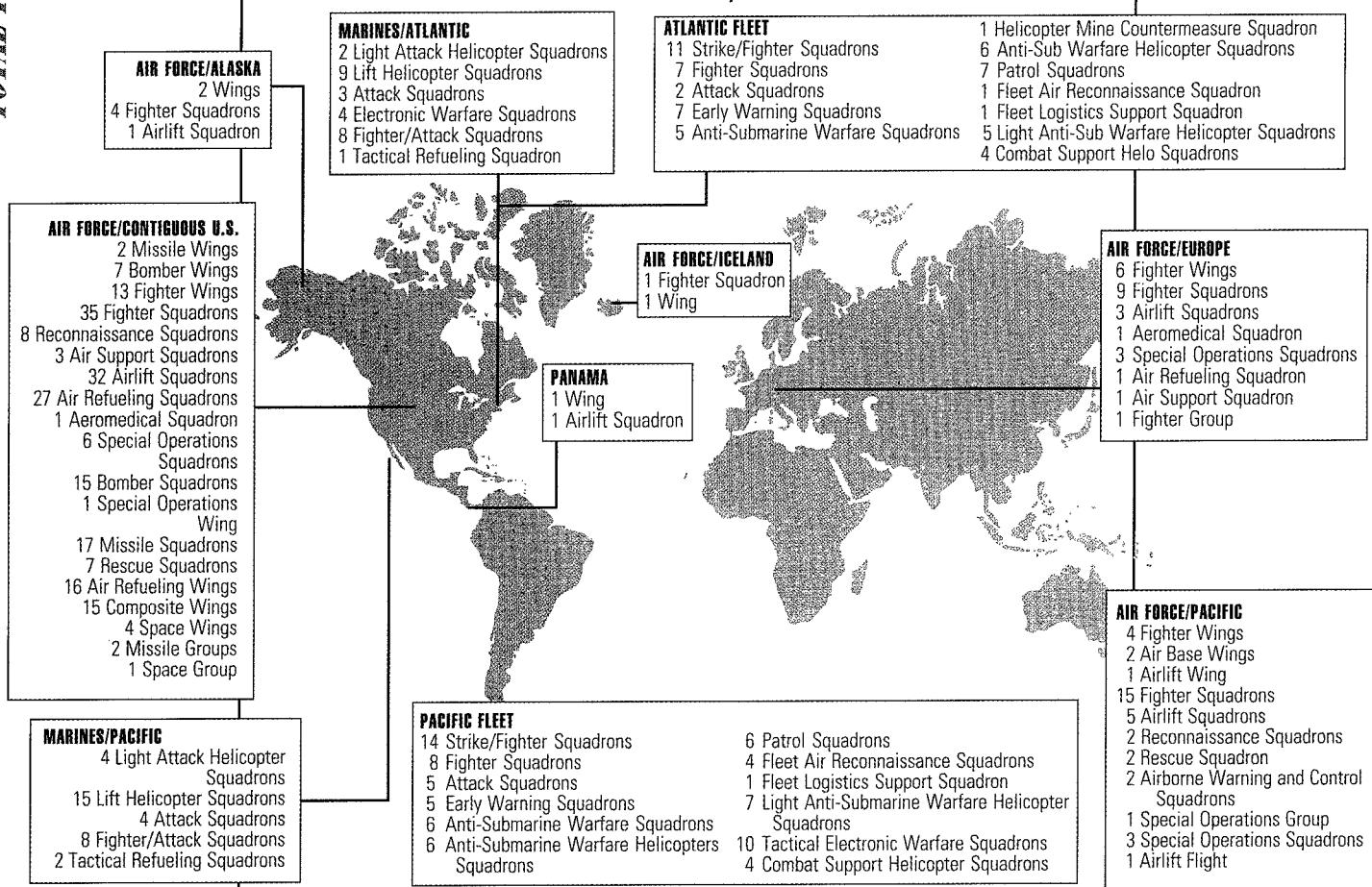
## MAJOR ACTIVE SHIPS AT SEA

AS OF SEPT. 6, 1996



## MAJOR ACTIVE AIR UNIT LOCATIONS\*

AS OF JUNE 30, 1996



## MAJOR RESERVE FORCE COMPONENTS\*

AS OF JUNE 30, 1996



# *International Security Relationships*

THE SECURITY of our friends and allies contributes directly to the security of the United States. For more than 30 years, the United States has made available materials, services and training to friendly countries to enable them to improve their own defense capabilities.

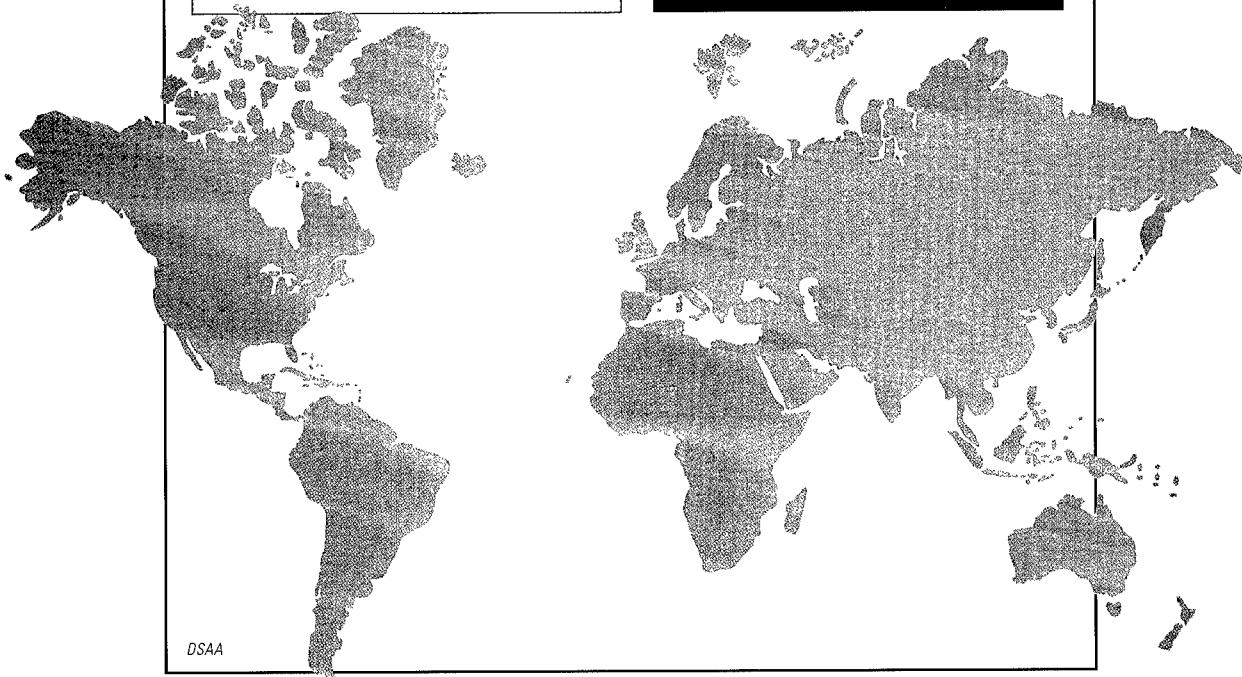
The Department of Defense administers several elements of the Security Assistance Program, three of which are Foreign Military Sales, the Military Assistance Program and the International Military Education and Training Program.

- Foreign Military Financing is a grant and loan program by which selected friends and allies can finance the acquisition of defense articles and defense services.
- Foreign Military Sales is a program through which DoD sells defense articles, defense services and training to foreign governments.
- International Military Education and Training provides training and training support to foreign personnel as grant assistance.

DEFENSE SECURITY ASSISTANCE AUTHORITY

**\$ IN MILLIONS**

|                          |      |                           |          |
|--------------------------|------|---------------------------|----------|
| AFRICA                   | 6    | NEAR EAST                 | 3,130    |
| EAST AFRICA REGIONAL     | 6    | EGYPT                     | 1,300    |
| AMERICAN REPUBLICS       | 2    | ISRAEL                    | 1,800    |
| CARIBBEAN REGION         | 2    | JORDAN                    | 30       |
| EAST ASIA & PACIFIC      | 1    | NON-REGIONAL              | 29.25    |
| CAMBODIA                 | 1    | DEMINING                  | 6        |
| EUROPE                   | 100  | ADMINISTRATIVE COSTS      | 23.25    |
| CENTRAL EUROPEAN DEFENSE |      | TOTAL FMF GRANT           | 3,228.25 |
| LOAN SUBSIDIES*          | 7.84 | TOTAL FMF LOAN SUBSIDIES* | 40       |
| GREECE, LOAN SUBSIDIES*  | 13.2 | TOTAL                     | 3,268.25 |
| PARTNERSHIP FOR PEACE    | 60   |                           |          |
| TURKEY, LOAN SUBSIDIES*  | 18.9 |                           |          |



DSAA

| <b>WORLDWIDE DOD SPENDING BY COUNTRY</b> |                  |                           |                  |                                   |                  |
|--|------------------|---------------------------|------------------|-----------------------------------|------------------|
| <b>\$ IN THOUSANDS</b>                   |                  |                           |                  |                                   |                  |
| <b>AFRICA</b>                            | <b>45,700</b>    | <b>AMERICAN REPUBLICS</b> | <b>CONTINUED</b> | <b>EUROPE AND CANADA</b>          | <b>CONTINUED</b> |
| BOTSWANA                                 | 13,900           | BARBADOS                  | 500              | FRANCE                            | 74,000           |
| CAPE VERDE                               | 100              | BELIZE                    | *                | GERMANY                           | 120,000          |
| CHAD                                     | 500              | BOLIVIA                   | 500              | GREECE                            | 330,000          |
| COTE D'IVOIRE                            | 400              | BOLIVIA                   | 6,700            | HUNGARY                           | 3,900            |
| DJIBOUTI                                 | 400              | (INTL. NARC.)             |                  | ITALY                             | 128,100          |
| ERITREA                                  | 600              | BRAZIL                    | 39,000           | LATVIA                            | 3,100            |
| ETHIOPIA                                 | 4,900            | CHILE                     | 55,200           | LITHUANIA                         | 2,800            |
| GAMBIA                                   | 200              | COLOMBIA                  | 25,000           | LUXEMBOURG                        | 100              |
| GHANA                                    | 2,700            | COLOMBIA                  | 59,000           | NETHERLANDS                       | 282,000          |
| GUINEA-BISSAU                            | 200              | (INTL. NARC.)             |                  | NORWAY                            | 251,000          |
| KENYA                                    | 4,200            | COSTA RICA                | 2,000            | POLAND                            | 10,000           |
| MALAWI                                   | 100              | DOMINICA                  | *                | PORTUGAL                          | 17,000           |
| MOZAMBIQUE                               | 400              | DOMINICAN REPUBLIC        | 4,500            | ROMANIA                           | 5,000            |
| NAMIBIA                                  | 400              | ECUADOR                   | 400              | SLOVAKIA                          | 3,500            |
| NIGER                                    | *                | ECUADOR                   | 5,600            | SPAIN                             | 177,600          |
| NIGERIA                                  | 200              | EL SALVADOR               | 1,800            | SWEDEN                            | 5,500            |
| SAO TOME AND PRINCipe                    | 400              | GRENADA                   | 100              | SWITZERLAND                       | 55,000           |
| SENEGAL                                  | 200              | GUATEMALA                 | 2,100            | TURKEY                            | 450,000          |
| SEYCHELLES                               | 200              | GUYANA                    | 100              | UNITED KINGDOM                    | 297,500          |
| SIERRA LEONE                             | 300              | HAITI                     | 3,300            | <b>NEAR EAST &amp; SOUTH ASIA</b> | <b>3,405,900</b> |
| SOUTH AFRICA                             | 1,000            | HONDURAS                  | 6,000            | BAHRAIN                           | 160,000          |
| TANZANIA                                 | 100              | JAMAICA                   | 200              | BANGLADESH                        | 4,000            |
| UGANDA                                   | 200              | MEXICO                    | 6,000            | EGYPT                             | 1,456,200        |
| ZAIRE                                    | 200              | PANAMA                    | 1,500            | INDIA                             | 4,700            |
| ZAMBIA                                   | 200              | PARAGUAY                  | *                | ISRAEL                            | 440,000          |
| ZIMBABWE                                 | 13,700           | PERU                      | 8,700            | JORDAN                            | 97,000           |
| <b>EAST ASIA AND PACIFIC</b>             | <b>2,930,800</b> | ST. KITTS AND NEVIS       | 100              | KUWAIT                            | 170,000          |
| AUSTRALIA                                | 30,100           | ST. LUCIA                 | 100              | LEBANON                           | 114,600          |
| BRUNEI                                   | *                | ST. VINCENT AND           |                  | MOROCCO                           | 36,200           |
| CAMBODIA                                 | 2,000            | GRENADINES                | 100              | OMAN                              | 15,500           |
| INDONESIA                                | 6,300            | TRINIDAD AND TOBAGO       | 100              | PAKISTAN                          | 13,900           |
| JAPAN                                    | 407,800          | URUGUAY                   | 2,000            | QATAR                             | 2,100            |
| MALAYSIA                                 | 271,000          | VENEZUELA                 | 20,000           | SAUDI ARABIA                      | 773,600          |
| NEW ZEALAND                              | 7,700            | <b>EUROPE AND CANADA</b>  | <b>2,772,900</b> | SRI LANKA                         | 13,100           |
| PHILIPPINES                              | 72,000           | ALBANIA                   | 2,700            | TUNISIA                           | 19,800           |
| SINGAPORE                                | 180,100          | AUSTRIA                   | 10,000           | UNITED ARAB EMIRATES              | 85,000           |
| SOUTH KOREA                              | 940,800          | BELGIUM                   | 33,400           | YEMEN                             | 200              |
| TAIWAN                                   | 278,000          | BULGARIA                  | 13,600           | <b>NON-REGIONAL TOTAL</b>         | <b>367,700</b>   |
| THAILAND                                 | 735,000          | CANADA                    | 140,000          | <b>WORLDWIDE TOTAL</b>            | <b>9,780,800</b> |
| <b>AMERICAN REPUBLICS</b>                | <b>257,800</b>   | CZECH REPUBLIC            | 8,000            |                                   |                  |
| ANTIGUA-BARBUDA                          | 100              | DENMARK                   | 285,100          |                                   |                  |
| ARGENTINA                                | 6,000            | ESTONIA                   | 4,000            |                                   |                  |
| BAHAMAS, THE                             | 1,100            | FINLAND                   | 60,000           |                                   |                  |

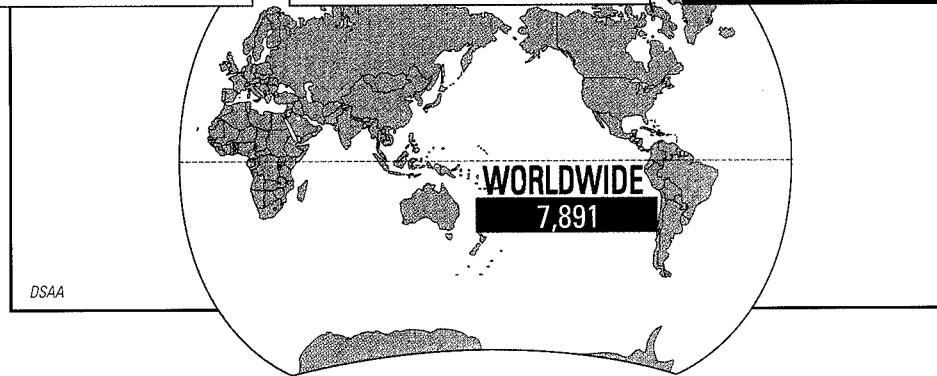
\*Less than \$500.

**THE SHABBY SHELF - VINTAGE BOOKS & DECOR**

|                                 | FY 1987<br>PROPOSED |
|---------------------------------|---------------------|
| <b>AFRICA 1,187</b>             |                     |
| BENIN                           | 43                  |
| BOTSWANA                        | 27                  |
| BURUNDI                         | 15                  |
| CAMEROON                        | 5                   |
| CAPE VERDE                      | 4                   |
| <b>CENTRAL AFRICAN REPUBLIC</b> | <b>70</b>           |
| COMOROS                         | 3                   |
| CONGO                           | 7                   |
| COTE D'IVOIRE                   | 40                  |
| DJIBOUTI                        | 28                  |
| ERITREA                         | 155                 |
| ETHIOPIA                        | 58                  |
| GHANA                           | 17                  |
| GUINEA                          | 5                   |
| GUINEA-BISSAU                   | 6                   |
| KENYA                           | 19                  |
| LESOTHO                         | 7                   |
| MADAGASCAR                      | 4                   |
| MALAWI                          | 80                  |
| MALI                            | 65                  |
| MOZAMBIQUE                      | 25                  |
| NAMIBIA                         | 16                  |
| NIGER                           | 60                  |
| RWANDA                          | 53                  |
| <b>SAO TOME &amp; PRINCIPE</b>  | <b>2</b>            |
| SENEGAL                         | 120                 |
| SEYCHELLES                      | 7                   |
| SIERRA LEONE                    | 9                   |
| SOUTH AFRICA                    | 35                  |
| SWAZILAND                       | 3                   |
| TANZANIA                        | 13                  |
| UGANDA                          | 21                  |
| ZAMBIA                          | 11                  |
| ZIMBABWE                        | 154                 |
| <b>AMERICAN REPUBLICS</b>       | <b>2,816</b>        |
| ANTIGUA-BARBUDA                 | 10                  |
| ARGENTINA                       | 55                  |
| BAHAMAS, THE                    | 50                  |
| BARBADOS                        | 9                   |
| BELIZE                          | 27                  |
| BOLIVIA                         | 98                  |
| BRAZIL                          | 120                 |

| AMERICAN REPUBLICS            |       | FY 1997<br>PROPOSED |
|-------------------------------|-------|---------------------|
|                               |       | continued           |
| CHILE                         | 500   |                     |
| COLOMBIA                      | 550   |                     |
| COSTA RICA                    | 52    |                     |
| DOMINICA                      | 10    |                     |
| DOMINICAN REPUBLIC            | 47    |                     |
| ECUADOR                       | 38    |                     |
| EL SALVADOR                   | 200   |                     |
| GRENADA                       | 10    |                     |
| GUYANA                        | 92    |                     |
| HAITI                         | 57    |                     |
| HONDURAS                      | 266   |                     |
| JAMAICA                       | 25    |                     |
| MEXICO                        | 144   |                     |
| NICARAGUA                     | 5     |                     |
| PARAGUAY                      | 22    |                     |
| PERU                          | 148   |                     |
| ST. KITTS AND NEVIS           | 10    |                     |
| ST. LUCIA                     | 13    |                     |
| ST. VINCENT AND<br>GRENADINES | 13    |                     |
| SURINAME                      | 100   |                     |
| TRINIDAD AND TOBAGO           | 10    |                     |
| URUGUAY                       | 33    |                     |
| VENEZUELA                     | 102   |                     |
| EAST ASIA & PACIFIC           | 802   |                     |
| CAMBODIA                      | 142   |                     |
| INDONESIA                     | 58    |                     |
| MALAYSIA                      | 55    |                     |
| MONGOLIA                      | 10    |                     |
| PAPUA NEW GUINEA              | 22    |                     |
| PHILIPPINES                   | 141   |                     |
| SINGAPORE                     | 4     |                     |
| SOLOMON ISLANDS               | 57    |                     |
| SOUTH KOREA                   | 6     |                     |
| THAILAND                      | 217   |                     |
| TONGA                         | 14    |                     |
| VAUATU                        | 14    |                     |
| WESTERN SAMOA                 | 62    |                     |
| EUROPE                        | 2,301 |                     |
| ALBANIA                       | 202   |                     |
| AUSTRIA                       | 6     |                     |
| BELARUS                       | 25    |                     |

|                        | FY 1997<br>PROPOSED |
|------------------------|---------------------|
| EUROPE                 | continued           |
| BOSNIA FEDERATION      | 10                  |
| BULGARIA               | 143                 |
| CROATIA                | 46                  |
| CZECH REPUBLIC         | 60                  |
| ESTONIA                | 25                  |
| FINLAND                | 2                   |
| GEORGIA                | 13                  |
| GREECE                 | 3                   |
| HUNGARY                | 131                 |
| KAZAKSTAN              | 132                 |
| KYRGYZSTAN             | 8                   |
| LATVIA                 | 226                 |
| LITHUANIA              | 216                 |
| MACEDONIA (FYROM)      | 19                  |
| MALTA                  | 56                  |
| MOLDOVA                | 11                  |
| POLAND                 | 170                 |
| PORTUGAL               | 96                  |
| ROMANIA                | 147                 |
| RUSSIA                 | 48                  |
| SLOVAKIA               | 220                 |
| SLOVENIA               | 26                  |
| SPAIN                  | 3                   |
| TURKEY                 | 148                 |
| TURKMENISTAN           | 6                   |
| UKRAINE                | 90                  |
| UZBEKISTAN             | 13                  |
| NEAR EAST & SOUTH ASIA | 785                 |
| ALGERIA                | 7                   |
| BAHRAIN                | 40                  |
| BANGLADESH             | 17                  |
| EGYPT                  | 92                  |
| INDIA                  | 19                  |
| JORDAN                 | 191                 |
| LEBANON                | 102                 |
| MALDIVES               | 10                  |
| MOROCCO                | 104                 |
| NEPAL                  | 14                  |
| OMAN                   | 22                  |
| SRI LANKA              | 20                  |
| TUNISIA                | 147                 |
| WORLDWIDE              | 7,891               |



|                             | FY 1997<br>REQUEST |
|-----------------------------|--------------------|
| SUB-SAHARAN AFRICA          | 7,625              |
| ANGOLA                      | 125                |
| BENIN                       | 350                |
| BOTSWANA                    | 450                |
| BURUNDI                     | 125                |
| CAMEROON                    | 100                |
| CAPE VERDE                  | 100                |
| CENTRAL AFRICAN<br>REPUBLIC | 150                |
| CHAD                        | 25                 |
| COMOROS                     | 75                 |
| CONGO                       | 175                |
| COTE D'IVOIRE               | 150                |
| DJIBOUTI                    | 100                |
| ERITREA                     | 375                |
| ETHIOPIA                    | 400                |
| GHANA                       | 275                |
| GUINEA                      | 150                |
| GUINEA-BISSAU               | 125                |
| KENYA                       | 350                |
| LESOTHO                     | 75                 |
| MADAGASCAR                  | 100                |
| MALAWI                      | 225                |
| MALI                        | 125                |
| MAURITANIA                  | 25                 |
| MAURITIUS                   | 25                 |
| MOZAMBIQUE                  | 175                |
| NAMIBIA                     | 200                |
| NIGER                       | 225                |
| RWANDA                      | 300                |
| SAO TOME & PRINCIPE         | 75                 |
| SENEGAL                     | 650                |
| SEYCHELLES                  | 75                 |
| SIERRA LEONE                | 100                |
| SOUTH AFRICA                | 700                |
| SWAZILAND                   | 75                 |
| TANZANIA                    | 175                |
| TOGO                        | 25                 |
| UGANDA                      | 250                |
| ZAMBIA                      | 150                |
| ZIMBABWE                    | 275                |

|                           | FY 1997<br>REQUEST |
|---------------------------|--------------------|
| EUROPE AND THE NIS        | 14,950             |
| ALBANIA                   | 600                |
| AUSTRIA                   | 25                 |
| BELARUS                   | 300                |
| BOSNIA AND<br>HERZEGOVINA | 500                |
| BULGARIA                  | 800                |
| CROATIA                   | 350                |
| CZECH REPUBLIC            | 800                |
| ESTONIA                   | 500                |
| FINLAND                   | 25                 |
| (FYR) MACEDONIA           | 300                |
| GEORGIA                   | 275                |
| GREECE                    | 25                 |
| HUNGARY                   | 1,000              |
| KAZAKSTAN                 | 400                |
| KYRGYZSTAN                | 250                |
| LATVIA                    | 500                |
| LITHUANIA                 | 500                |
| MALTA                     | 100                |
| MOLDOVA                   | 250                |
| POLAND                    | 1,000              |
| PORTUGAL                  | 800                |
| ROMANIA                   | 800                |
| RUSSIA                    | 800                |
| SLOVAKIA                  | 600                |
| SLOVENIA                  | 400                |
| SPAIN                     | 50                 |
| TURKEY                    | 1,500              |
| TURKMENISTAN              | 250                |
| UKRAINE                   | 1,000              |
| UZBEKISTAN                | 250                |

|                        | FY 1997<br>REQUEST |
|------------------------|--------------------|
| LATIN AMERICA & CARIB. | 9,700              |
| ARGENTINA              | 600                |
| BAHAMAS                | 100                |
| BELIZE                 | 250                |
| BOLIVIA                | 500                |
| BRAZIL                 | 225                |
| CHILE                  | 400                |
| COLOMBIA               | 900                |
| COSTA RICA             | 150                |
| DOMINICAN REPUBLIC     | 500                |
| EASTERN CARIBBEAN      | 400                |
| ECUADOR                | 425                |
| EL SALVADOR            | 450                |
| GUATEMALA              | 225                |
| GUYANA                 | 175                |
| HAITI                  | 300                |
| HONDURAS               | 425                |
| JAMAICA                | 500                |
| MEXICO                 | 1,000              |
| NICARAGUA              | 200                |
| PACAMS                 | 500                |
| PARAGUAY               | 200                |
| PERU                   | 450                |
| SURINAME               | 100                |
| TRINIDAD & TOBAGO      | 100                |
| URUGUAY                | 275                |
| VENEZUELA              | 350                |

|                     | FY 1997<br>REQUEST |
|---------------------|--------------------|
| NEAR EAST           | 5,175              |
| ALGERIA             | 75                 |
| BAHRAIN             | 150                |
| EGYPT               | 1,000              |
| JORDAN              | 1,600              |
| LEBANON             | 575                |
| MOROCCO             | 800                |
| OMAN                | 150                |
| TUNISIA             | 775                |
| YEMEN               | 50                 |
| SOUTH ASIA          | 1,500              |
| BANGLADESH          | 300                |
| INDIA               | 400                |
| MALDIVES            | 100                |
| NEPAL               | 200                |
| PAKISTAN            | 300                |
| SRI LANKA           | 200                |
| EAST ASIA & PACIFIC | 5,750              |
| CAMBODIA            | 500                |
| INDONESIA           | 800                |
| MALAYSIA            | 600                |
| MONGOLIA            | 150                |
| PAPUA NEW GUINEA    | 200                |
| PHILIPPINES         | 1,400              |
| SINGAPORE           | 25                 |
| SOLOMON ISLANDS     | 150                |
| SOUTH KOREA         | 25                 |
| THAILAND            | 1,600              |
| TONGA               | 100                |
| VANUATU             | 100                |
| WESTERN SAMOA       | 100                |
| NON-REGIONAL        |                    |
| GENERAL COSTS       | 300                |
| DSAA                |                    |
| GRAND TOTALS        | 45,000             |

## U.S. COLLECTIVE DEFENSE TREATIES AS OF JUNE 30, 1996

### NORTH ATLANTIC TREATY

BELGIUM, CANADA, DENMARK, FRANCE, GERMANY, GREECE, ICELAND, ITALY, LUXEMBOURG, NETHERLANDS, NORWAY, PORTUGAL, SPAIN, TURKEY, UNITED KINGDOM, UNITED STATES (SIGNED APRIL 4, 1949)

### ANZUS TREATY

AUSTRALIA, NEW ZEALAND, UNITED STATES (SIGNED SEPT. 1, 1951)\*

### PHILIPPINE TREATY

PHILIPPINES, UNITED STATES (SIGNED AUG. 30, 1951)

### SOUTHEAST ASIA TREATY

AUSTRALIA, FRANCE, NEW ZEALAND, PHILIPPINES, THAILAND, UNITED KINGDOM, UNITED STATES (SIGNED SEPT. 8, 1954)\*\*

### JAPANESE TREATY

JAPAN, UNITED STATES (SIGNED JAN. 19, 1960)

### REPUBLIC OF KOREA TREATY

REPUBLIC OF KOREA, UNITED STATES (SIGNED OCT. 1, 1953)

### RIO TREATY

ARGENTINA, BAHAMAS, BOLIVIA, BRAZIL, CHILE, COLOMBIA, COSTA RICA, CUBA, DOMINICAN REPUBLIC, ECUADOR, EL SALVADOR, GUATEMALA, HAITI, HONDURAS, MEXICO, NICARAGUA, PANAMA, PARAGUAY, PERU, TRINIDAD AND TOBAGO, UNITED STATES, URUGUAY, VENEZUELA, (SIGNED SEPT. 2, 1947)

\*As of Sept. 17, 1986, the United States suspended obligations under the treaty between the United States and New Zealand.

\*\*By decision of the SEATO Council of Sept. 24, 1975, the organization ceased to exist as of June 30, 1977. The collective defense treaty remains in force.

*U.S. State Department*

**NOVEMBER 1990 - PRESENT**

| <b>SEPTEMBER 1996 - PRESENT</b>     |  |
|-------------------------------------|--|
| <b>OPERATION PACIFIC HAVEN</b>      | Relocation of Kurds from Turkey to Guam for relocation to the United States.   |
| <b>SEPTEMBER 1996</b>               |  |
| <b>DESERT STRIKE</b>                | Operations in response to Iraq's aggression against the Kurds in northern Iraq and to facilitate expansion of the no-fly zone established under SOUTHERN WATCH.              |
| <b>APRIL 1996 - PRESENT</b>         |  |
| <b>ASSURED RESPONSE</b>             | Embassy security, noncombatant evacuation order, and protection mission in and around Liberia.   |
| <b>DECEMBER 1995 - PRESENT</b>      |  |
| <b>JOINT ENDEAVOR</b>               | NATO operation to implement the military aspects of the Dayton Peace Agreement.  |
| <b>DECEMBER 1995 - PRESENT</b>      |  |
| <b>DECISIVE EDGE</b>                | Joint/combined operation to support peace implementation force and enforce no-fly zone.  |
| <b>DECEMBER 1995 - PRESENT</b>      |  |
| <b>DECISIVE ENHANCEMENT</b>         | Combined operation to enforce maritime sanctions in the Adriatic.  |
| <b>AUGUST 1990 - PRESENT</b>        |  |
| <b>ARABIAN GULF MIO</b>             | Enforcement of U.N. sanctions against Iraqi oil export.  |
| <b>APRIL 1995 - 15 APRIL 1996</b>   |  |
| <b>U.N. MISSION IN HAITI</b>        | Joint/combined operation in support of democratic reforms in Haiti.  |
| <b>AUGUST 1995 - SEPTEMBER 1995</b> |  |
| <b>DELIBERATE FORCE</b>             | NATO airstrikes against Bosnian Serb military targets in response to Serb shelling of Sarajevo and refusal to withdraw heavy weapons from a 20 kilometer radius of Sarajevo. |
| <b>AUGUST 1995 - PRESENT</b>        |  |
| <b>VIGILANT SENTINEL</b>            | U.S. activities to deter potential Iraqi aggression.   |
| <b>JULY 1995 - AUGUST 1995</b>      |  |
| <b>PROMPT RETURN</b>                | Interception/repatriation operations of illegal Chinese immigrants.  |
| <b>MARCH 1995 - PRESENT</b>         |  |
| <b>SAFE BORDER</b>                  | U.S. participation in U.N. Military Observer Mission Ecuador-Peru.   |

| <b>OCTOBER 1994</b>                  |  |
|--------------------------------------|--|
| <b>VIGILANT WARRIOR</b>              | Defense of Kuwait against renewed Iraqi threat.  |
| <b>SEPTEMBER 1994 - APRIL 1995</b>   |  |
| <b>UPHOLD DEMOCRACY</b>              | Restoration of democratic government in Haiti.   |
| <b>SEPTEMBER 1994</b>                |  |
| <b>DISTANT HAVEN</b>                 | Establishment of safe haven facilities for Haitians on Suriname.   |
| <b>SEPTEMBER 1994</b>                |  |
| <b>RESTORE DEMOCRACY</b>             | Enforcement of enhanced U.N. sanctions against Haiti.  |
| <b>AUGUST 1994</b>                   |  |
| <b>SAFE HAVEN</b>                    | Migrant operations in the Republic of Panama.  |
| <b>AUGUST 1994</b>                   |  |
| <b>ABLE VIGIL</b>                    | Cuban migrant interdiction in the Florida straits by the U.S. Coast Guard, supported by DoD.   |
| <b>JULY 1994</b>                     |  |
| <b>SUPPORT HOPE</b>                  | Humanitarian relief/relief support operations in support of Rwanda refugees.   |
| <b>MAY 1994 - FEBRUARY 1995</b>      |  |
| <b>SEA SIGNAL</b>                    | Cuban migrant interdiction at sea, and transport to safe haven at Guantanamo Bay, Cuba.  |
| <b>OCTOBER 1993 - SEPTEMBER 1994</b> |  |
| <b>SUPPORT DEMOCRACY</b>             | Maritime interdiction of arms and oil off the coast of Haiti to force military government to step down and allow duly elected government to return to power.         |
| <b>SEPTEMBER 1993</b>                |  |
| <b>ABLE MANNER</b>                   | Rescue of boat people off Haiti.   |
| <b>JUNE 1993 - PRESENT</b>           |  |
| <b>ABLE SENTRY</b>                   | Combined/U.N. operation to observe sanctions/violations along Serbian/Macedonian border.   |
| <b>JUNE 1993 - DECEMBER 1995</b>     |  |
| <b>SHARP GUARD</b>                   | Enforcement of U.N. sanctioned embargo against the Former Yugoslavia (amended Nov 94 to exclude Bosnia) conducted in conjunction with Western European Union forces. |
| <b>APRIL 1993 - DECEMBER 1995</b>    |  |
| <b>DENY FLIGHT</b>                   | Enforcement of the U.N. sanctioned no-fly zone over Bosnia-Herzegovina.  |
| <b>MAY 1993 - MARCH 1994</b>         |  |
| <b>CONTINUE HOPE</b>                 | Conducted under U.N. auspices to continue humanitarian relief in Somalia.  |

# U.S. MILITARY OPERATIONS

NOVEMBER 1990 - PRESENT

| DECEMBER 1992 - MAY 1993                 |   | OCTOBER 1991 - MAY 1996       |  |
|--|---|-------------------------------|--|
| <b>MARITIME GUARD</b>                    | Enforcement of the U.N. sanctioned embargo against the Former Yugoslavia Republic.  | <b>GUANTANAMO</b>             | Humanitarian assistance to Cuban and Haitian migrants at Naval Base Guantanamo Bay, Cuba.  |
| DECEMBER 1992 - MAY 1993                 |   | SEPTEMBER 1991 - OCTOBER 1991 |  |
| <b>RESTORE HOPE</b>                      | Establish security to facilitate humanitarian relief in Somalia.  | <b>QUICK LIFT</b>             | Airlift support to transport French and Belgian troops and equipment in support of noncombatant evacuation order in Zaire, Africa. |
| AUGUST 1992 - DECEMBER 1992              |   | JUNE 1991                     |  |
| <b>PROVIDE RELIEF</b>                    | Humanitarian airlift operations to airlift food supplies to Somalia and Somalian refugees in Kenya.   | <b>FIERY VIGIL</b>            | Philippines volcanic eruption.   |
| AUGUST 1992                              |   | MAY 1991 - JUNE 1991          |  |
| <b>PROVIDE TRANSITION</b>                | Airlift support to demobilized Angolan soldiers for repatriation and preparation for Angolan elections.   | <b>SEA ANGEL</b>              | Humanitarian relief in Bangladesh.   |
| AUGUST 1992 - PRESENT                    |   | MARCH 1991 - PRESENT          |  |
| <b>SOUTHERN WATCH</b>                    | Coalition force enforcement of the no-fly zone in southern Iraq (below 32nd parallel) for all Iraqi aircraft.                                     | <b>PROVIDE COMFORT</b>        | Humanitarian assistance of Iraqi Kurds.  |
| JULY 1992 - MARCH 1996                   |   | JANUARY 1991 - MARCH 1991     |  |
| <b>PROVIDE PROMISE</b>                   | Joint/combined operation to support humanitarian aid in Bosnia-Herzegovina.   | <b>DESERT STORM</b>           | Liberation of Kuwait.  |
| JUNE 1992 - DECEMBER 1992                |   | JANUARY 1991                  |  |
| <b>MARITIME MONITOR</b>                  | Surveillance of cargo being transported through the Adriatic to the Former Yugoslavia Republic.   | <b>EASTERN EXIT</b>           | Noncombatant evacuation of Somalia.  |
| MAY 1992                                 |   | AUGUST 1990 - JANUARY 1991    |  |
| <b>JOINT TASK FORCE LOS ANGELES</b>      | Active forces integrated with California National Guard to support civilian authorities responding to incidents of rioting, looting and violence. | <b>DESERT SHIELD</b>          | Defense of Saudi Arabia.   |
| MAY 1992                                 |   | APRIL 1990 - JANUARY 1991     |  |
| <b>NONCOMBATANT EVACUATION OPERATION</b> | U. S. European Command support of the ordered departure of nonessential personnel, Sierra Leone, Africa.  | <b>SHARP EDGE</b>             | Noncombatant evacuation, Monrovia, Liberia.  |
| FEBRUARY 1992                            |   | DECEMBER 1989                 |  |
| <b>PROVIDE HOPE</b>                      | Emergency humanitarian relief operations to airlift excess DoD medical supplies and food stuffs to the states of the former Soviet Union.         | <b>(NO NAME ASSIGNED)</b>     | U.S. flyover, a show of support to the Aquino government following a coup attempt in Philippines.                                  |
|  |   | DECEMBER 1989                 |  |
|  |   | <b>JUST CAUSE</b>             | Installation of the President of Panama and extradition of the indicted former president of Panama.                                |
|  |   | NOVEMBER 1989                 |  |
|  |   | <b>POPLAR TREE</b>            | Special Forces detachment held hostage in San Salvador.  |
| 1982 - PRESENT                           |   | 1982 - PRESENT                |  |
|  |   | <b>MFO</b>                    | Multinational Force and Observers in the Sinai monitoring provisions of peace treaty between Israel and Egypt.                     |

# Conflicts & Casualties

AS OF SEPT. 30, 1995

## SERVICE AND CASUALTIES IN MAJOR WARS AND CONFLICTS

| REVOLUTIONARY WAR — 1775-1783                             | NUMBER SERVING | BATTLE DEATHS  | OTHER DEATHS   | WOUNDS NOT MORTAL |
|---|----------------|----------------|----------------|-------------------|
| ARMY  | —              | 4,044          | —              | 6,004             |
| NAVY  | —              | 342            | —              | 114               |
| MARINES   | —              | 49             | —              | 70                |
| <b>TOTAL</b>  | —              | <b>4,435</b>   | —              | <b>6,188</b>      |
| <b>WAR OF 1812 — 1812-1815</b>                            |                |                |                |                   |
| ARMY  | —              | 1,950          | —              | 4,000             |
| NAVY  | —              | 265            | —              | 439               |
| MARINES   | —              | 45             | —              | 66                |
| <b>TOTAL</b>  | 286,730        | <b>2,260</b>   | —              | <b>4,505</b>      |
| <b>MEXICAN WAR — 1846-1848</b>                            |                |                |                |                   |
| ARMY  | —              | 1,721          | 11,550         | 4,102             |
| NAVY  | —              | 1              | —              | 3                 |
| MARINES   | —              | 11             | —              | 47                |
| <b>TOTAL</b>  | 78,718         | <b>1,733</b>   | <b>11,550</b>  | <b>4,152</b>      |
| <b>CIVIL WAR — (UNION FORCES ONLY*) 1861-1865</b>         |                |                |                |                   |
| ARMY  | 2,128,948      | 138,154        | 221,374        | 280,040           |
| NAVY  | —              | 2,112          | 2,411          | 1,710             |
| MARINES   | 84,415         | 148            | 312            | 131               |
| <b>TOTAL</b>  | 2,213,363      | <b>140,414</b> | <b>224,097</b> | <b>281,881</b>    |
| <b>SPANISH AMERICAN WAR — 1898</b>                        |                |                |                |                   |
| ARMY  | 280,564        | 369            | 2,061          | 1,594             |
| NAVY  | 22,875         | 10             | —              | 47                |
| MARINES   | 3,321          | 6              | —              | 21                |
| <b>TOTAL</b>  | 306,760        | <b>385</b>     | <b>2,061</b>   | <b>1,662</b>      |
| <b>WORLD WAR I — APR. 6, 1917-NOV. 11, 1918</b>           |                |                |                |                   |
| ARMY**  | 4,057,101      | 50,510         | 55,868         | 193,663           |
| NAVY  | 599,051        | 431            | 6,856          | 819               |
| MARINES   | 78,839         | 2,461          | 390            | 9,520             |
| <b>TOTAL</b>  | 4,734,991      | <b>53,402</b>  | <b>63,114</b>  | <b>204,002</b>    |
| <b>WORLD WAR II — DEC. 7, 1941-DEC. 31, 1946***</b>       |                |                |                |                   |
| ARMY**  | 11,260,000     | 234,874        | 83,400         | 565,861           |
| NAVY  | 4,183,466      | 36,950         | 25,664         | 37,778            |
| MARINES   | 669,100        | 19,733         | 4,778          | 68,207            |
| <b>TOTAL</b>  | 16,112,566     | <b>291,557</b> | <b>113,842</b> | <b>671,846</b>    |
| <b>KOREAN CONFLICT**** — JUNE 25, 1950-JULY 27, 1953</b>  |                |                |                |                   |
| ARMY  | 2,834,000      | 27,709         | 2,452          | 77,596            |
| NAVY  | 1,177,000      | 475            | 173            | 1,576             |
| MARINES   | 424,000        | 4,270          | 339            | 23,744            |
| AIR FORCE   | 1,285,000      | 1,198          | 298            | 368               |
| <b>TOTAL</b>  | 5,720,000      | <b>33,652</b>  | <b>3,262</b>   | <b>103,284</b>    |
| <b>VIETNAM CONFLICT***** — AUG. 4, 1964-JAN. 27, 1973</b> |                |                |                |                   |
| ARMY  | 4,368,000      | 30,922         | 7,273          | 96,802            |
| NAVY  | 1,842,000      | 1,631          | 931            | 4,178             |
| MARINES   | 794,000        | 13,084         | 1,753          | 51,392            |
| AIR FORCE   | 1,740,000      | 1,741          | 842            | 931               |
| <b>TOTAL</b>  | 8,744,000      | <b>47,378</b>  | <b>10,799</b>  | <b>153,303</b>    |

\*Authoritative statistics for the Confederate forces are not available. Estimates of the number who served range from 600,000 to 1,500,000. The Final Report of the Provost Marshal General, 1863-1866, indicated 133,821 Confederate deaths (74,524 battle and 59,297 other) based on incomplete returns. In addition, an estimated 26,000 to 31,000 Confederate personnel died in Union prisons.

\*\*All figures this row include Army air forces.

\*\*\*\*\*Number serving covers the period Aug. 4, 1964, through Jan. 27, 1973 (date of ceasefire). Wounds not mortal exclude 150,332 persons not requiring hospital care. Known status of casualties is as of Sept. 30, 1993.

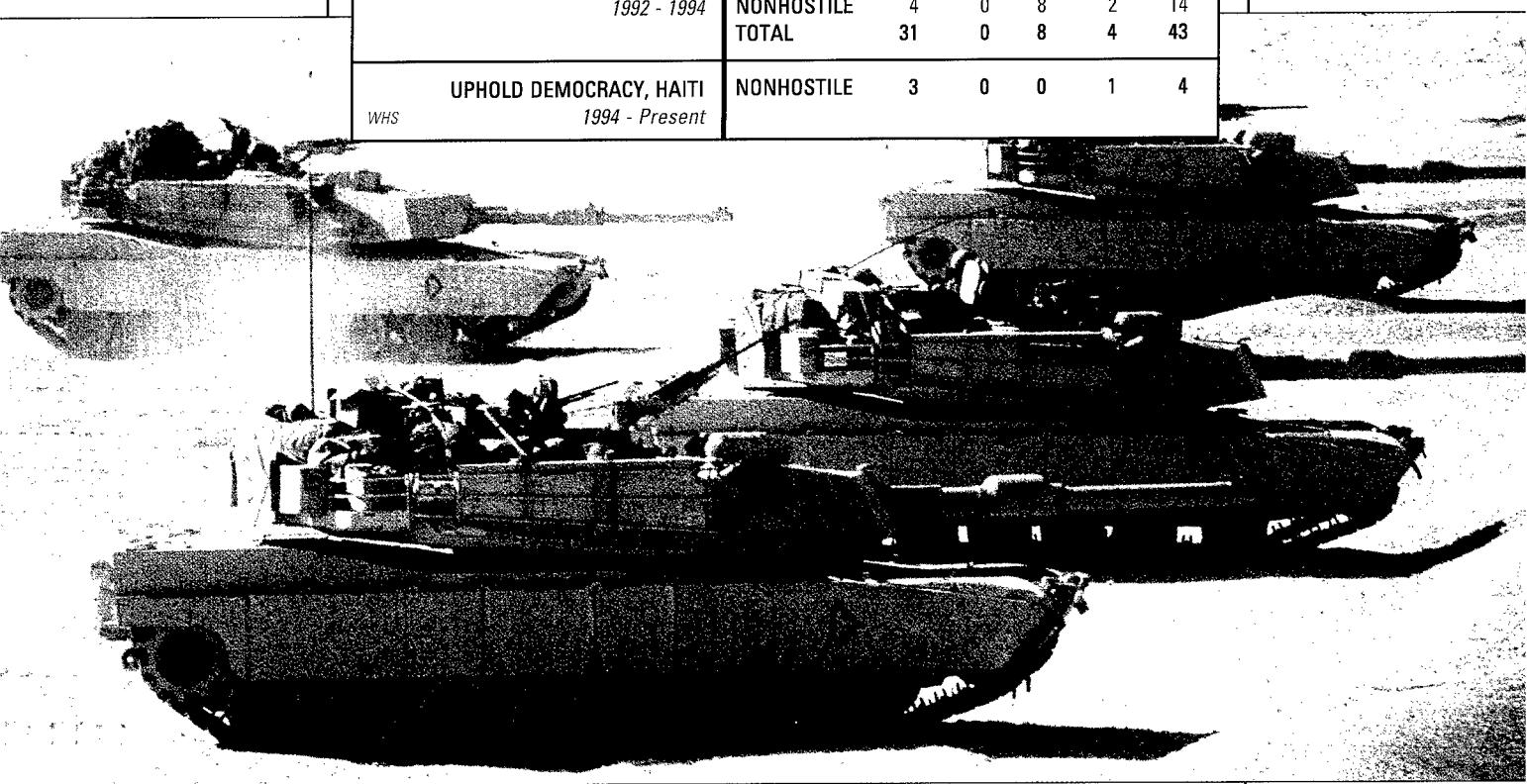
\*\*\*Date hostilities officially terminated by presidential proclamation.

\*\*\*\*Tentative final data based on information available as of Sept. 30, 1954, at which time 24 persons were still carried as missing in action. Army casualties of 2,452 are as reported in *Battle Casualties and Medical Statistics: U.S. Army Experience in the Korean War* by Frank Reister, published by the Surgeon General of Department of the Army in 1973. This figure represents nonbattle admissions in Korea and includes deaths resulting from injuries, suicides, homicides and disease.

# *Conflicts & Casualties*

## U.S. ACTIVE DUTY DEATHS IN SELECTED MILITARY OPERATIONS

| MILITARY OPERATION/INCIDENT   | CASUALTY TYPE | ARMY | NAVY | AIR FORCE | MARINE CORPS | TOTAL |
|---|---------------|------|------|-----------|--------------|-------|
| IRANIAN HOSTAGE RESCUE MISSION<br><i>April 25, 1980</i>   | NONHOSTILE    | 0    | 0    | 5         | 3            | 8     |
| LEBANON PEACEKEEPING<br><i>Aug. 25, 1982 - Feb. 26, 1984*</i><br><small>*Place of casualty, Lebanon</small> | HOSTILE       | 3    | 19   | 0         | 232          | 254   |
|   | NONHOSTILE    | 5    | 2    | 0         | 2            | 9     |
|   | TOTAL         | 8    | 21   | 0         | 234          | 263   |
| URGENT FURY, GRENADA<br><i>1983</i>   | HOSTILE       | 11   | 4    | 0         | 3            | 18    |
|   | NONHOSTILE    | 1    | 0    | 0         | 0            | 1     |
|   | TOTAL         | 12   | 4    | 0         | 3            | 19    |
| JUST CAUSE, PANAMA<br><i>1989</i>   | HOSTILE       | 18   | 4    | 0         | 1            | 23    |
| PERSIAN GULF WAR<br><i>1990 - 1991</i>  |               |      |      |           |              |       |
| DESERT SHIELD   | NONHOSTILE    | 21   | 36   | 9         | 18           | 84    |
| DESERT STORM  | HOSTILE       | 98   | 6    | 20        | 24           | 148   |
|   | NONHOSTILE    | 105  | 14   | 6         | 26           | 151   |
|   | TOTAL         | 203  | 20   | 26        | 50           | 299   |
| DESERT SHIELD/STORM   | TOTAL         | 224  | 56   | 35        | 68           | 383   |
| RESTORE HOPE/UNOSOM, SOMALIA<br><i>1992 - 1994</i>  | HOSTILE       | 27   | 0    | 0         | 2            | 29    |
|   | NONHOSTILE    | 4    | 0    | 8         | 2            | 14    |
|   | TOTAL         | 31   | 0    | 8         | 4            | 43    |
| UPHOLD DEMOCRACY, HAITI<br><i>1994 - Present</i><br>WHS   | NONHOSTILE    | 3    | 0    | 0         | 1            | 4     |



# Defense Presence by State

AS OF SEPT. 30, 1995

|                             | ARMY*  | NAVY/<br>MARINE<br>CORPS ** | AIR FORCE | OTHER<br>DEFENSE<br>ACTIVITIES | TOTAL<br>DOD |  | ARMY*    | NAVY/<br>MARINE<br>CORPS ** | AIR FORCE | OTHER<br>DEFENSE<br>ACTIVITIES | TOTAL<br>DOD |        |
|-----------------------------|--------|-----------------------------|-----------|--------------------------------|--------------|--|----------|-----------------------------|-----------|--------------------------------|--------------|--------|
| <b>ALABAMA</b>              |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 8,791  | 1,035                       | 5,174     | —                              | 15,000       |  | MILITARY | 17,246                      | 15,082    | 4,564                          | —            | 36,892 |
| CIVILIAN                    | 17,952 | 93                          | 2,799     | 2,125                          | 22,969       |  | CIVILIAN | 4,820                       | 10,014    | 1,323                          | 1,022        | 17,179 |
| TOTAL                       | 26,743 | 1,128                       | 7,973     | 2,125                          | 37,969       |  | TOTAL    | 22,066                      | 25,096    | 5,887                          | 1,022        | 54,071 |
| <b>ALASKA</b>               |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 7,312  | 911                         | 9,548     | —                              | 17,771       |  | MILITARY | 19                          | 138       | 3,692                          | —            | 3,849  |
| CIVILIAN                    | 2,640  | 75                          | 1,379     | 366                            | 4,460        |  | CIVILIAN | 711                         | 71        | 763                            | 70           | 1,615  |
| TOTAL                       | 9,952  | 986                         | 10,927    | 366                            | 22,231       |  | TOTAL    | 730                         | 209       | 4,455                          | 70           | 5,464  |
| <b>ARIZONA</b>              |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 5,582  | 4,571                       | 11,880    | —                              | 22,033       |  | MILITARY | 611                         | 19,967    | 6,658                          | —            | 27,236 |
| CIVILIAN                    | 3,971  | 433                         | 3,637     | 1,210                          | 9,251        |  | CIVILIAN | 8,757                       | 2,013     | 3,895                          | 1,680        | 16,345 |
| TOTAL                       | 9,553  | 5,004                       | 15,517    | 1,210                          | 31,284       |  | TOTAL    | 9,368                       | 21,980    | 10,553                         | 1,680        | 43,581 |
| <b>ARKANSAS</b>             |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 301    | 96                          | 4,694     | —                              | 5,091        |  | MILITARY | 300                         | 463       | 360                            | —            | 1,123  |
| CIVILIAN                    | 2,747  | 8                           | 897       | 160                            | 3,812        |  | CIVILIAN | 1,810                       | 6,092     | 1,208                          | 3,722        | 12,832 |
| TOTAL                       | 3,048  | 104                         | 5,591     | 160                            | 8,903        |  | TOTAL    | 2,110                       | 6,555     | 1,568                          | 3,722        | 13,955 |
| <b>CALIFORNIA</b>           |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 8,312  | 92,166                      | 27,822    | —                              | 128,300      |  | MILITARY | 194                         | 69        | 90                             | —            | 353    |
| CIVILIAN                    | 8,371  | 52,871                      | 18,978    | 12,469                         | 92,689       |  | CIVILIAN | 936                         | 4         | 537                            | 72           | 1,549  |
| TOTAL                       | 16,683 | 145,037                     | 46,800    | 12,469                         | 220,989      |  | TOTAL    | 1,130                       | 73        | 627                            | 72           | 1,902  |
| <b>COLORADO</b>             |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 16,800 | 716                         | 15,980    | —                              | 33,496       |  | MILITARY | 15,006                      | 194       | 3,578                          | —            | 18,778 |
| CIVILIAN                    | 4,185  | 65                          | 5,094     | 3,449                          | 12,793       |  | CIVILIAN | 4,168                       | 36        | 1,036                          | 664          | 5,904  |
| TOTAL                       | 20,985 | 781                         | 21,074    | 3,449                          | 46,289       |  | TOTAL    | 19,174                      | 230       | 4,614                          | 664          | 24,682 |
| <b>CONNECTICUT</b>          |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 22     | 5,170                       | 101       | —                              | 5,293        |  | MILITARY | 31,262                      | 263       | 296                            | —            | 31,821 |
| CIVILIAN                    | 466    | 2,446                       | 261       | 951                            | 4,124        |  | CIVILIAN | 7,908                       | 1,713     | 257                            | 1,791        | 11,669 |
| TOTAL                       | 488    | 7,616                       | 362       | 951                            | 9,417        |  | TOTAL    | 39,170                      | 1,976     | 553                            | 1,791        | 43,490 |
| <b>DELAWARE</b>             |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 19     | 14                          | 4,381     | —                              | 4,414        |  | MILITARY | 9,255                       | 1,673     | 5,792                          | —            | 16,720 |
| CIVILIAN                    | 254    | —                           | 1,309     | 116                            | 1,679        |  | CIVILIAN | 4,408                       | 1,700     | 1,767                          | 695          | 8,570  |
| TOTAL                       | 273    | 14                          | 5,690     | 116                            | 6,093        |  | TOTAL    | 13,663                      | 3,373     | 7,559                          | 695          | 25,290 |
| <b>DISTRICT OF COLUMBIA</b> |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 4,577  | 5,583                       | 3,863     | —                              | 14,023       |  | MILITARY | 224                         | 1,496     | 104                            | —            | 1,824  |
| CIVILIAN                    | 5,373  | 7,372                       | 1,408     | 720                            | 14,873       |  | CIVILIAN | 290                         | 4,875     | 300                            | 221          | 5,686  |
| TOTAL                       | 9,950  | 12,955                      | 5,271     | 720                            | 28,896       |  | TOTAL    | 514                         | 6,371     | 404                            | 221          | 7,510  |
| <b>FLORIDA</b>              |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 1,913  | 25,648                      | 26,689    | —                              | 54,250       |  | MILITARY | 9,980                       | 14,869    | 6,506                          | —            | 31,355 |
| CIVILIAN                    | 2,363  | 14,950                      | 8,698     | 3,269                          | 29,280       |  | CIVILIAN | 14,059                      | 13,827    | 2,214                          | 6,219        | 36,319 |
| TOTAL                       | 4,276  | 40,598                      | 35,387    | 3,269                          | 83,530       |  | TOTAL    | 24,039                      | 28,696    | 8,720                          | 6,219        | 67,674 |
| <b>GEORGIA</b>              |        |                             |           |                                |              |  |          |                             |           |                                |              |        |
| MILITARY                    | 49,744 | 5,015                       | 8,644     | —                              | 63,403       |  | MILITARY | 9,980                       | 14,869    | 6,506                          | —            | 31,355 |
| CIVILIAN                    | 12,335 | 5,079                       | 12,085    | 4,146                          | 33,645       |  | CIVILIAN | 14,059                      | 13,827    | 2,214                          | 6,219        | 36,319 |
| TOTAL                       | 62,079 | 10,094                      | 20,729    | 4,146                          | 97,048       |  | TOTAL    | 24,039                      | 28,696    | 8,720                          | 6,219        | 67,674 |

\* Army includes civil functions.  
\*\* Excludes Navy temporary shore based and afloat. Includes Marine Corps.

## DEFENSE PRESENCE BY STATE

**AS OF SEPT. 30, 1995**

|                      | ARMY*         | NAVY/<br>MARINE<br>CORPS** | AIR FORCE     | OTHER<br>DEFENSE<br>ACTIVITIES | TOTAL<br>DOD  |  | ARMY*        | NAVY/<br>MARINE<br>CORPS** | AIR FORCE     | OTHER<br>DEFENSE<br>ACTIVITIES | TOTAL<br>DOD  |                |
|----------------------|---------------|----------------------------|---------------|--------------------------------|---------------|--|--------------|----------------------------|---------------|--------------------------------|---------------|----------------|
| <b>MASSACHUSETTS</b> |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 891           | 598                        | 2,011         | —                              | 3,500         |  | MILITARY     | 16,585                     | 2,395         | 1,487                          | —             | 20,467         |
| CIVILIAN             | 2,832         | 639                        | 3,828         | 1,658                          | 8,957         |  | CIVILIAN     | 7,949                      | 287           | 3,240                          | 2,370         | 13,846         |
| <b>TOTAL</b>         | <b>3,723</b>  | <b>1,237</b>               | <b>5,839</b>  | <b>1,658</b>                   | <b>12,457</b> |  | <b>TOTAL</b> | <b>24,534</b>              | <b>2,682</b>  | <b>4,727</b>                   | <b>2,370</b>  | <b>34,313</b>  |
| <b>MICHIGAN</b>      |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 655           | 501                        | 444           | —                              | 1,600         |  | MILITARY     | 38,910                     | 45,687        | 9,793                          | —             | 94,390         |
| CIVILIAN             | 5,564         | 39                         | 1,682         | 1,747                          | 9,032         |  | CIVILIAN     | 6,557                      | 7,423         | 1,177                          | 2,456         | 17,613         |
| <b>TOTAL</b>         | <b>6,219</b>  | <b>540</b>                 | <b>2,126</b>  | <b>1,747</b>                   | <b>10,632</b> |  | <b>TOTAL</b> | <b>45,467</b>              | <b>53,110</b> | <b>10,970</b>                  | <b>2,456</b>  | <b>112,003</b> |
| <b>MINNESOTA</b>     |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 297           | 317                        | 168           | —                              | 782           |  | MILITARY     | 38                         | 7             | 10,059                         | —             | 10,104         |
| CIVILIAN             | 1,424         | 26                         | 868           | 398                            | 2,716         |  | CIVILIAN     | 399                        | 1             | 1,243                          | 142           | 1,785          |
| <b>TOTAL</b>         | <b>1,721</b>  | <b>343</b>                 | <b>1,036</b>  | <b>398</b>                     | <b>3,498</b>  |  | <b>TOTAL</b> | <b>437</b>                 | <b>8</b>      | <b>11,302</b>                  | <b>142</b>    | <b>11,889</b>  |
| <b>MISSISSIPPI</b>   |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 270           | 3,312                      | 9,042         | —                              | 12,624        |  | MILITARY     | 476                        | 625           | 7,941                          | —             | 9,042          |
| CIVILIAN             | 4,335         | 2,753                      | 3,180         | 390                            | 10,658        |  | CIVILIAN     | 1,658                      | 201           | 15,579                         | 13,228        | 30,666         |
| <b>TOTAL</b>         | <b>4,605</b>  | <b>6,065</b>               | <b>12,222</b> | <b>390</b>                     | <b>23,282</b> |  | <b>TOTAL</b> | <b>2,134</b>               | <b>826</b>    | <b>23,520</b>                  | <b>13,228</b> | <b>39,708</b>  |
| <b>MISSOURI</b>      |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 9,566         | 1,026                      | 3,433         | —                              | 14,025        |  | MILITARY     | 16,440                     | 747           | 11,798                         | —             | 28,985         |
| CIVILIAN             | 9,436         | 250                        | 1,221         | 5,263                          | 16,170        |  | CIVILIAN     | 4,782                      | 141           | 12,317                         | 1,661         | 18,901         |
| <b>TOTAL</b>         | <b>19,002</b> | <b>1,276</b>               | <b>4,654</b>  | <b>5,263</b>                   | <b>30,195</b> |  | <b>TOTAL</b> | <b>21,222</b>              | <b>888</b>    | <b>24,115</b>                  | <b>1,661</b>  | <b>47,886</b>  |
| <b>MONTANA</b>       |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 22            | 16                         | 4,259         | —                              | 4,297         |  | MILITARY     | 195                        | 351           | 372                            | —             | 918            |
| CIVILIAN             | 425           | 2                          | 687           | 65                             | 1,179         |  | CIVILIAN     | 2,164                      | 21            | 732                            | 35            | 2,952          |
| <b>TOTAL</b>         | <b>447</b>    | <b>18</b>                  | <b>4,946</b>  | <b>65</b>                      | <b>5,476</b>  |  | <b>TOTAL</b> | <b>2,359</b>               | <b>372</b>    | <b>1,104</b>                   | <b>35</b>     | <b>3,870</b>   |
| <b>NEBRASKA</b>      |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 77            | 523                        | 8,842         | —                              | 9,442         |  | MILITARY     | 1,768                      | 1,711         | 482                            | —             | 3,961          |
| CIVILIAN             | 1,728         | 34                         | 1,513         | 300                            | 3,575         |  | CIVILIAN     | 10,180                     | 12,398        | 1,605                          | 9,972         | 34,155         |
| <b>TOTAL</b>         | <b>1,805</b>  | <b>557</b>                 | <b>10,355</b> | <b>300</b>                     | <b>13,017</b> |  | <b>TOTAL</b> | <b>11,948</b>              | <b>14,109</b> | <b>2,087</b>                   | <b>9,972</b>  | <b>38,116</b>  |
| <b>NEVADA</b>        |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 15            | 1,071                      | 7,371         | —                              | 8,457         |  | MILITARY     | 95                         | 3,435         | 170                            | —             | 3,700          |
| CIVILIAN             | 233           | 396                        | 1,300         | 192                            | 2,121         |  | CIVILIAN     | 253                        | 3,423         | 249                            | 125           | 4,050          |
| <b>TOTAL</b>         | <b>248</b>    | <b>1,467</b>               | <b>8,671</b>  | <b>192</b>                     | <b>10,578</b> |  | <b>TOTAL</b> | <b>348</b>                 | <b>6,858</b>  | <b>419</b>                     | <b>125</b>    | <b>7,750</b>   |
| <b>NEW HAMPSHIRE</b> |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 11            | 263                        | 135           | —                              | 409           |  | MILITARY     | 11,264                     | 13,375        | 10,139                         | —             | 34,778         |
| CIVILIAN             | 562           | 283                        | 325           | 206                            | 1,376         |  | CIVILIAN     | 2,752                      | 6,010         | 1,844                          | 1,439         | 12,045         |
| <b>TOTAL</b>         | <b>573</b>    | <b>546</b>                 | <b>460</b>    | <b>206</b>                     | <b>1,785</b>  |  | <b>TOTAL</b> | <b>14,016</b>              | <b>19,385</b> | <b>11,983</b>                  | <b>1,439</b>  | <b>46,823</b>  |
| <b>NEW JERSEY</b>    |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 1,639         | 1,184                      | 5,559         | —                              | 8,382         |  | MILITARY     | 115                        | 6             | 4,019                          | —             | 4,140          |
| CIVILIAN             | 12,021        | 4,833                      | 1,772         | 1,628                          | 20,254        |  | CIVILIAN     | 493                        | —             | 727                            | 81            | 1,301          |
| <b>TOTAL</b>         | <b>13,660</b> | <b>6,017</b>               | <b>7,331</b>  | <b>1,628</b>                   | <b>28,636</b> |  | <b>TOTAL</b> | <b>608</b>                 | <b>6</b>      | <b>4,746</b>                   | <b>81</b>     | <b>5,441</b>   |
| <b>NEW MEXICO</b>    |               |                            |               |                                |               |  |              |                            |               |                                |               |                |
| MILITARY             | 755           | 387                        | 13,891        | —                              | 15,033        |  | MILITARY     | 367                        | 6,129         | 580                            | —             | 7,076          |
| CIVILIAN             | 3,710         | 114                        | 3,955         | 803                            | 8,582         |  | CIVILIAN     | 2,377                      | 834           | 992                            | 1,651         | 5,854          |
| <b>TOTAL</b>         | <b>4,465</b>  | <b>501</b>                 | <b>17,846</b> | <b>803</b>                     | <b>23,615</b> |  | <b>TOTAL</b> | <b>2,744</b>               | <b>6,963</b>  | <b>1,572</b>                   | <b>1,651</b>  | <b>12,930</b>  |

WHS

\* Army includes civil functions.

\*\* Excludes Navy temporary shore based and afloat. Includes Marine Corps.

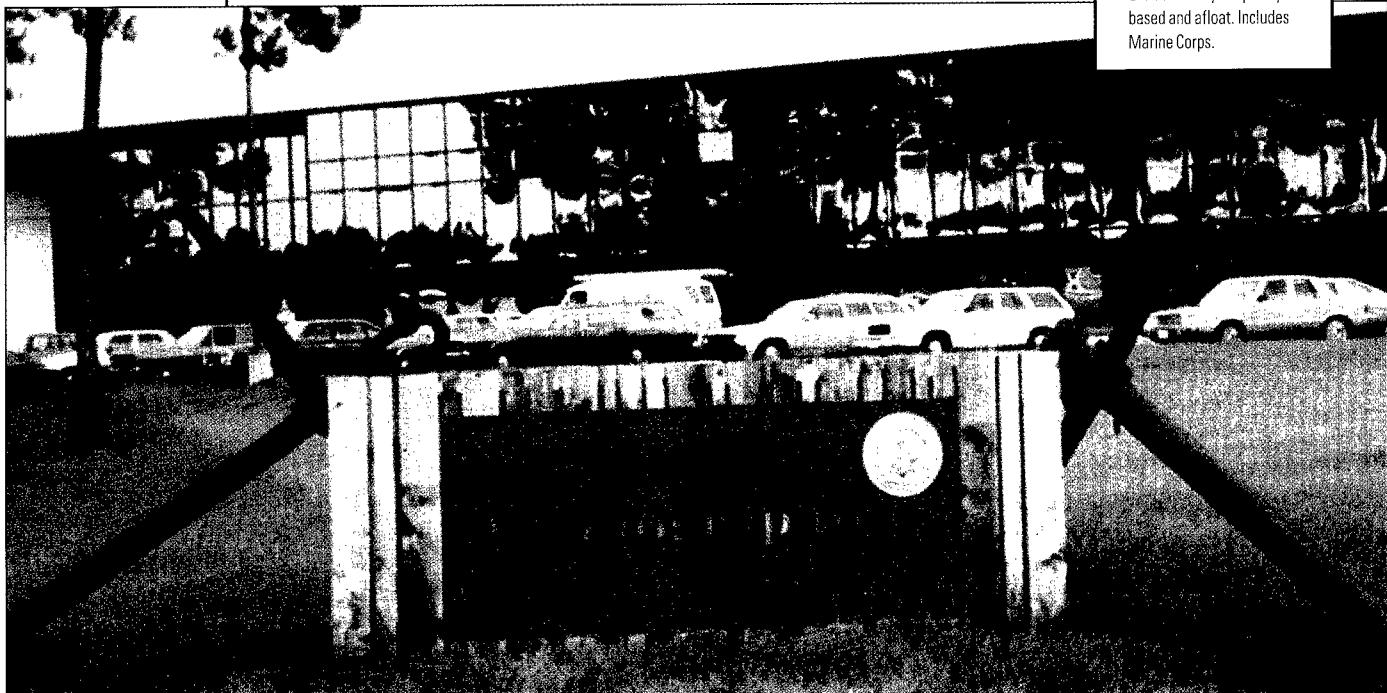
## DEFENSE PRESENCE BY STATE

**AS OF SEPT. 30, 1995**

|                   | ARMY*  | NAVY/<br>MARINE<br>CORPS** | AIR FORCE | OTHER<br>DEFENSE<br>ACTIVITIES | TOTAL<br>DOD |  | ARMY*    | NAVY/<br>MARINE<br>CORPS | AIR FORCE | OTHER<br>DEFENSE<br>ACTIVITIES | TOTAL<br>DOD |
|-------------------|--------|----------------------------|-----------|--------------------------------|--------------|--|----------|--------------------------|-----------|--------------------------------|--------------|
| <b>TEXAS</b>      |        |                            |           |                                |              |  |          |                          |           |                                |              |
| MILITARY          | 69,694 | 5,819                      | 41,796    | —                              | 117,309      |  | MILITARY | 216                      | 250       | 96                             | 562          |
| CIVILIAN          | 19,457 | 2,051                      | 25,227    | 6,147                          | 52,882       |  | CIVILIAN | 1,282                    | 73        | 399                            | 1,783        |
| TOTAL             | 89,151 | 7,870                      | 67,023    | 6,147                          | 170,191      |  | TOTAL    | 1,498                    | 323       | 495                            | 2,345        |
| <b>UTAH</b>       |        |                            |           |                                |              |  |          |                          |           |                                |              |
| MILITARY          | 409    | 118                        | 4,720     | —                              | 5,247        |  | MILITARY | 363                      | 171       | 298                            | 832          |
| CIVILIAN          | 2,527  | 58                         | 8,337     | 2,698                          | 13,620       |  | CIVILIAN | 2,269                    | 37        | 888                            | 3,413        |
| TOTAL             | 2,936  | 176                        | 13,057    | 2,698                          | 18,867       |  | TOTAL    | 2,632                    | 208       | 1,186                          | 4,245        |
| <b>VERMONT</b>    |        |                            |           |                                |              |  |          |                          |           |                                |              |
| MILITARY          | 17     | 11                         | 90        | —                              | 118          |  | MILITARY | 4                        | 1         | 3,798                          | 3,803        |
| CIVILIAN          | 302    | 1                          | 247       | 50                             | 600          |  | CIVILIAN | 216                      | 1         | 729                            | 1,013        |
| TOTAL             | 319    | 12                         | 337       | 50                             | 718          |  | TOTAL    | 220                      | 2         | 4,527                          | 67           |
| <b>VIRGINIA</b>   |        |                            |           |                                |              |  |          |                          |           |                                |              |
| MILITARY          | 30,138 | 46,038                     | 14,827    | —                              | 91,003       |  | MILITARY | 11,004                   | 18,337    | 8,186                          | 37,527       |
| CIVILIAN          | 23,833 | 43,708                     | 4,292     | 22,099                         | 93,932       |  | CIVILIAN | —                        | —         | —                              | —            |
| TOTAL             | 53,971 | 89,746                     | 19,119    | 22,099                         | 184,935      |  | TOTAL    | 11,004                   | 18,337    | 8,186                          | 37,527       |
| <b>WASHINGTON</b> |        |                            |           |                                |              |  |          |                          |           |                                |              |
| MILITARY          | 19,506 | 9,356                      | 8,600     | —                              | 37,462       |  | MILITARY | 419,272                  | 358,906   | 344,822                        | 1,123,000    |
| CIVILIAN          | 5,872  | 16,061                     | 2,047     | 1,653                          | 25,633       |  | CIVILIAN | 246,116                  | 225,835   | 172,047                        | 123,909      |
| TOTAL             | 25,378 | 25,417                     | 10,647    | 1,653                          | 63,095       |  | TOTAL    | 665,388                  | 584,741   | 516,869                        | 1,890,907    |

WHS

\* Army includes civil functions.  
\*\* Excludes Navy temporary shore based and afloat. Includes Marine Corps.



# Installations & Properties

**A**S THE END of the Cold War neared, the Defense Department began planning to become smaller. The secretary of defense's Commission on Base Realignment and Closures met in 1988 and developed a list of recommended closures which, by statute, the president and Congress could not change, but only approve or disapprove.

Congress passed the Defense Base Closure and Realignment Act of 1990, which continued the independent commission but made its role one of review. Under the act, the secretary could submit closure recommendations for review in 1991, 1993, and 1995; as before, the president and Congress could approve or disapprove the commission's recommendations, but not modify them.

When the four commissions' recommendations are fully implemented, DoD will have closed 97 major domestic installations and expects annual recurring savings of about \$6 billion.

\*Closed as of  
Mar. 31, 1996

|  |  |   |
|--|--|---|
| * GEORGE AFB, CA                       | * JEFFERSON PROVING GROUND, IN                                   | * NAVAL STATION BROOKLYN, NY                              |
| * MATHER AFB, CA                       | * LEXINGTON ARMY DEPOT, KY                                       | * PHILADELPHIA NAVAL HOSP, PA                             |
| * NORTON AFB, CA                       | * NAVAL STATION LAKE CHARLES, LA                                 | * NAVAL STATION GALVESTON, TX                             |
| * PRESIDIO OF SAN FRANCISCO, CA        | * ARMY MATERIAL MECH. RESEARCH CTR.                              | * FORT DOUGLAS, UT  |
| * CHANUTE AFB, IL                      | WATERTOWN, MA  | * CAMERON STATION, VA                                     |
| * FORT SHERIDAN, IL                    | * PEASE AFB, NH  |   |
| <hr/>                                  |  |   |
| * EAKER AFB, AR                        | TUSTIN MCAS, CA  | * RICKENBACKER AGB, OH                                    |
| * WILLIAMS AFB, AZ                     | * LOWRY AFB, CO  | * NAVAL STATION PHILADELPHIA, PA                          |
| * CASTLE AFB, CA                       | * FORT BEN HARRISON, IN  | PHILADELPHIA NAVAL SHIPYARD, PA                           |
| * FORT ORD, CA                         | * GRISSOM AFB, IN  | * MYRTLE BEACH AFB, SC                                    |
| * HUNTERS POINT ANNEX, CA              | * ENGLAND AFB, LA  | * BERGSTROM AFB, TX                                       |
| * MOFFETT NAS, CA                      | * FORT DEVENS, MA  | * CARSWELL AFB, TX  |
| * NAVAL STATION LONG BEACH, CA         | * LORING AFB, ME   | * CHASE FIELD NAS, TX                                     |
| * NAV ELEC SYS ENGR CTR, SAN DIEGO, CA | * WURTSMITH AFB, MI  | NAVAL STATION PUGET SOUND, WA                             |
| * SACRAMENTO ARMY DEPOT, CA            | * RICHARDS-GEBAUR ARS, MO  |   |
| <hr/>                                  |  |   |
| * NAVAL STATION MOBILE, AL             | * NAVAL AVIATION DEPOT PENSACOLA, FL                             | * NAVAL STATION STATEN ISLAND, NY                         |
| MARE ISLAND NAVAL SHIPYARD, CA         | * HOMESTEAD AFB, FL  | * PLATTSBURGH AFB, NY                                     |
| MARINE CORPS AIR STATION, EL TORO, CA  | NAVAL TRAINING CENTER ORLANDO, FL                                | GENTILE AIR FORCE STATION, OH                             |
| NAVAL AIR STATION ALAMEDA, CA          | * NAVAL AIR STATION AGANA, GUAM                                  | NEWARK AFB, OH  |
| NAVAL AVIATION DEPOT ALAMEDA, CA       | NAVAL AIR STATION BARBERS POINT, HI                              | DEFENSE PERS SUPPORT CENTER,<br>PHILADELPHIA, PA          |
| NAVAL HOSPITAL OAKLAND, CA             | * NAVAL AIR STATION GLENVIEW, IL                                 | CHARLESTON NAVAL SHIPYARD, SC                             |
| NAVAL STATION TREASURE ISLAND, CA      | O'HARE IAP ARS, IL   | NAVAL AIR STATION DALLAS, TX                              |
| NAVAL TRAINING CENTER SAN DIEGO, CA    | NAV ELEC SYS ENGR CTR, ST. INIGOS, MD                            | NAVAL AVIATION DEPOT NORFOLK, VA                          |
| NAVAL AIR STATION CECIL FIELD, FL      | * K.I. SAWYER AFB, MI  | VINT HILL FARMS, VA                                       |
| <hr/>                                  |  |   |
| NAVAL AIR FACILITY, ADAK, AK           | O'HARE IAP AIR RESERVE STATION, IL                               | BAYONNE MILITARY OCEAN TERMINAL, NJ                       |
| FORT MCCLELLAN, AL                     | SAVANNA ARMY DEPOT ACTIVITY, IL                                  | ROSLYN AIR GUARD STATION, NY                              |
| FORT CHAFFEE, AR                       | NAVAL AIR WARFARE CENTER, AIRCRAFT                               | SENECA ARMY DEPOT, NY                                     |
| FLEET INDUSTRIAL SUP CTR, OAKLAND, CA  | DIVISION, INDIANAPOLIS, IN                                       | FORT INDIANTOWN GAP, PA                                   |
| NAVAL SHIPYARD, LONG BEACH, CA         | NAVAL AIR WARFARE CENTER, CRANE DIV DET,                         | NAVAL AIR WARFARE CENTER, AIRCRAFT DIV,<br>WARMINSTER, PA |
| MCCLELLAN AFB, CA                      | LOUISVILLE, KY   | DEFENSE DIST DEPOT, MEMPHIS, TN                           |
| OAKLAND ARMY BASE, CA                  | NAVAL AIR STATION, SOUTH WEYMOUTH, MA                            | BERGSTROM AIR RESERVE BASE, TX                            |
| ONTARIO IAP AIR GUARD STATION, CA      | FORT HOLABIRD, MD  | REESE AFB, TX   |
| FITZSIMONS ARMY MEDICAL CENTER, CO     | FORT RITCHIE, MD   | DEFENSE DISTRIBUTION DEPOT, OGDEN, UT                     |
| SHIP REPAIR FACILITY, GUAM             | NAVAL SURFACE WARFARE CENTER, DAHLGREN<br>DIV DET, WHITE OAK, MD | FORT PICKETT, VA  |

## MAJOR BASE CLOSURES AND REALIGNMENTS

**AS OF MARCH 31, 1996**

DEFENSE DISTRIBUTION DEPOT, MEMPHIS, TN  
DEFENSE DISTRIBUTION DEPOT, OGDEN, UT

| <b>CLOSURES</b>                     |  | <b>DATE</b> |
|-------------------------------------|--|-------------|
| FORT MCCLELLAN, AL                  |  | SEP 99      |
| FORT CHAFFEE, AR                    |  | SEP 97      |
| OAKLAND ARMY BASE, CA               |  | JUL 01      |
| FITZSIMONS ARMY MEDICAL CENTER, CO  |  | SEP 00      |
| SAVANNA ARMY DEPOT ACTIVITY, IL     |  | JUL 01      |
| FORT HOLABIRD, MD                   |  | SEP 96      |
| FORT RITCHIE, MD                    |  | OCT 98      |
| BAYONNE MILITARY OCEAN TERMINAL, NJ |  | JUL 01      |
| SENECA ARMY DEPOT, NY               |  | JUL 01      |
| FORT INDIANTOWN GAP, PA             |  | SEP 98      |
| FORT PICKETT, VA                    |  | SEP 97      |

| <b>CLOSURES</b>   |  | <b>DATE</b> |
|---|--|-------------|
| NAVAL AIR FACILITY, ADAK, AK  |  | JAN 98      |
| FLEET INDUSTRIAL SUPPLY CENTER, OAKLAND, CA                               |  | SEP 98      |
| NAVAL SHIPYARD, LONG BEACH, CA  |  | SEP 97      |
| SHIP REPAIR FACILITY, GUAM  |  | SEP 97      |
| NAVAL AIR WARFARE CENTER, AIRCRAFT DIVISION DETACHMENT, INDIANAPOLIS, IN  |  | SEP 00      |
| NAVAL AIR WARFARE CENTER, AIRCRAFT DIVISION DETACHMENT, LOUISVILLE, KY    |  | SEP 97      |
| NAVAL SURFACE WARFARE CENTER, DAHLGREN DIVISION DETACHMENT, WHITE OAK, MD |  | JUL 97      |
| NAVAL AIR STATION, SOUTH WEMOUTH, MA                                      |  | SEP 97      |
| NAVAL AIR WARFARE CENTER, AIRCRAFT DIVISION, WARMINSTER, PA               |  | MAR 97      |

| <b>CLOSURES</b>                   |  | <b>DATE</b> |
|-----------------------------------|--|-------------|
| MCLELLAN AIR FORCE BASE, CA       |  | JUL 01      |
| ONTARIO IAP AIR GUARD STATION, CA |  | SEP 97      |
| ROSLYN AIR GUARD STATION, NY      |  | SEP 97*     |
| BERGSTROM AIR RESERVE BASE, TX    |  | SEP 97      |
| REESE AIR FORCE BASE, TX          |  | SEP 97      |

NOTE: All dates are subject to change.  
\*Closure contingent upon Commission requirement for sale of property at fair market value.

| <b>CLOSURES</b>   |  | <b>DATE</b>   |
|---|--|---------------|
| DEFENSE DISTRIBUTION DEPOT, MEMPHIS, TN   |  | SEP 97        |
| DEFENSE DISTRIBUTION DEPOT, OGDEN, UT   |  | SEP 97        |
| <b>REALIGNMENTS</b>   |  | <b>DATE</b>   |
| FORT GREELY, AK   |  | JUL 01        |
| FORT HUNTER LIGGETT, CA   |  | SEP 99        |
| SIERRA ARMY DEPOT, CA   |  | JUL 01        |
| FORT MEADE, MD  |  | DEC 97        |
| DETROIT ARSENAL, MI   |  | SEP 97        |
| FORT DIX, NJ  |  | SEP 97        |
| CHARLES E. KELLY SUPPORT CENTER, PITTSBURGH, PA                                     |  | OCT 00        |
| LETTERKENNY ARMY DEPOT, PA  |  | SEP 99        |
| FORT BUCHANAN, PR   |  | NOV 99        |
| RED RIVER ARMY DEPOT, TX  |  | SEP 00        |
| FORT LEE, VA  |  | DEC 97        |
| <b>REALIGNMENTS</b>   |  | <b>DATE</b>   |
| NAVAL AIR STATION, KEY WEST, FL   |  | SEP 97        |
| NAVAL ACTIVITIES, GUAM  |  | SEP 00        |
| NAVAL AIR STATION, CORPUS CHRISTI, TX   |  | JAN 96        |
| NAVAL UNDERSEA WARFARE CENTER, KEYPORT, WA  |  | SEP 96        |
| <b>REALIGNMENTS</b>   |  | <b>DATE</b>   |
| ONIZUKA AIR STATION, CA   |  | SEP 00        |
| EGLIN AIR FORCE BASE, FL  |  | SEP 97        |
| MALMSTROM AIR FORCE BASE, MT  |  | JUL 01        |
| GRAND FORKS AIR FORCE BASE, ND  |  | SEP 98        |
| KELLY AIR FORCE BASE, TX  |  | JUL 01        |
| HILL AIR FORCE BASE, UT   |  | SEP 97        |
| (SMALLER BASE OR ACTIVITY CLOSURES, REALIGNMENTS, DISESTABLISHMENTS OR RELOCATIONS) |  | <b>DATE</b>   |
| BRANCH U.S. DISCIPLINARY BARRACKS, LOMPOC, CA                                       |  | CLOSED JAN 96 |
| EAST FORT BAKER, CA   |  | SEP 99        |
| RIO VISTA ARMY RESERVE CENTER, CA   |  | CLOSED JAN 96 |
| STRATFORD ARMY ENGINE PLANT, CT   |  | SEP 97        |
| BIG COPPETT KEY, FL   |  | CLOSED JAN 96 |

# National Defense Structure

## THE EVOLUTION

**1789**

WAR  
DEPARTMENT  
ESTABLISHED

**1798**

NAVY  
DEPARTMENT  
ESTABLISHED

**1941**

JOINT CHIEFS  
OF STAFF  
ESTABLISHED

**1947**

NATIONAL  
MILITARY  
ESTABLISHMENT  
CREATED

**1949**

NAME CHANGED  
TO DEPARTMENT  
OF DEFENSE

**1986**

CONGRESS PASSES  
THE GOLDWATER-  
NICHOLS ACT

**T**HE NATIONAL SECURITY ACT of 1947 created the National Military Establishment, which came into being Sept. 18, 1947.

The Army, Navy and Air Force were Cabinet-level executive departments, with the secretary of defense functioning primarily as a coordinator. In 1949, amendments to the National Security Act established the secretary of defense as principal assistant to the president on defense matters and changed the name of the National Military Establishment to the Department of Defense. The amendments also made the military departments subordinate to the Department of Defense and provided for uniform budgetary and fiscal procedures.

Under the Goldwater-Nichols Department of Defense Reorganization Act of 1986, the chain of command runs from the president to the secretary of defense to the unified commanders in chief. Orders and other communications from the president or secretary are transmitted through the chairman of the Joint Chiefs of Staff.

### ORDER OF PRECEDENCE

THE FOLLOWING IS THE ORDER OF PRECEDENCE OF MEMBERS OF THE ARMED FORCES WHEN IN FORMATION:

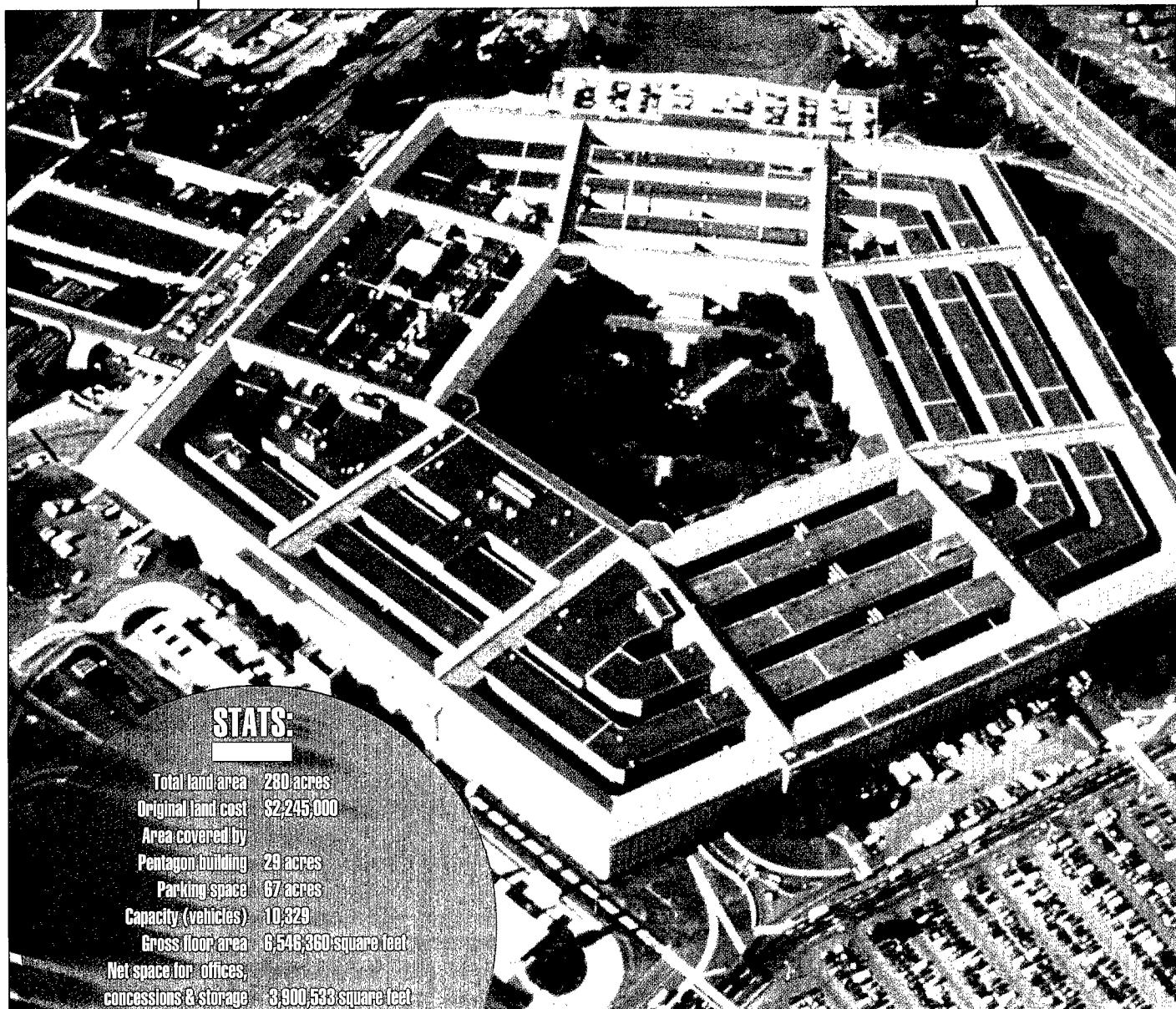
1. CADETS, UNITED STATES MILITARY ACADEMY
2. MIDSHIPMEN, UNITED STATES NAVAL ACADEMY
3. CADETS, UNITED STATES AIR FORCE ACADEMY
4. CADETS, UNITED STATES COAST GUARD ACADEMY
5. MIDSHIPMEN, UNITED STATES MERCHANT MARINE ACADEMY
6. UNITED STATES ARMY
7. UNITED STATES MARINE CORPS
8. UNITED STATES NAVY
9. UNITED STATES AIR FORCE
10. UNITED STATES COAST GUARD
11. ARMY NATIONAL GUARD OF THE UNITED STATES
12. ARMY RESERVE
13. MARINE CORPS RESERVE
14. NAVAL RESERVE
15. AIR NATIONAL GUARD OF THE UNITED STATES
16. AIR FORCE RESERVE
17. COAST GUARD RESERVE
18. OTHER TRAINING ORGANIZATIONS OF THE ARMY, MARINE CORPS, NAVY, AIR FORCE AND COAST GUARD, IN THAT ORDER, RESPECTIVELY.

When the Coast Guard operates as part of the Navy, the cadets of the Coast Guard Academy, the Coast Guard and the Coast Guard Reserve take respective precedence after Naval Academy midshipmen, the Navy and Naval Reserve.

# The Pentagon

The Pentagon, headquarters of the Department of Defense, is one of the world's largest office buildings. Virtually a city in itself, the building houses more than 23,000 people.

It was built in the remarkably short time of 16 months and was completed on Jan. 15, 1943, at an approximate cost of \$83 million. It consolidated 17 buildings of the War Department.



## STATS:

|   |                       |
|---|-----------------------|
| Total land area                                 | 280 acres             |
| Original land cost                              | \$2,245,000           |
| Area covered by<br>Pentagon building            | 29 acres              |
| Parking space                                   | 67 acres              |
| Capacity (vehicles)                             | 10,329                |
| Gross floor area                                | 6,546,360 square feet |
| Net space for offices,<br>concessions & storage | 3,900,533 square feet |
| Length of each outer wall                       | 921 feet              |
| Height of building                              | 71 feet 3 1/2 inches  |
| Total length of corridors                       | 17.5 miles            |

W.H.S./PR&PO